DIGITAL TRANSFORMATION

UTAH VALLEY UNIVERSITY

PBA for FY23-24



Dx Priorities





DIGITAL TRANSFORMATION BEACH PICTURE: A-Z

Our Mission is...

to lead UVU's
digital transformation
by providing reliable,
state-of-the-art solutions
for our teaching, learning, and
work environments that are
intuitive, transparent, and
delightful to use.



UVU is a recognized innovator and **thought leader** in higher education digital transformation Α В Dx provides substantial **engaged learning** experiences for students Community **Outreach** C Dx employees engage socially and professionally at UVU and in the technology community Dx leverages the power of artificial intelligence and machine learning D E Students and faculty have a **consistent experience** with technology from class to class Technology is primed and **ready prior to the first day** of class or work F G Students can access information and act on it via their mobile devices An **employee mobile app** promotes efficiency and access to information and services Н User **Experience** Students can access necessary technology resources on and off campus Users' communication methods are simplified, standardized, and consistent Employees can access personalized and curated data to make informed decisions K **Hybrid meetings** are technologically seamless M Individuals can get **real-time answers** to their questions Support & Ν Dx monitors systems' statuses and fixes issues before users are adversely affected Service 0 UVU campuses have reliable networks and cellular coverage P Users access **standard technologies** via self-service and request exceptions via a clear process All IT assets are managed in a central database All services have defined and tested business continuity plans R S All workflows are optimized, documented, and digitized Data is governed, reliable, secure, and available via self-service U The directory, role, and **identity management** system is accurate and updates automatically Dx Internal **Improvements** V Dx updates infrastructure and classroom technology in line with industry-standard life cycles W Products and services are designed with a "end-user-first" approach X **Development processes** reflect industry best practices Υ Architecture standards are documented, published, and followed Ζ Dx has a **strategic financial plan** to maintain and innovate product and service offerings

Dx Accountability





Completion, Quality, Efficiency: Office of IT

- Deployed new Document Management System (cloud-based)
- Simplified login process for students, faculty, and staff (DUO gone)
- New network architecture for core and edge services (Arista)
- Eliminated most analog telephones (MS Teams Voice)
- Successfully repelled highly sophisticated cyberattacks (knock on wood)
- Increased Desktop Support services (School of Education)
- Established Software Catalog (IT Asset Management)
- Upgraded data center infrastructure (server, cloud, firewall)
- Submitted v1.0 Disaster Recovery/Business Continuity Plan (v2.0, 2023)



Completion, Quality, Efficiency: ASDS

- One stop shop for data and reports accurate and timely
 - Data "warehouse" created, integrating Banner, Canvas, DegreeWorks
 - Working with Microsoft and industry experts to build and populate
 - Redesign of "third week" data set for USHE and IPEDS reports
- Data Governance
 - Council formed, Data Stewards and Custodians being trained
 - Data governance system (Collibra) purchased and installed
- Data teams working under one portfolio to manage all incoming requests
- Mobile App improvements including one-stop shop for student engagement
- Employee Intranet architecture, design and pilot buildout
- \$1.5M in Classroom/Conference room technology refreshed/updated this past year



Exceptional Accountability



Student Communication BPI

- Student Communication Governance, operational model, and improvement plan.
- All event system for students in myUVU and mobile app.



Software Approval Process BPI

- Improved review quality & process time.
- Reduce duplicate software purchases.
- Created a visible software catalog for campus.



BPI Implementation Position

Business Process
Improvement
(BPI)



Dx Plans







Dx Plans

- Define completion criteria for Beach Picture statements
- Create OKRs and monitor progress
- Align product plans and roadmaps to Dx Beach Picture
- Create 5-year strategic roadmap, including financial plan
- Move into new building
- Prioritize projects that support student success
- Continue to build on what is going well...deliver operational excellence



Dx Resource Requests





FY22-23 Dx Finances at a Glance

Assets			One-time		On	going
Appropriated Funds (excluding benefits)			\$	1,750,000	\$	23,063,000
HETI			\$	-	\$	559,000
Designated Projects Funds			\$	6,010,000	\$	-
CARES/HEERF funds			\$	2,186,000	\$	-
Total Assets			\$	9,946,000	\$	23,622,000
Liabilities	One-t		One-time	e Ongoing		
Salary, Hourly, and CCT (excluding benefits)			\$	-	\$	14,123,000
Earmarked Projects and Initiatives			\$	1,750,000	\$	1,253,000
Hardware and Software Licenses			\$	-	\$	6,263,000
Refesh and Replacement	FY	23-24 Costs			\$	3,805,000
Cybersecurity	\$	374,000	\$	-		
Network and Telecom	\$	1,573,000	\$	-		
AV Classroom	\$	1,200,000	\$	-		
AV Conference Rooms	\$	200,000	\$	-		
Server and Storage	\$	250,000	\$	-		
Cloud Compute and Storage	\$	208,000	\$	-		
CARES/HEERF Projects			\$	2,806,000	\$	-
Total Liabilities			\$	4,556,000	\$	25,444,000
Balance			\$	5,390,000	\$	(1,822,000)
Apply Funds to FY23-24 Designated Needs			\$	5,390,000	\$	-
Balance			\$	-	\$	(1,822,000)

Dx Finances



Request	Amount
Cybersecurity Cloud Upgrades	\$300,000
Senior Cybersecurity Analyst, 2 positions	\$319,000
Cloud Architect/Engineer	\$150,000
Project Manager	\$150,000
Data Analyst	\$120,000
Enterprise Chatbot	\$70,000
FTE Technician III – AVSE	\$97,000

Total Ongoing Request: \$1,206,000

Ongoing Needs

Funding Source: Performance

Listed in Priority Order



Request	Amount
Data Connections (API)	\$150,000
CRM (Student Success Management System)	\$450,000
Networking Contractor Support	\$280,000
UVU Website Innovation	\$300,000
Network Infrastructure Refresh and Replace (R&R)	\$1,573,000
Classroom Refresh R&R	\$1,200,000
Server/UPS/Data Center R&R	\$250,000

One-Time Needs

Listed In Priority Order



Request	Amount
Artificial Intelligence and Machine Learning 'TA in a Box'	\$100,000
Business Continuity/Data Recovery Server Licensing	\$250,000
Banner Cloud Consulting	\$150,000
Cybersecurity Insurance for FY24	\$100,000
Engaged Student Hourly	\$48,000
Additional Hourly funds for Staff	\$100,000
Software inflation for FY24	\$500,000

Total One-time Requests: \$5,451,000

One-Time Needs (cont.)

Listed In Priority Order



Summary





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Community Outreach

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B Dx provides substantial **engaged learning** experiences for students

Dx leverages the power of **artificial intelligence** and machine learning



User Experience

Users' **communication methods** are simplified, standardized, and consistent

Employees can access personalized and *curated data* to make informed decisions



Support & Service

M Individuals can get **real-time answers** to their questions

N Dx monitors systems' statuses and fixes issues before users are adversely affected

O UVU campuses have reliable networks and cellular coverage



Dx Internal Improvements

T Data is governed, reliable, secure, and available via self-service

- The directory, role, and *identity management* system is accurate and updates automatically
- Architecture standards are documented, published, and followed
- Z Dx has a **strategic financial plan** to maintain and innovate product and service offerings



Questions?

Thank You!

