DIGITAL TRANSFORMATION: Planning, Budget, and Assessment

Digital transformation is the process of applying technology to fundamentally change how organizations operate and provide value to those served. Digital transformation requires an integrated enterprise approach to workflow, process, data management, technology, and culture.

UVU Digital Transformation Task Force Report

DIGITAL TRANSFORMATION TEAM



Troy Martin, AVP IT/CTO

Christina Baum, AVP ASDS

Many other professionals in the Office of IT and Academic and Student Digital Services ALL OF YOU

DIGITAL TRANSFORMATION MISSION

Digital Transformation contributes to student success and partner engagement by delivering delightful experiences and providing transformational, reliable, secure, and efficient solutions.

ACCOMPLISHMENTS

Funding of last year's requests were cancelled due to COVID-19, but many of those requests were funded through institutional and UETN CARES funds:

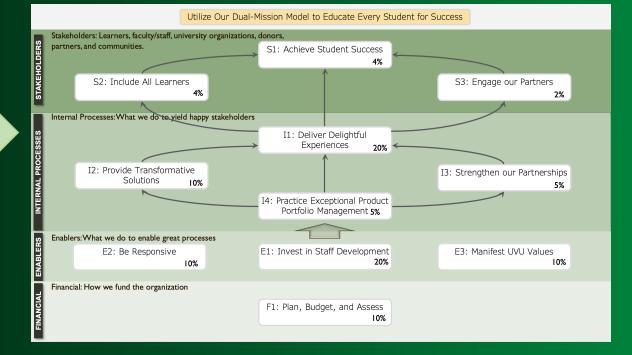
- Classroom refresh and overhaul
- Network enhancements
- Cybersecurity additions
- Microsoft A5 licensing

Additionally, met budget reduction request through elimination of empty FTE positions.



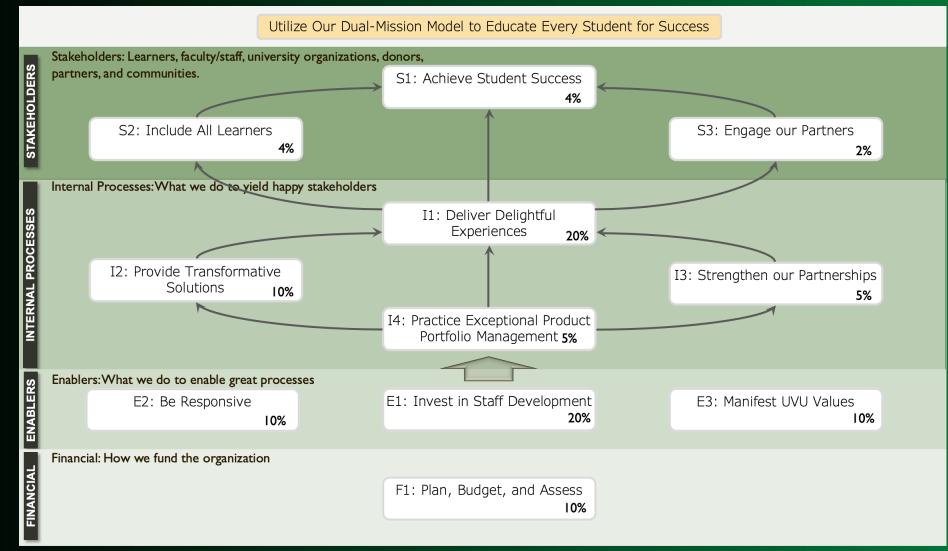
DIGITAL TRANSFORMATION STRATEGY





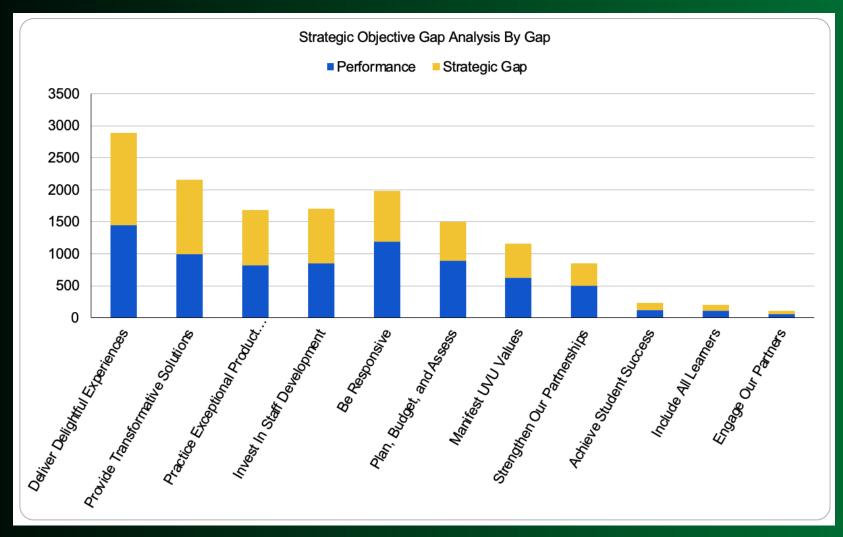


STRATEGY MAP

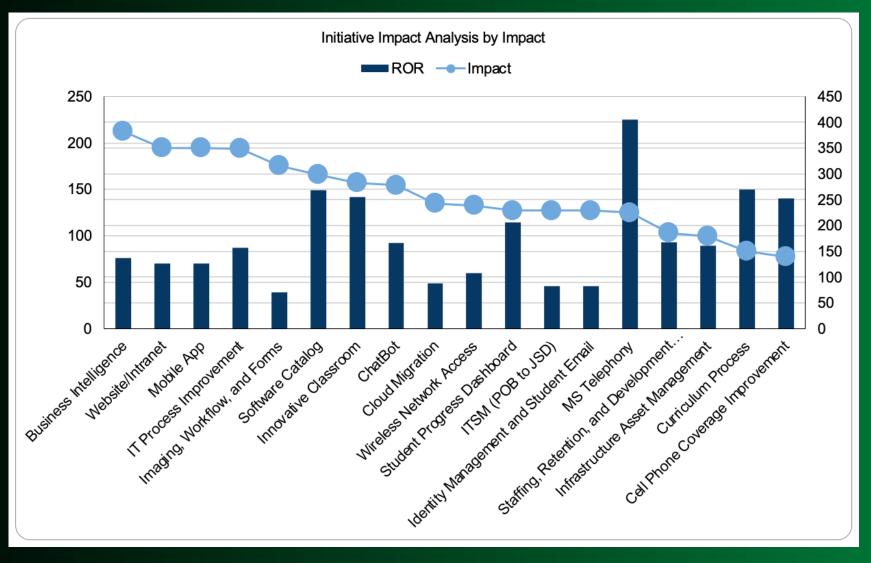


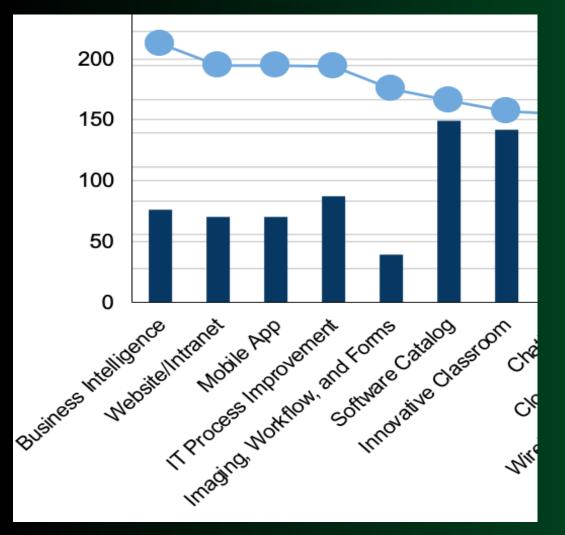
			Processes										
				Product						Risk and			
				Portfolio	o "	Service	Human	Research &		Security	DT Strategic		
Code	Objective	Wgt.	Financial	Management	Operations	Management	Resources	Development	Data Delivery	Management	Planning		
S1	Achieve Student Success	2%	0	3	4	4	1	2	4	3	2		
S2	Include All Learners	2%	0	2	4	4	1	2	3	2	2		
S3	Engage Our Partners	1%	0	3	3	2	2	3	3	3	3		
I1	Deliver Delightful Experiences	17%	2	4	5	4	2	5	4	4	4		
I2	Provide Transformative Solutions	16%	2	4	2	2	2	4	4	3	4		
13	Strengthen Our Partnerships	5%	4	4	4	4	3	3	5	3	4		
	Practice Exceptional Product Portfolio Management	12%	2	5	3	2	2	4	4	3	3		
E1	Invest In Staff Development	17%	2	2	1	2	5	2	2	2	2		
E2	Be Responsive	11%	4	4	4	5	3	3	4	5	4		
E3	Manifest UVU Values	7%	4	3	4	4	4	2	4	4	4		
F1	Plan, Budget, and Assess	10%	5	4	3	3	3	2	3	2	5		

			Processes																	
					Prod	luct Portfolio				Service		Human	R	esearch &			Risk	and Security	DT	Strategic
			F	inancial	Ma	inagement	0	perations	Ma	anagement	R	esources	De	evelopment	Da	ta Delivery	Ma	anagement	P	lanning
			Ι	Р	Ι	Р	Ι	Р	Ι	Р	Ι	Р	Ι	Р	Ι	Р	Ι	Р	Ι	Р
Code	Objective	Wgt.																		
S1	Achieve Student Success	2%	0	2	3	3	4	2	4	3	1	3	2	3	4	2	3	3	2	2
S2	Include All Learners	2%	0	1	2	2	4	2	4	3	1	4	2	4	3	2	2	4	2	3
S3	Engage Our Partners	1%	0	3	3	2	3	3	2	2	2	3	3	4	3	2	3	4	3	2
I1	Deliver Delightful Experiences	17%	2	3	4	3	5	3	4	2	2	3	5	2	4	2	4	3	4	2
I2	Provide Transformative Solutions	16%	2	2	4	3	2	3	2	2	2	3	4	3	4	1	3	2	4	2
13	Strengthen Our Partnerships	5%	4	3	4	3	4	3	4	3	3	4	3	2	5	3	3	4	4	2
I4	Practice Exceptional Product Portfolio Management	12%	2	2	5	3	3	2	2	3	2	3	4	2	4	2	3	3	3	2
E1	Invest In Staff Development	17%	2	3	2	2	1	3	2	3	5	3	2	3	2	1	2	2	2	2
E2	Be Responsive	11%	4	3	4	3	4	4	5	4	3	2	3	2	4	2	5	4	4	2
E3	Manifest UVU Values	7%	4	4	3	3	4	2	4	3	4	3	2	2	4	3	4	3	4	1
F1	Plan, Budget, and Assess	10%	5	4	4	3	3	3	3	2	3	3	2	2	3	2	2	4	5	3



												jects
			Software Catalog	Website/Intra net	Mobile App	MS Telephony	lmaging, Workflow, and Forms	Student Progress Dashboard	ITSM (POB to JSD)	Curriculum Process	ldentity Management and Student Email	Cell Phone Coverage Improvement
	Reso	urces	2	5	5	1	8	2	5	1	5	1
Code	Objective	Wgt.										
S1	Achieve Student Success	2%		4	4	3	4	4		4	4	
S2	Include All Learners	2%		4	4	3	4	4			5	4
S3	Engage Our Partners	1%	2	3	3	3	3				3	2
I1	Deliver Delightful Experiences	17%	3	5	5	4	4	5	5	4	4	3
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13	Strengthen Our Partnerships	5%	3	4	4	3	5	3	3	4	3	5
	Practice Exceptional Product Portfolio Management	12%	3	3	3		4				2	
E1	Invest In Staff Development	17%	2	2	2							
E2	Be Responsive	11%	3	4	4	3	4	4	4	3		3
E3	Manifest UVU Values	7%	2	4	4	2	4	3	3	3	3	3
F1	Plan, Budget, and Assess	10%	5	2	2		2					





Initiatives

- Business Intelligence Team and Tools
- Improved Intranet and Website
- Mobile Application
- IT Process Improvement
- Imaging, Workflow, and Forms
- Software Catalog
- Innovative Classrooms
- Identity Management
- MS Telephony
- Product Portfolio Management Team

Office of IT



Office of IT

- Infrastructure Services (Eddie Sorensen)
- Security Services (LeRoy Brown)
- Support and Development Services (David Tobler)

Office of IT

- Infrastructure Services
 - System Administration (Reed Warner)
 - Network/Telecom (Kurtis Olsen)
 - Operations (Jim Condie)
- Security Services
 - Cyber/Banner/PCI (JB/MM/SP/IK/AL/DB)
- Support and Development Services
 - Admin Dev (Denise Vandevanter)
 - AIS (Mike Duffin)
 - Customer Support (Bobby Lott)
 - Desktop Support (John Berry)

Academic & Student Digital Services (ASDS)



Business Intelligence

Academic IT & Analytics

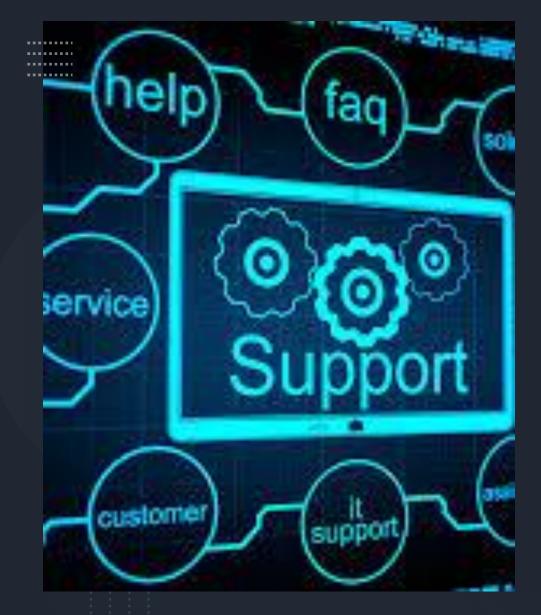




Learning Systems



Audio/Visual Services & Engineering



IT Student Computing

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Web and Mobile Development

Academic & Student Digital Services (ASDS)

- Business Intelligence (Ken Dahl)
- Academic IT & Analytics (Laura Busby)
- Learning Systems (Jason Hill)
- Audio/Video Services & Engineering (Travis Tasker)
- IT Student Computing (Kim Leseberg)
- Web & Mobile Development Services (Nathan Gerber)
- Joe Belnap (Special Projects)

REQUESTS – Ongoing Appropriated Base

PBA Request	Ongoing Cost (\$1,080,882)	Related Initiative/Project
Business Intelligence Developers (2)	\$244,776	Establish Business Intelligence team to automate secure reporting.
Product Portfolio Managers (3)	\$328,388	Establish new team to manage resources, streamline processes, and deliver key elements of digital transformation.
SharePoint Admin (1)	\$109,276	Manage Intranet technologies.
Desktop Support Technician	\$86,242	Increase technology support for School of Education.
Software/Hardware Maintenance	\$312,200	Ongoing renewal and maintenance costs

REQUESTS – Appropriated One-time

PBA Request	One-time Cost (\$3,862,285)	Related Initiative/Project
Document Management/Imaging	\$400,000	Replace current system.
New UVU Intranet	\$200,000	Improve internal communications.
Digital Telephony Upgrade	\$1,095,000	Hardware-related (headsets, etc.)
Student Mobile App	\$482,000	Deliver key features to students.
UVU Website Redesign	\$350,000	Refresh current design.
IT Service Management Upgrades	\$254,285	Improve service and support.
BI Management System	\$150,000	Provide secure/simple access to data.
Oracle Data Security Upgrade	\$327,000	Improve security and reliability.
Classroom Updates/Shortfall	\$306,000	Wasatch and Orem campus updates
Data Center Upgrades	\$298,000	UPS and security upgrades

DIGITAL TRANSFORMATION

QUESTIONS?