

**Cabinet Agenda
February 22, 2021**

Time	Agenda Topic	Owner	Discussion/ Decision/Approval	Tasks
2:00 p.m.	Annual Completion Report	Michelle and David	Discussion	
2:30 p.m.	Compensation Considerations	Linda, Marilyn, Judy, Zach	Discussion	
2:45 p.m.	Commencement Speaker	Belinda	Discussion	
2:55 p.m.	PBA Allocations for New Academic Programs	Linda	Discussion	
3:00 p.m.	Redesign Work	All	Discussion	
4:25 p.m.	High Note	Kelly	Inspiration	



Student Completion

UTAH VALLEY UNIVERSITY - 2021

Open Admission, Integrated Dual Mission Institution



UVU will accept any student who applies

ACT/SAT scores and high school transcripts are requested for course placement and scholarship purposes



65.3% of all U.S. institutions are open admission for first-time undergraduates



26.4% of all U.S. institutions that offer bachelor's degrees are open admission for first-time undergraduates



16.3% of all U.S. institutions that offer master's degrees are open admission for first-time undergraduates

UVU's Student Demographics



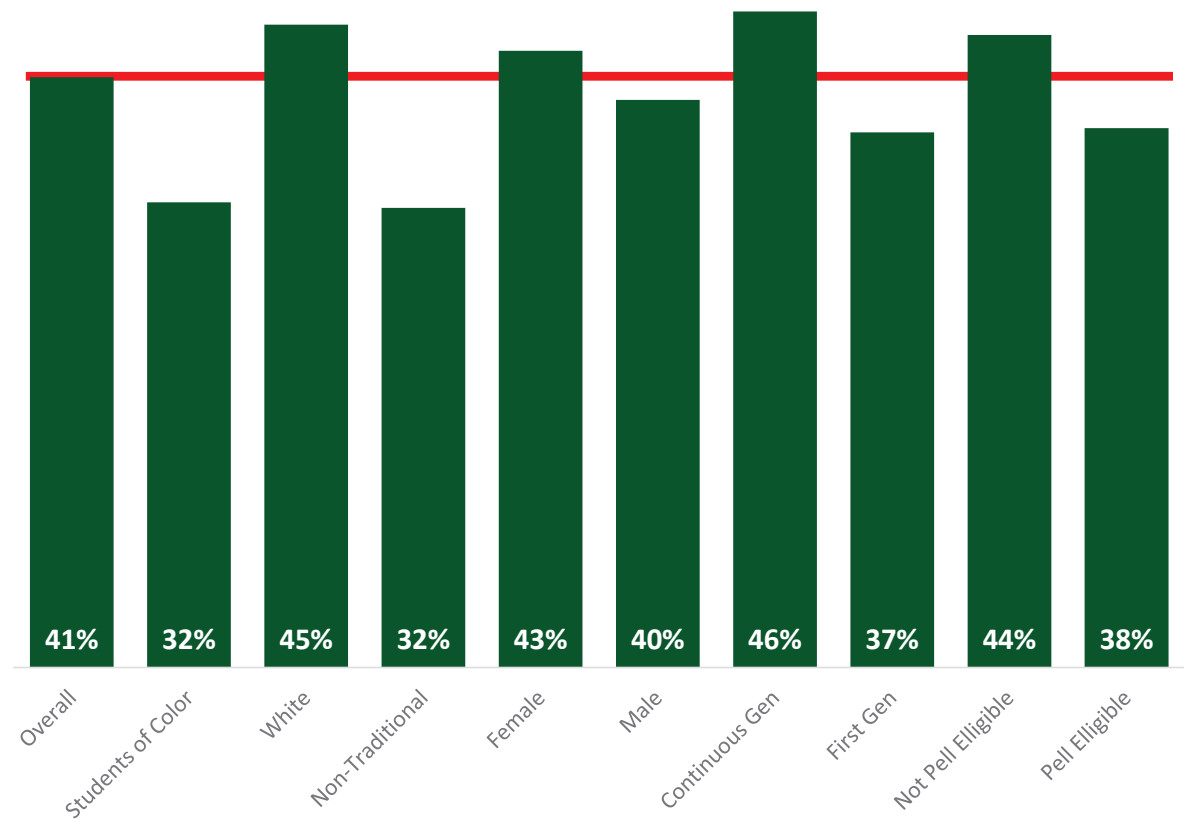
Source: UVU Office of Institutional Research, Fall 2020 Undergraduates

- 37% are first-generation students
- 36% are part-time students
- 29% are non-traditional (25+)
- 36% are married or in a partnership
- 15% support at least one child
- 19% students of color
- 80% are employed, 28% work more than 31 hours per week
- 51% of new students require math remediation
- Debt adverse ideologies

Completion Rates by Student Demographic

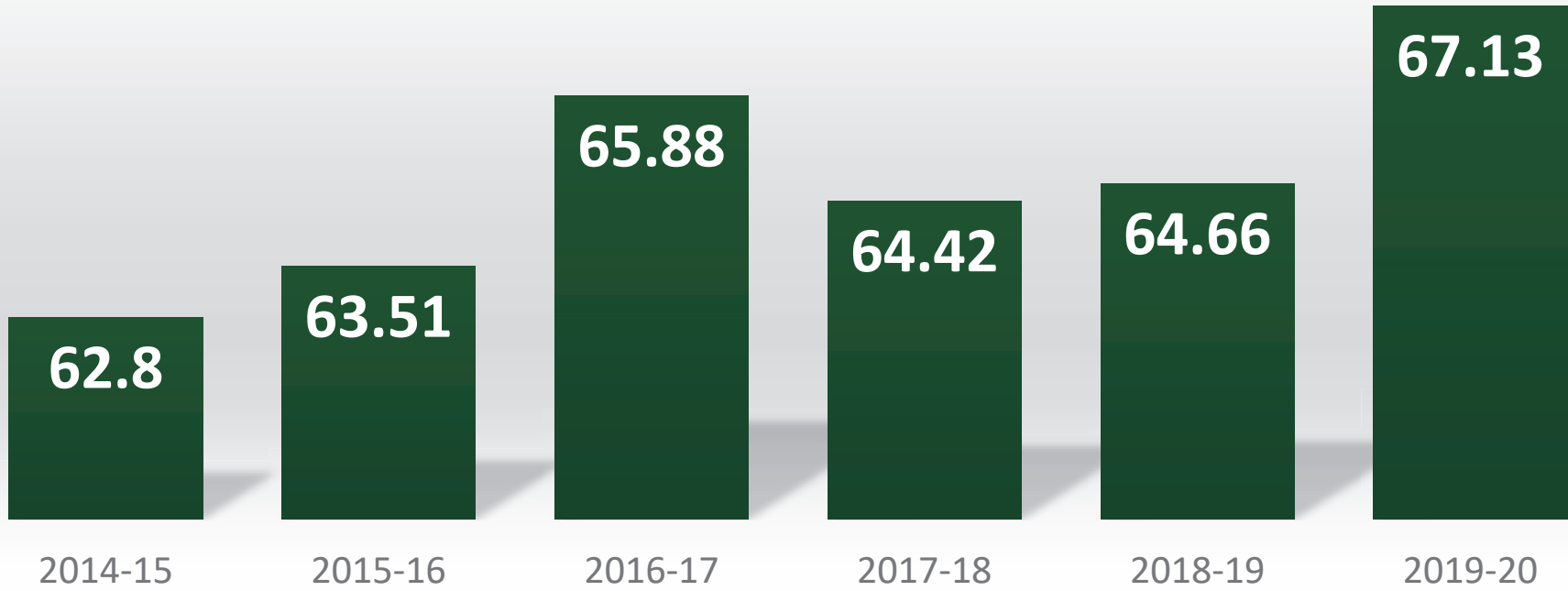
2012/13 -2020 All Student Cohort

8-Year Completion



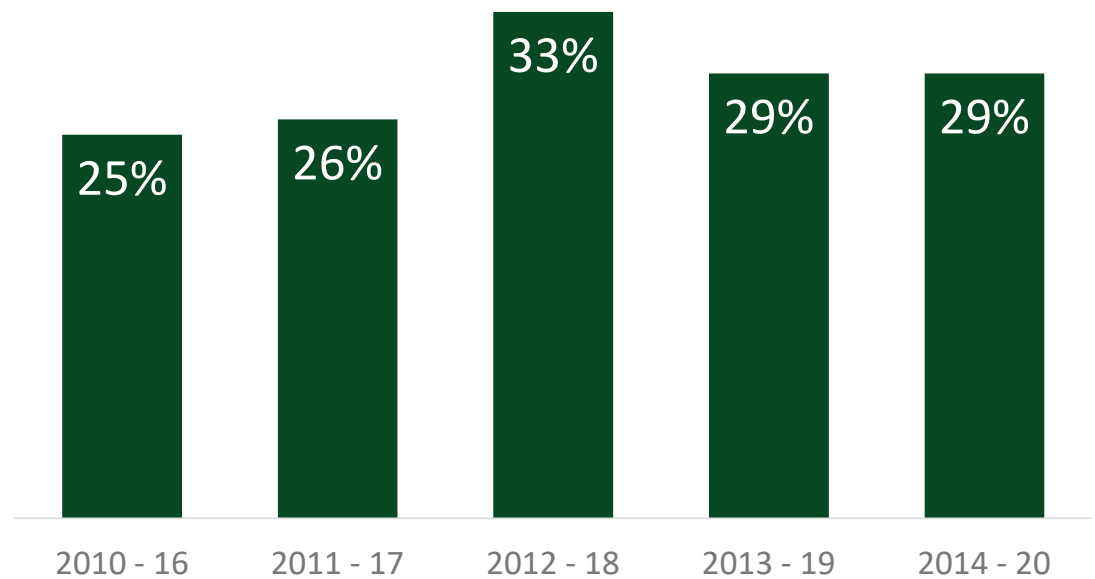
Retention

First-time, Full-time, Bachelor Degree



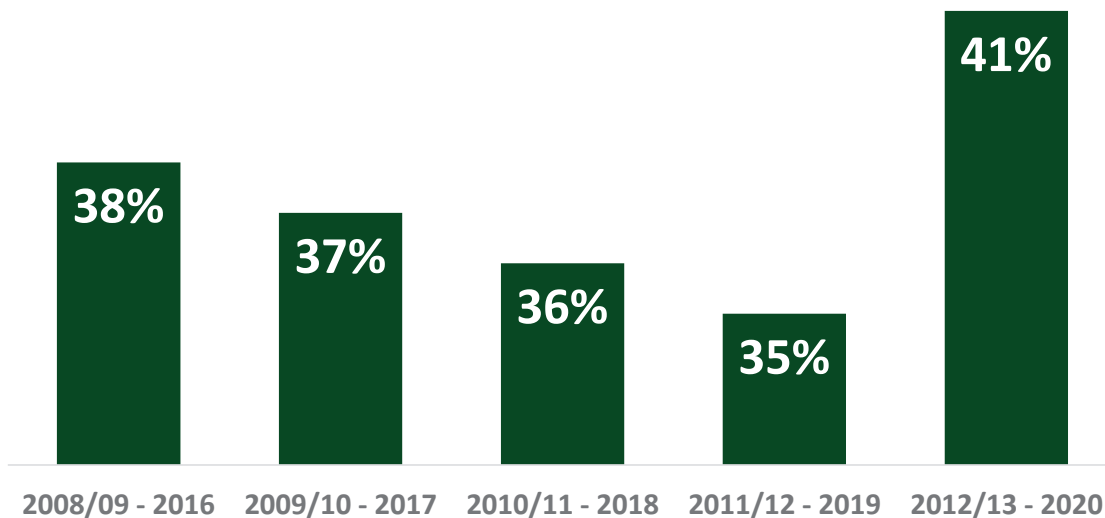
UVU Graduation Rate History

(IPEDS—first-time, full-time, bachelor degree seeking students completing within 6 years)



8-Year Outcome Measure Graduation Rate for All Students

(Includes all degrees, part-time, transfer)



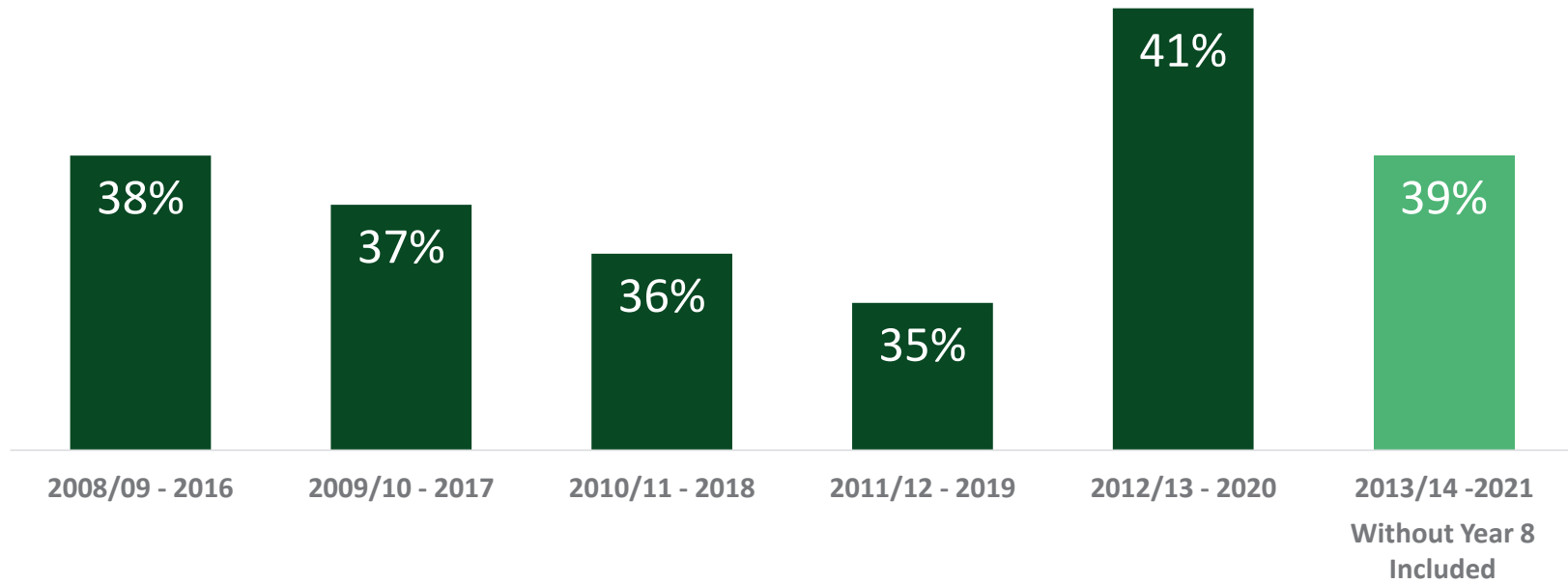
Note: due to a change in IPEDS methodology, 2007 and 2008 cohorts reported in the IPEDS Data Center are not comparable to the 2009-10 cohort. The 2008 cohort shown here has been recomputed using the 2009-10 cohort methodology.

Outcome Measure History

45% Goal by 2025

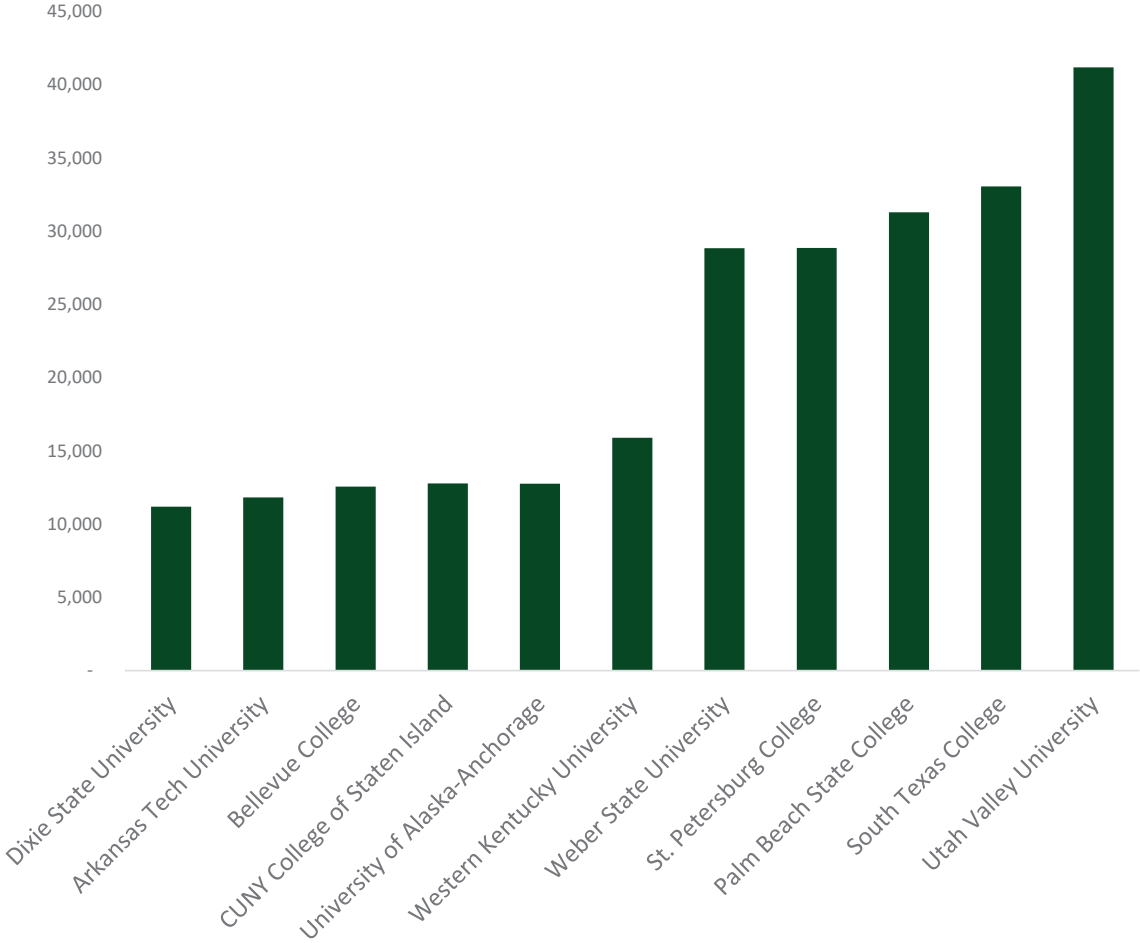
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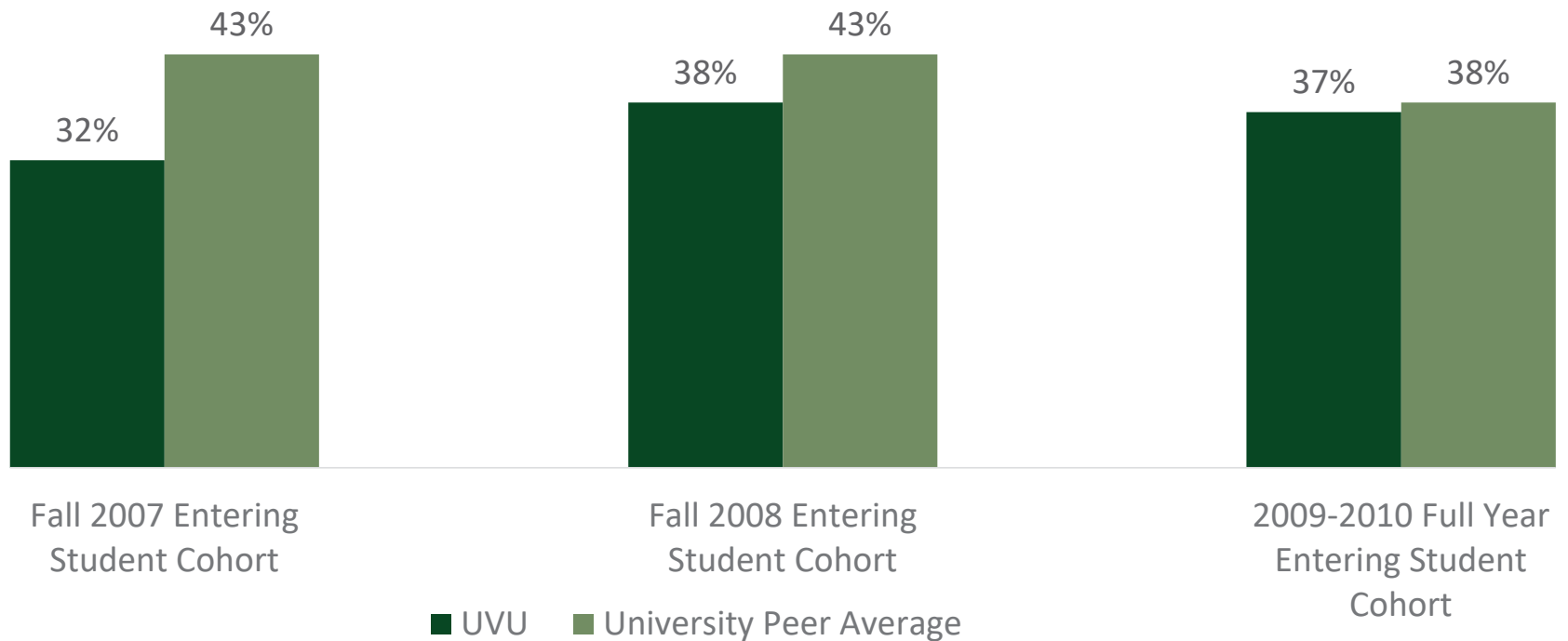


Peer Institutions

Regional Universities
Arkansas Tech University
CUNY College of Staten Island
Dixie State University
University of Alaska-Anchorage
Weber State University
Western Kentucky University
Emerging Dual Mission Colleges
Bellevue College
Palm Beach State College
St. Petersburg College
South Texas College



Total 2019 Enrollment, Source: IPEDS

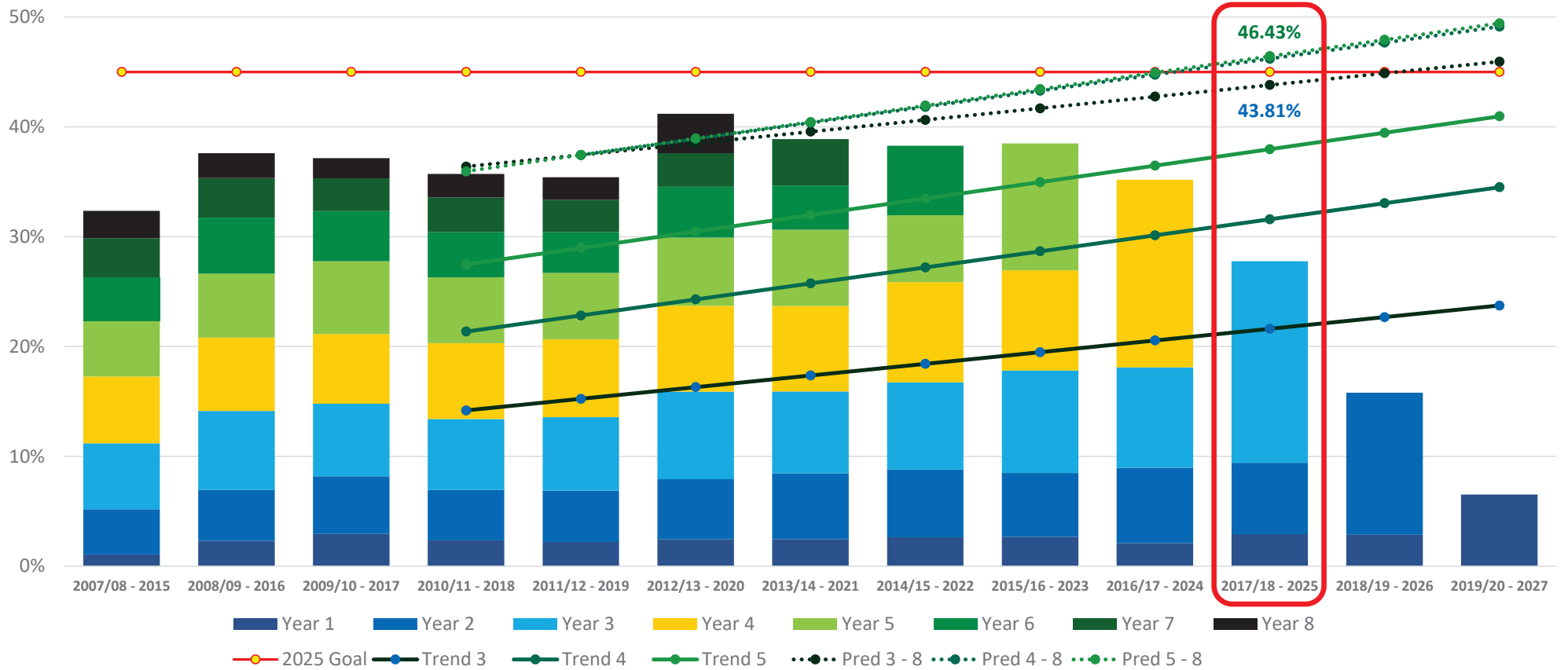


Peer Graduation Comparison

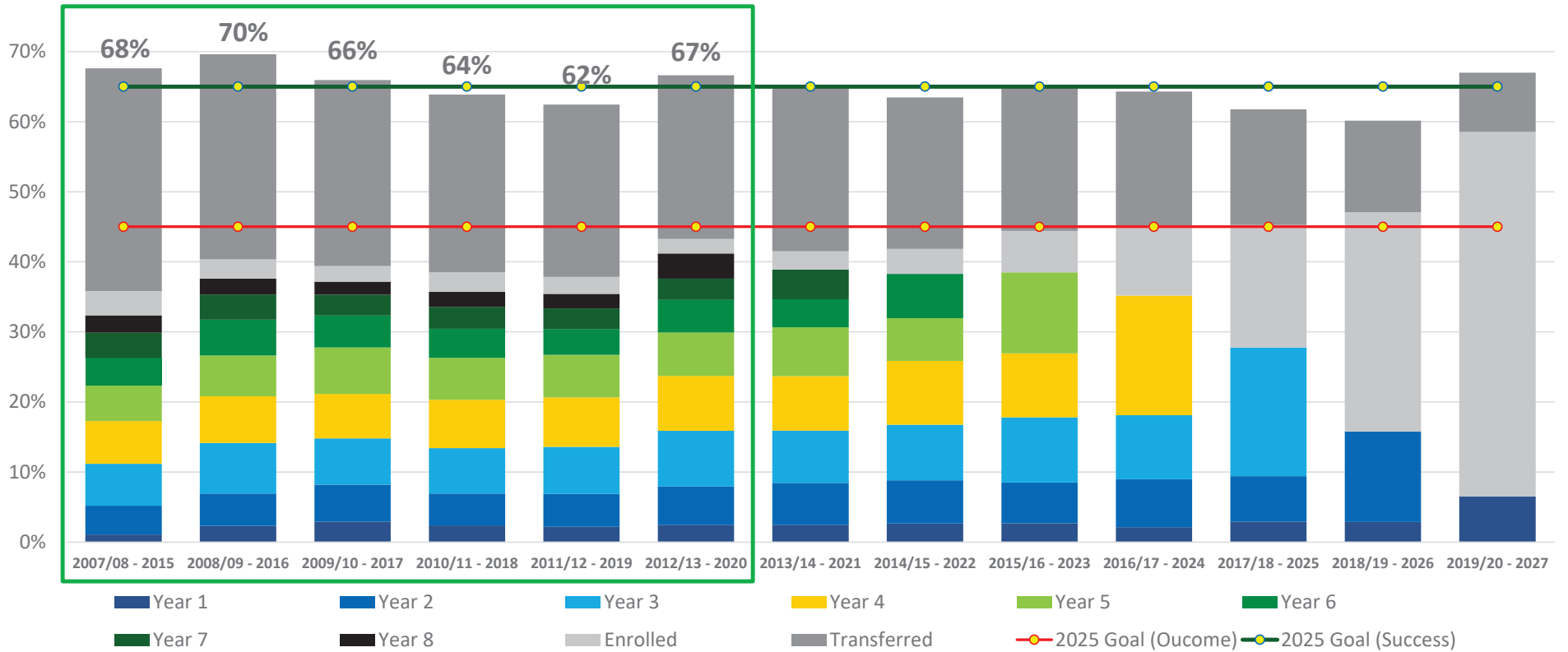
IPEDS Outcome Measure cohort (full and part-time, first-time and transfer, all degrees) completing certificate or degree within 8 years. Note: due to a change in IPEDS methodology, 2007 and 2008 cohorts are not comparable to the 2009-10 cohort.

Progress and Predictions for UVU 8-Year Outcome Measure

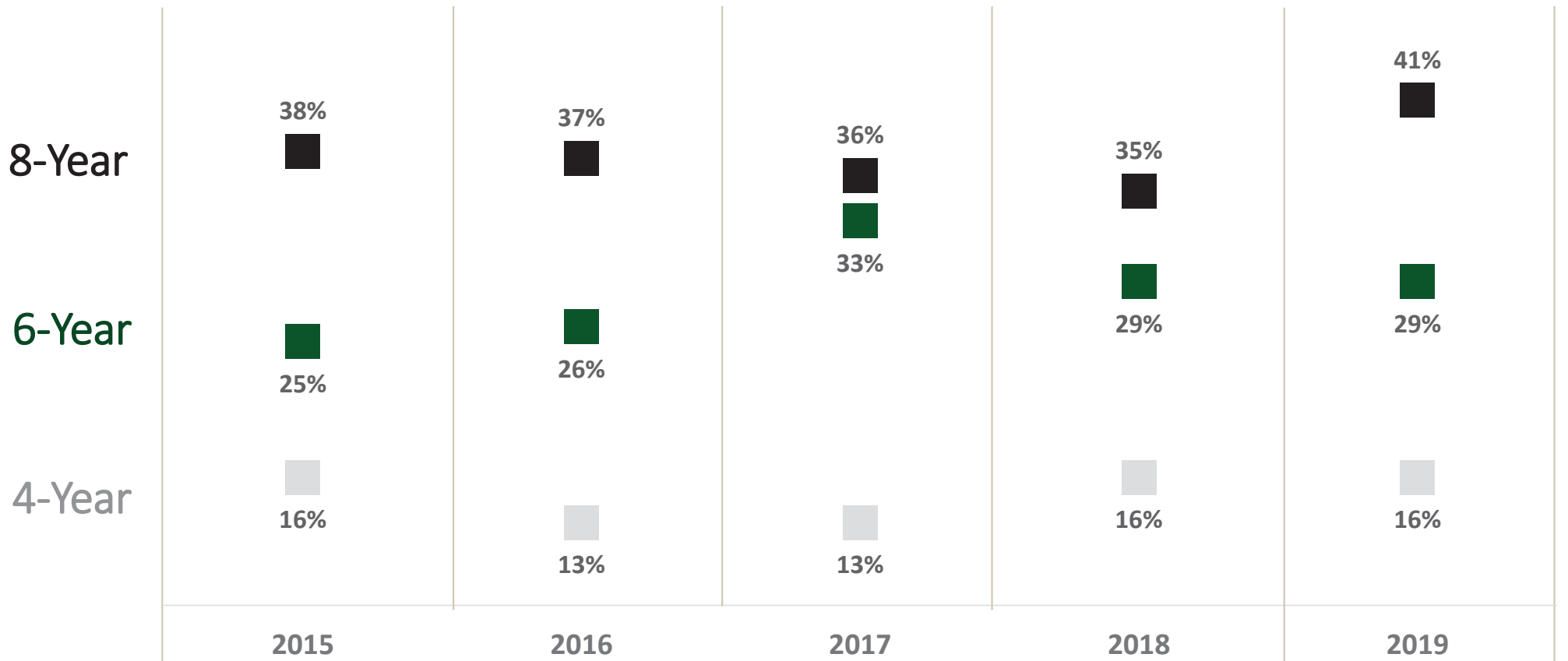
2025 Year 8 Trendline Predictions: 43.81% - 46.43%



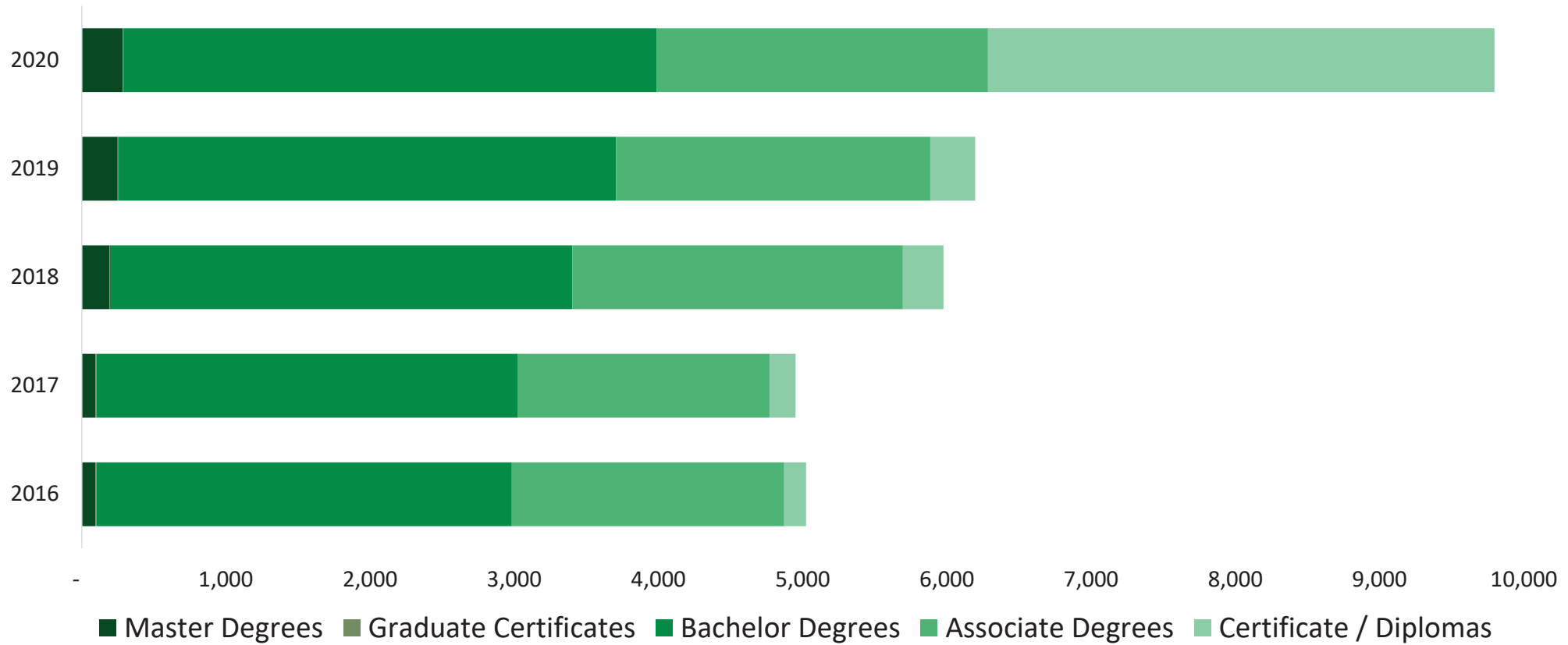
Overall UVU Success Measure (UVU Outcome Measure + Enrolled + Transferred = Success Measure)



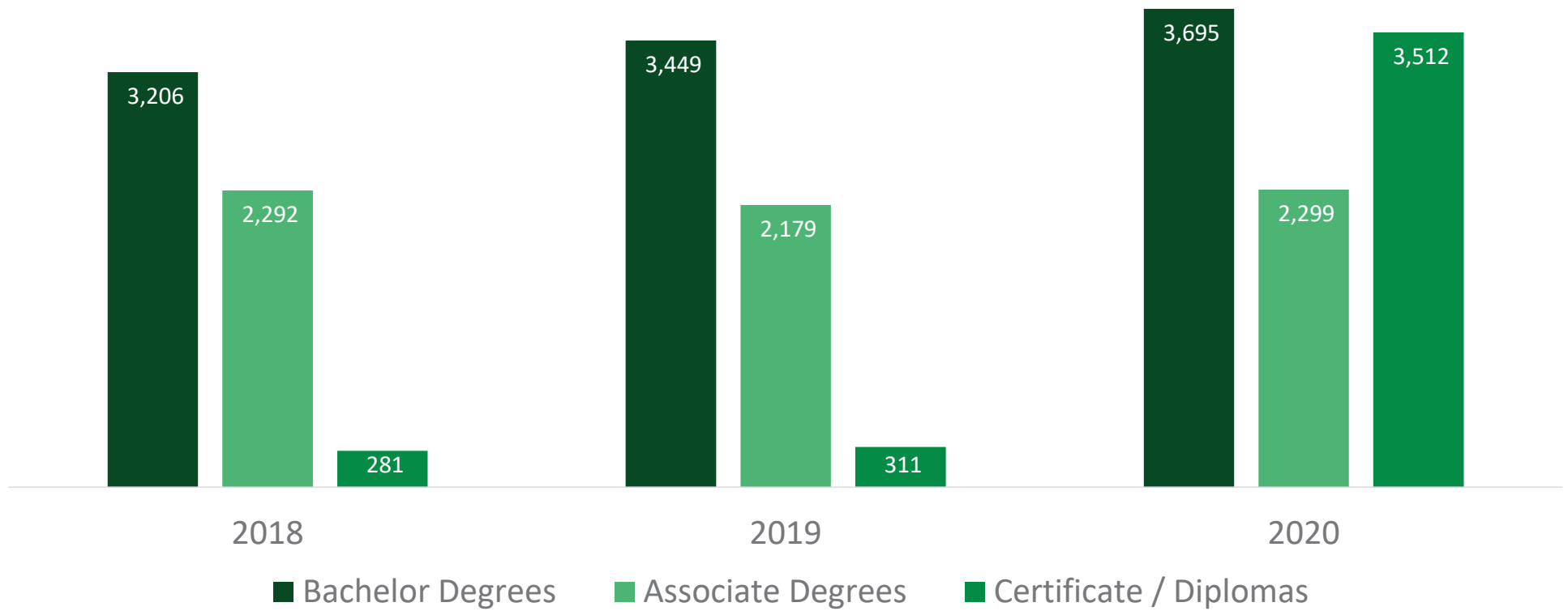
Four, **Six**, and 8-Year Outcome Measure Graduation Rates



Completions Conferred Over Time



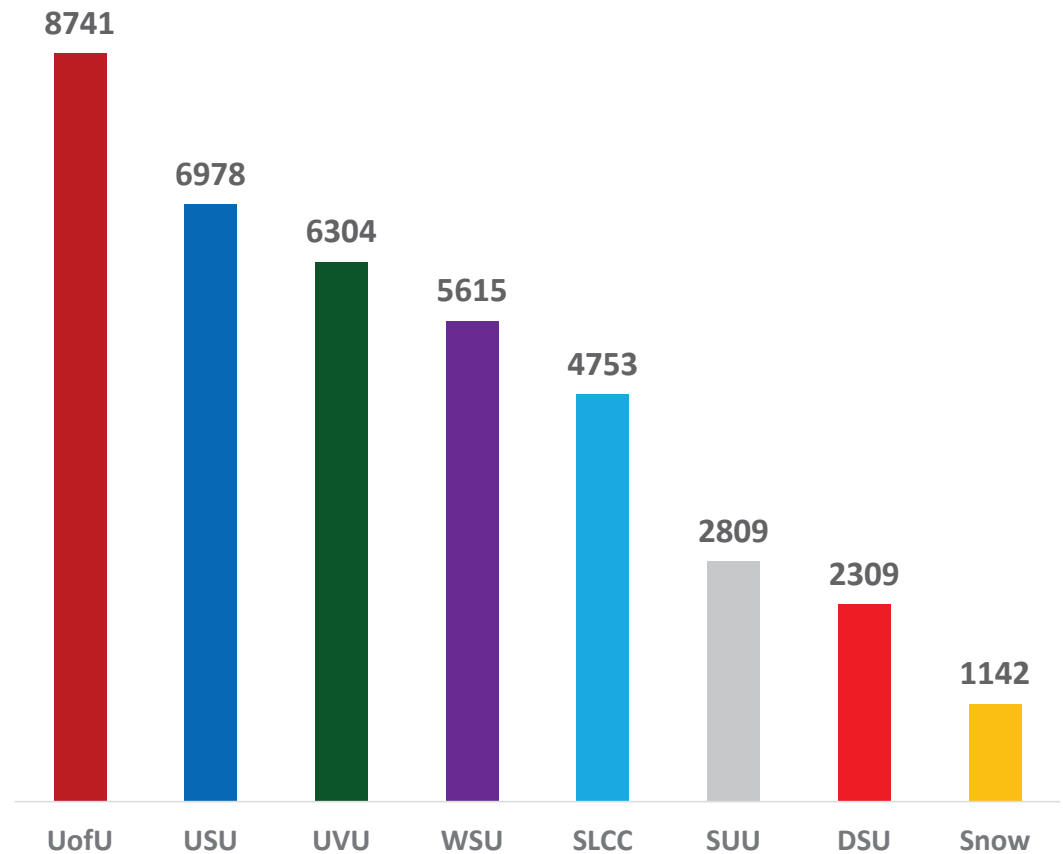
UVU Change in Awards Granted



Completions Awarded by USHE Institution

2018-19 Academic Year (most recent data available)

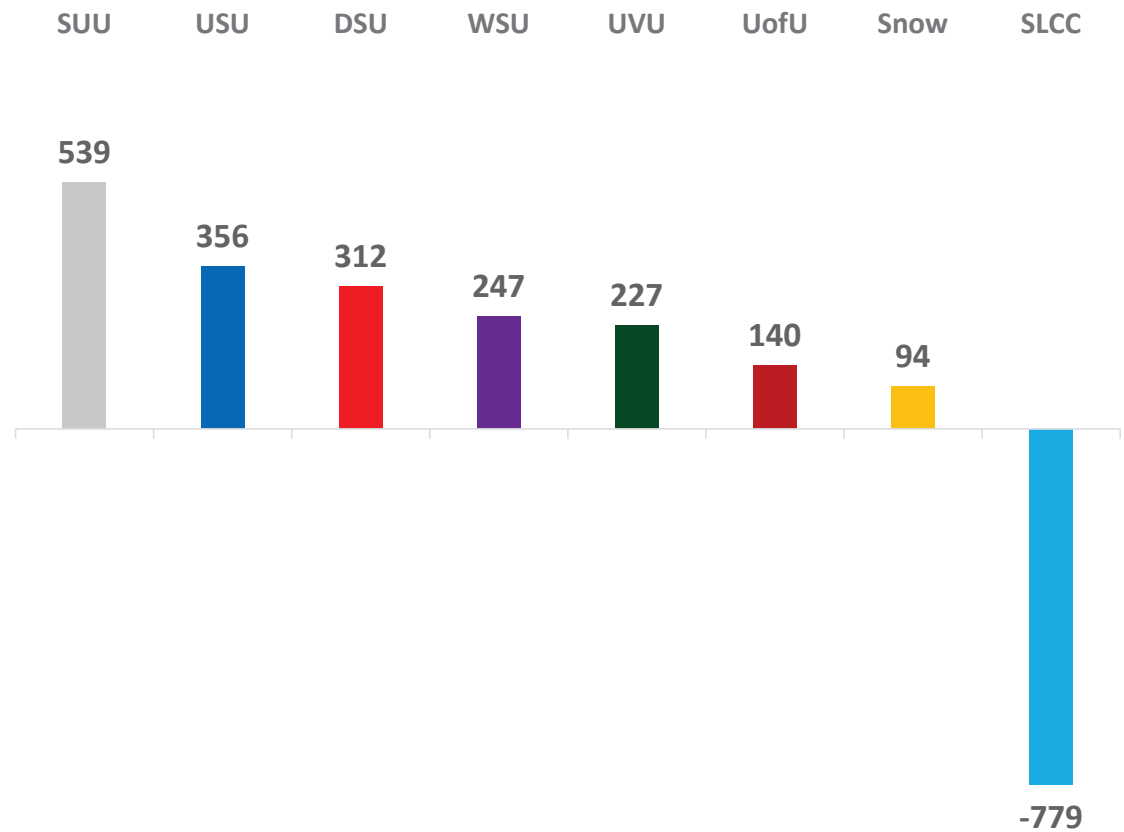
Source: 2020 USHE Data Book



Change in Degrees Awarded

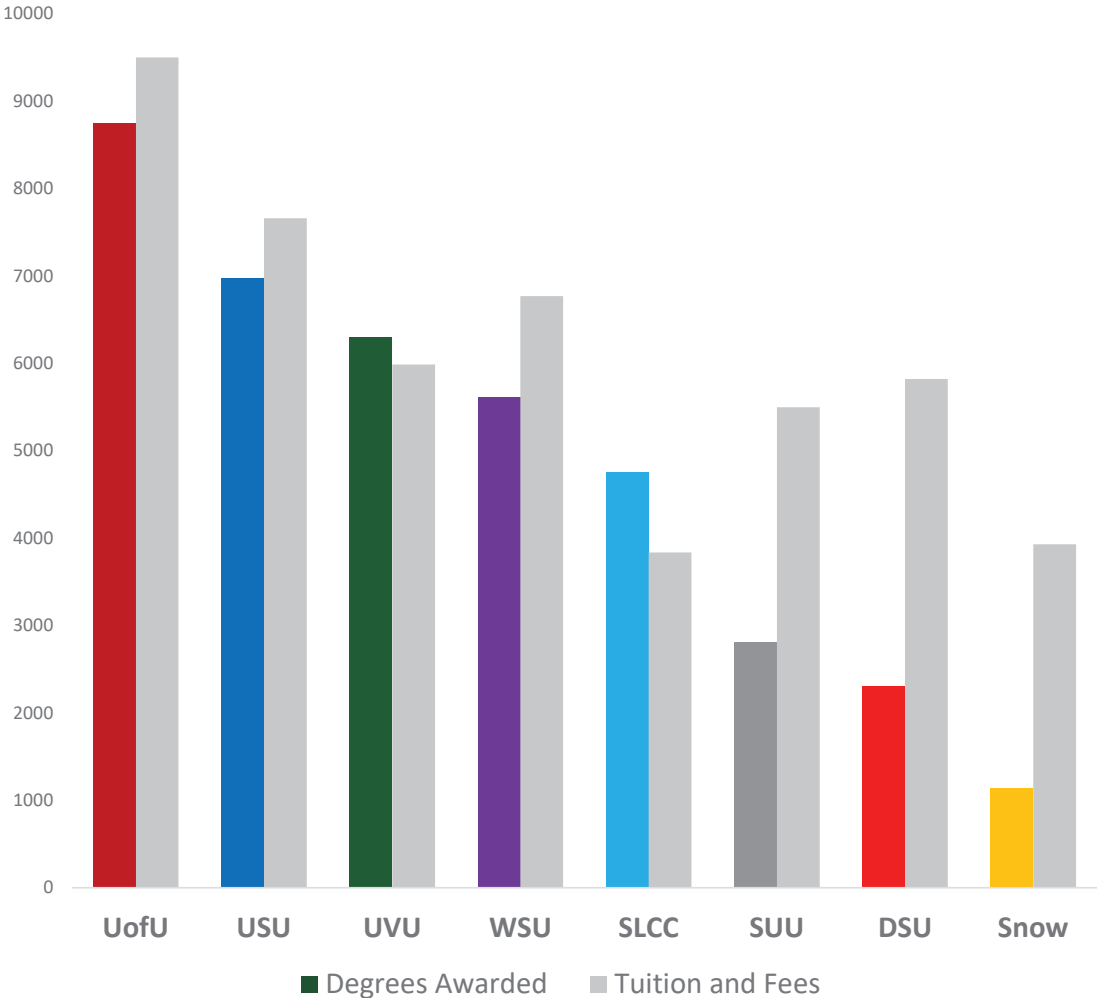
USHE Institutions 2017-18 to 2018-19

Source: 2020 USHE Data Book



Completions Awarded by USHE Institution with Tuition and Fee Comparison

School	Degrees	Cost
UofU	8,741	\$9,500
USU	6,978	\$7,858
UVU	6,304	\$5,906
WSU	5,615	\$6,104
SLCC	4,753	\$3,988
SUU	2,809	\$6,768
DSU	2,309	\$5,660
Snow	1,142	\$3,912



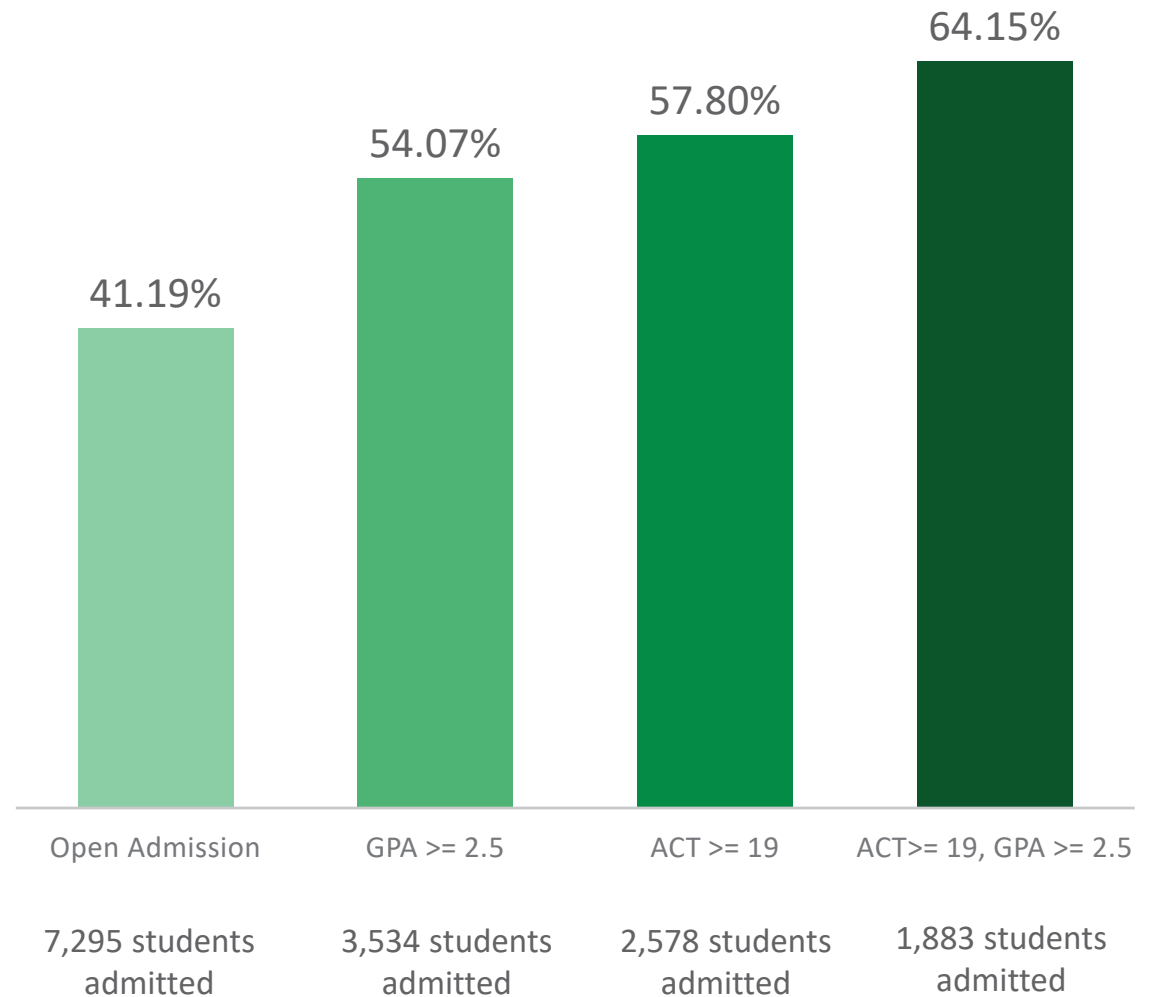
Source: 2021 USHE Databook, 2017-18 Academic Year

Potential Completion Rates by Admission Requirements

2012/13 - 2020

If applied, disproportionately excludes:

- First Generation
- Non-Traditional
- Black/African American
- Native American
- Hispanic
- Native Hawaiian



Top 7 Reasons Why Students “Stop Out”



Finances

- *Paying for college, supporting family, relocating for housing*



Academic Integration

- *Not doing well in classes, not prepared for university-level work*



External Responsibilities

- *Work and family obligations, including caring for children or parents*



University Barriers

- *Course scheduling conflicts, policies and procedures, curriculum alignment issues, challenges with faculty or staff*



Social Integration

- *Not making a personal connection, difficulty adjusting to university life*



Service

- *Full-time church missions or military service*

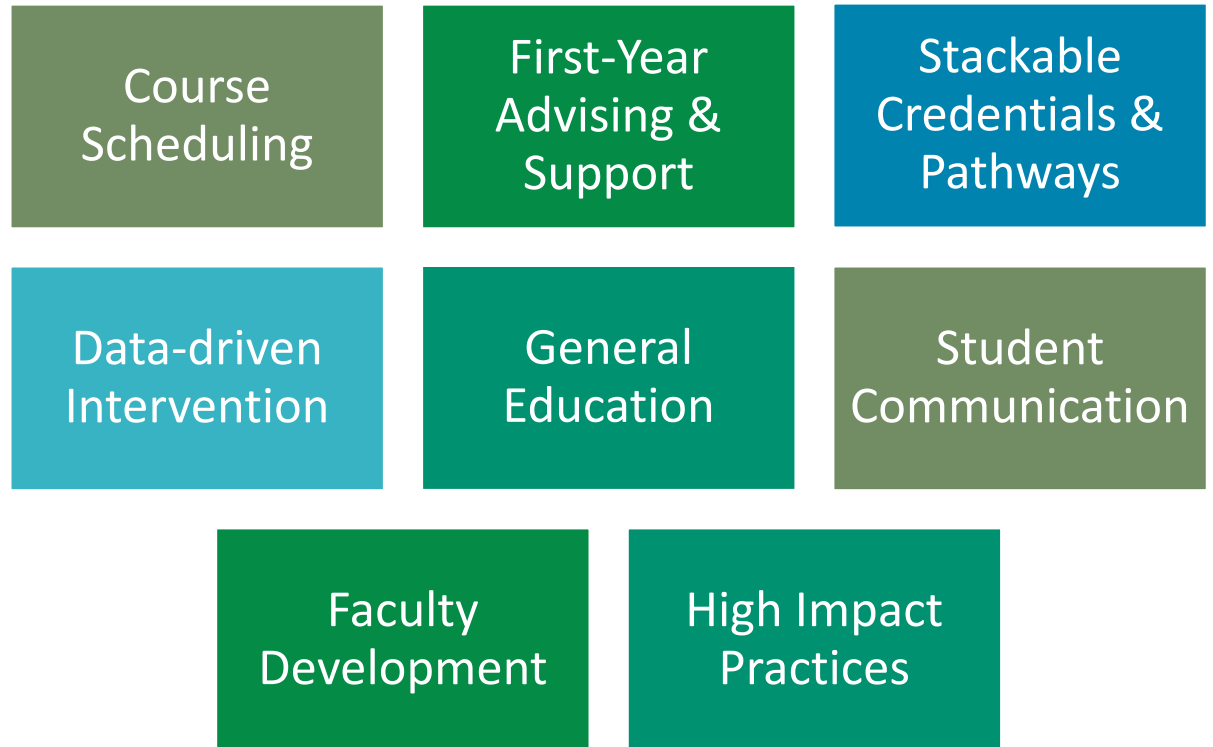


Health

- *Physical and mental*

COMPLETION PLAN 2.0

(2019-2022)



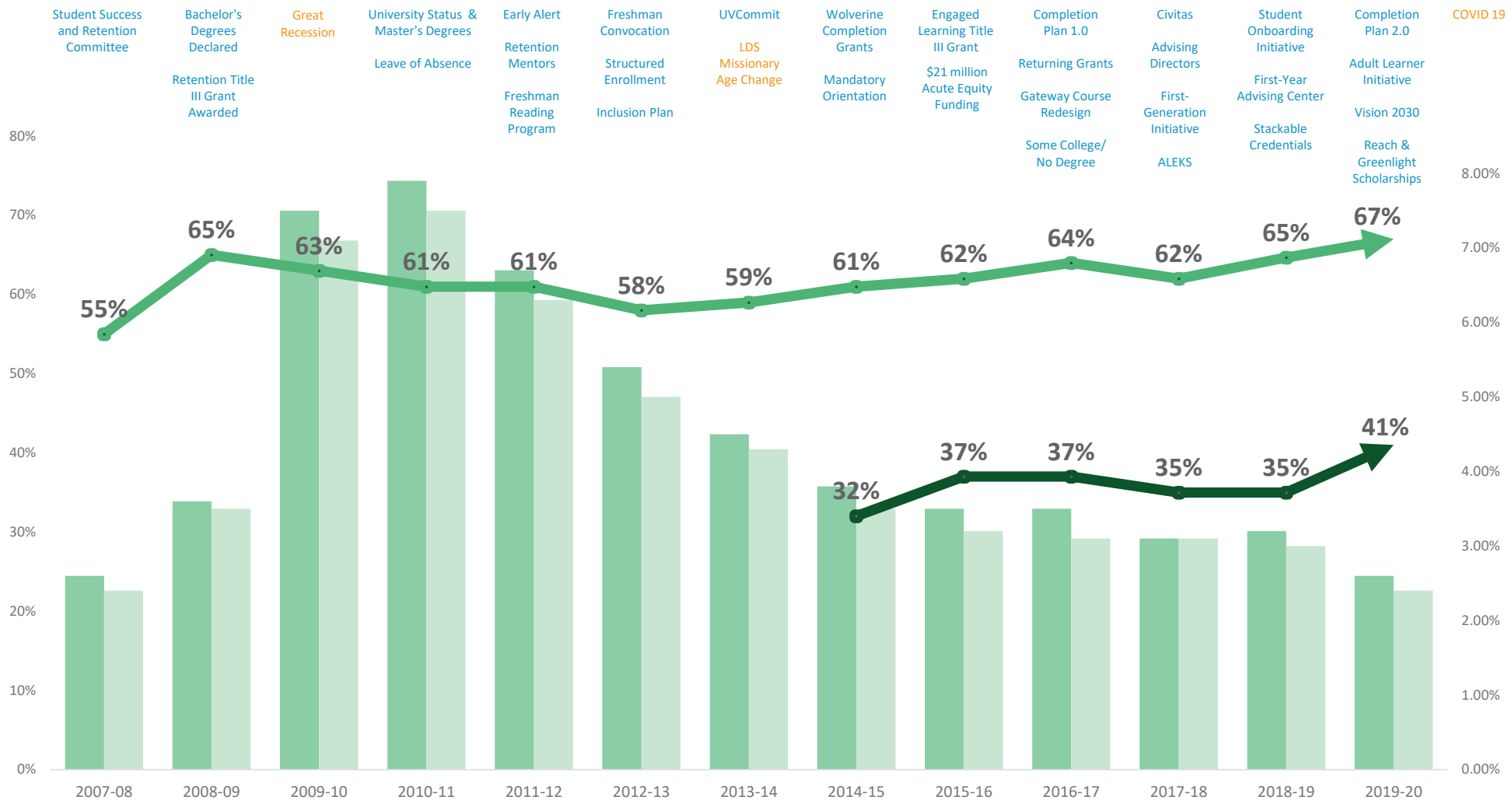
Some College,
No Degree
Outreach

Contacted 16,462 students with
90+ credits

2,908 re-enrolled

277 completed a bachelor degree

225 completed an associate
degree



Student Success and Retention Committee

Bachelor's Degrees Declared
Retention Title III Grant Awarded

Great Recession

University Status & Master's Degrees
Leave of Absence

Early Alert
Retention Mentors
Freshman Reading Program

Freshman Convocation
Structured Enrollment
Inclusion Plan

UVCommit
LDS Missionary Age Change

Wolverine Completion Grants
Mandatory Orientation

Engaged Learning Title III Grant
\$21 million Acute Equity Funding

Completion Plan 1.0
Returning Grants
Gateway Course Redesign
Some College/No Degree

Civitas
Advising Directors
First-Generation Initiative
ALEKS

Student Onboarding Initiative
First-Year Advising Center
Stackable Credentials

Completion Plan 2.0
Adult Learner Initiative
Vision 2030
Reach & Greenlight Scholarships

COVID 19

Utah Unemployment

Provo/Orem Unemployment

FTFT Cohort Retention

Outcome Measure



Every one-percentage point
increase means that the lives of 48
students may be changed forever



UVU: A Place for You

Include | Engage | Achieve

Cabinet Agenda February 22, 2022

Time	Agenda Topic	Owner	Discussion/ Decision	Tasks
1:30 p.m.	Inclusive Excellence Strategic Plan	Tara Ivie	Discussion	
2:20 p.m.	VISION 2030: Retention and Completion Annual Update	Michelle Kearns	Discussion	
2:45 p.m.	Institutional Advancement Campaign Follow-up	Mark, Christie Denniston, Dounia Sadeghi	Discussion/ Approval	
2:55 p.m.	High Note	President	Inspiration	

Reminders:

- Happy Belated Birthday to Wayne (Feb 19) and Kelly (Feb 21)!
- Compliance training deadline is February 28
- Encourage your teams to participate in the campus climate survey and the policy feedback initiative
- Board of Trustees Meeting is Wednesday at 3 p.m. (meeting via Teams)
- Silicon Slopes event with President Tuminez is Thursday evening at The Grand America – Black tie and sneakers!



Student Completion

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Open Admission, Integrated Dual Mission Institution



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ACT/SAT scores and high school transcripts are requested for course placement and scholarship purposes



65.4% of all U.S. institutions are open admission for first-time undergraduates



24.9% of all U.S. institutions that offer bachelor's degrees are open admission for first-time undergraduates



16% of all U.S. institutions that offer master's degrees are open admission for first-time undergraduates

UVU's Student Demographics



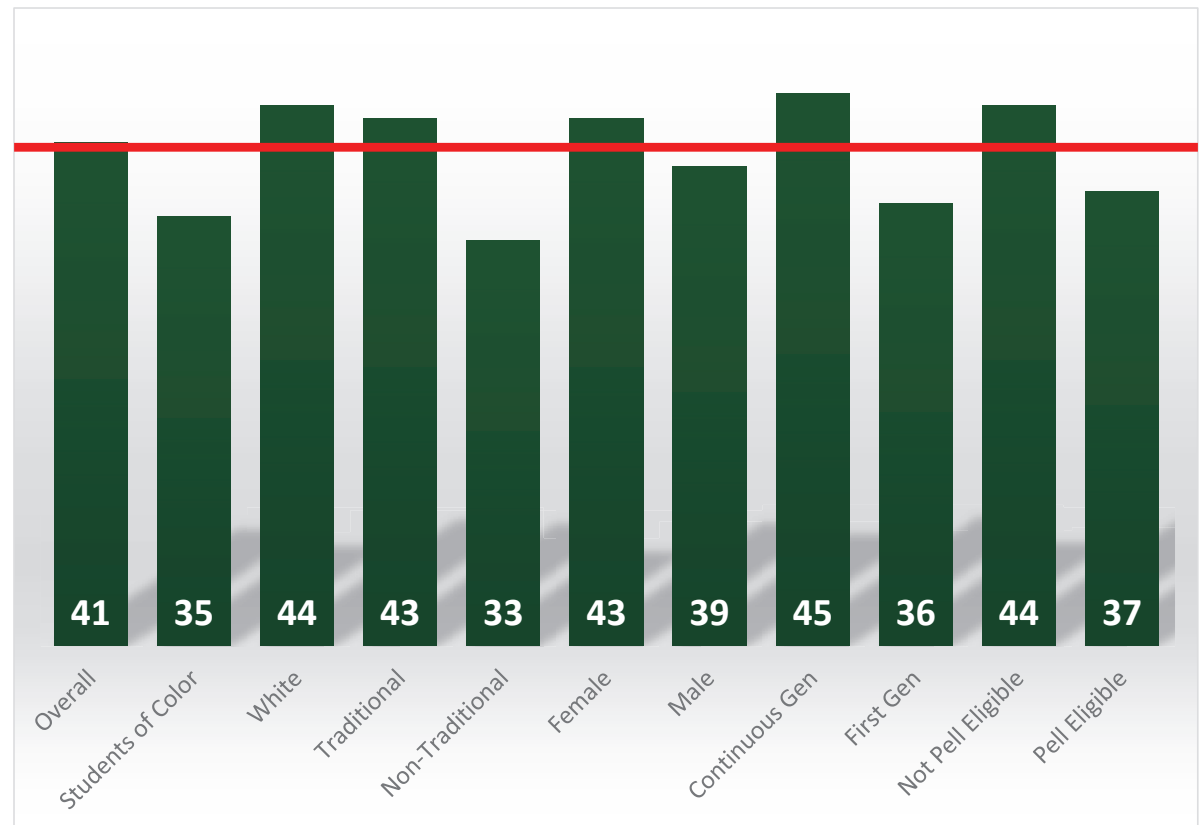
Source: UVU Office of Institutional Research, Fall 2021 Undergraduates

- 38% are first-generation students
- 38% are part-time students
- 29% are non-traditional (25+)
- 37% are married or in a partnership
- 14% support at least one child
- 19% students of color
- 82% are employed, 28% work 31 or more hours per week
- 47% of new students require math remediation
- Debt adverse ideologies

Completion Rates by Student Demographic

2013/14 -2021 All Student Cohort

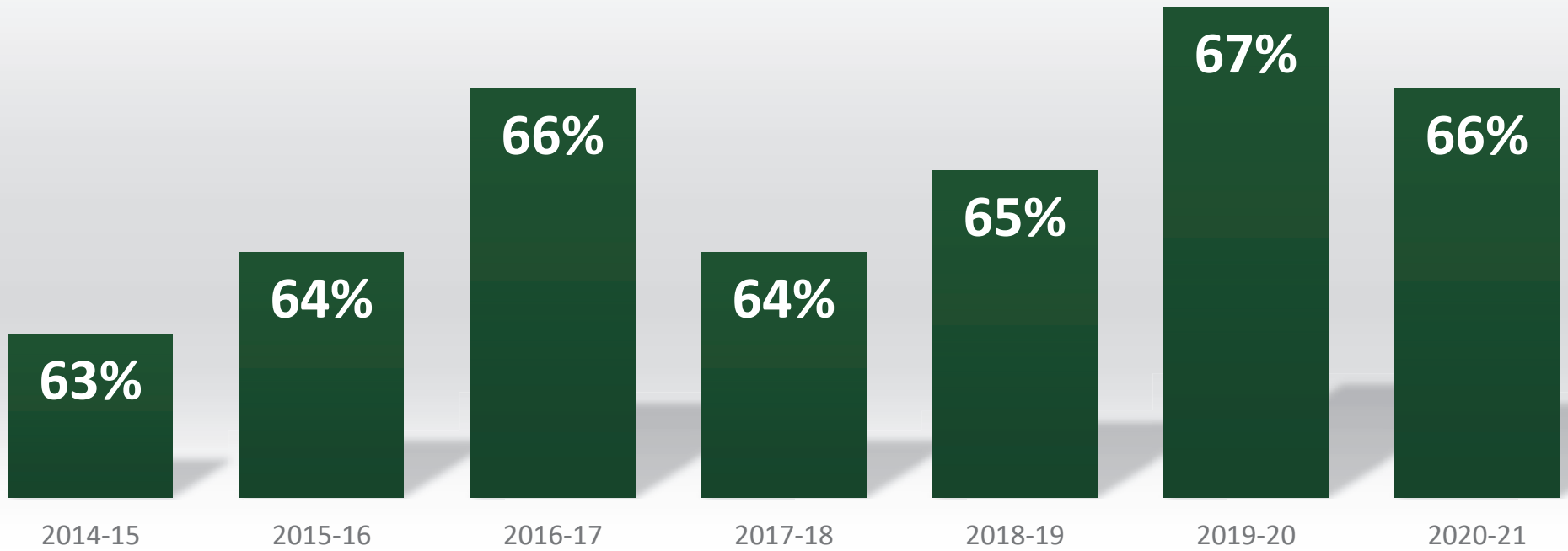
8-Year Completion



Retention

First-time, Full-time, Bachelor Degree

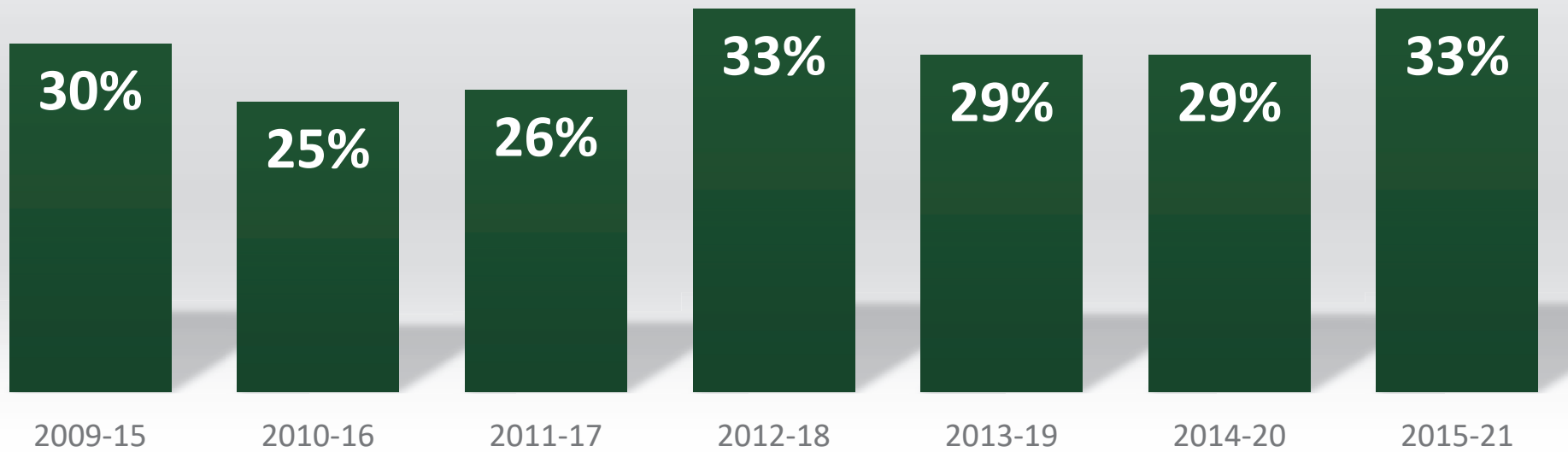
Goal: 65% five-year average



6-Year Graduation

First-time, Full-time, Bachelor Degree

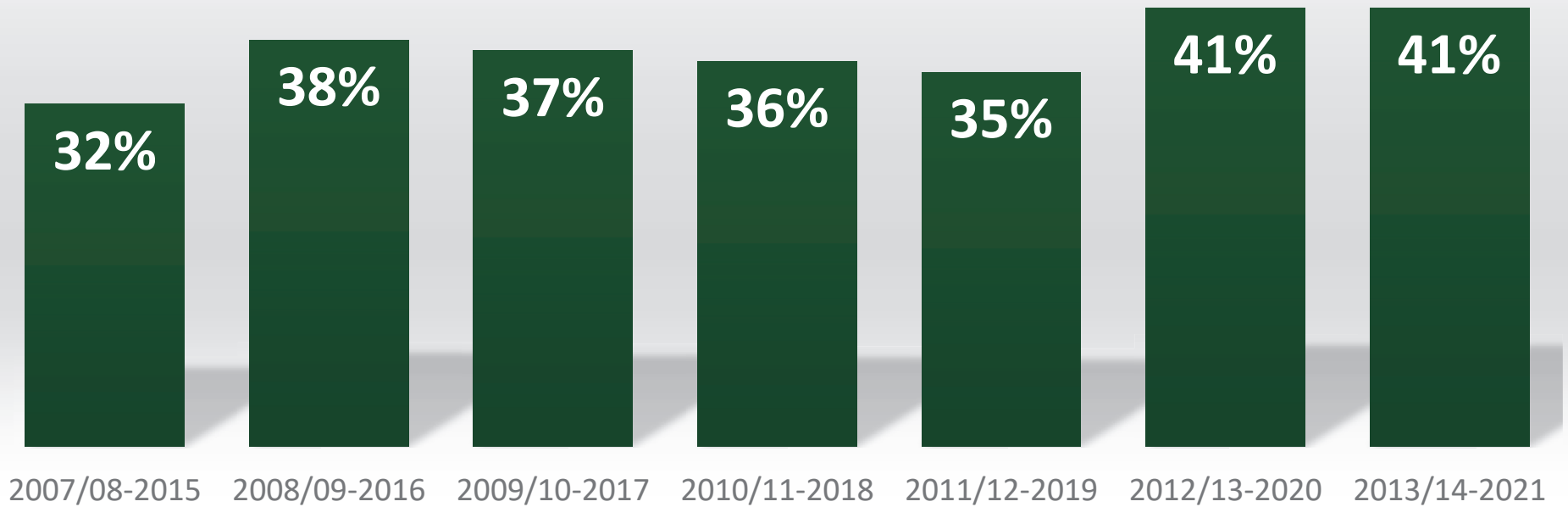
*Goal: 37% by 2027**



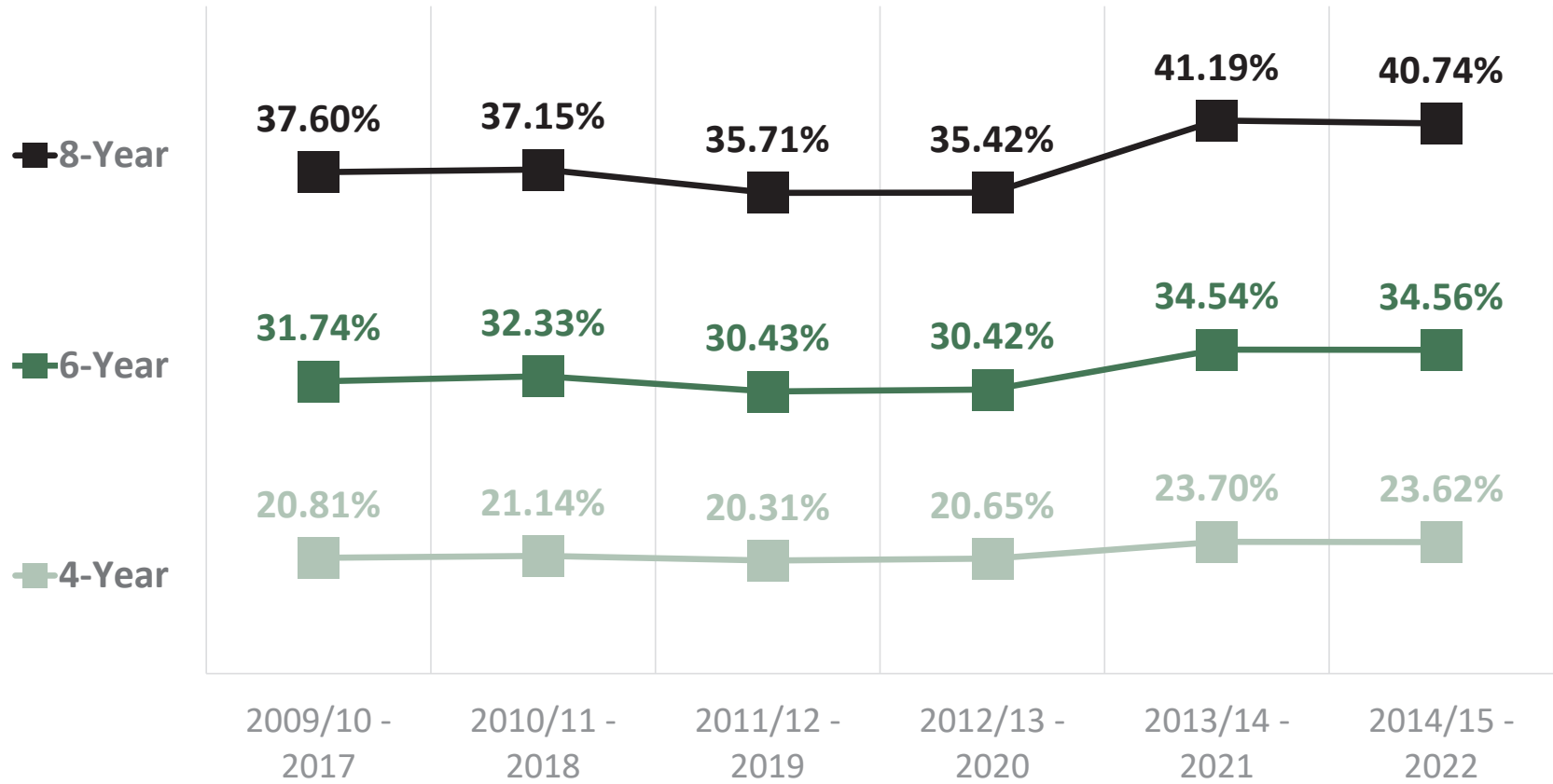
8-Year Graduation Outcome Measure

All Students (includes all degrees, part-time, transfer)

Goal: 45% by 2025

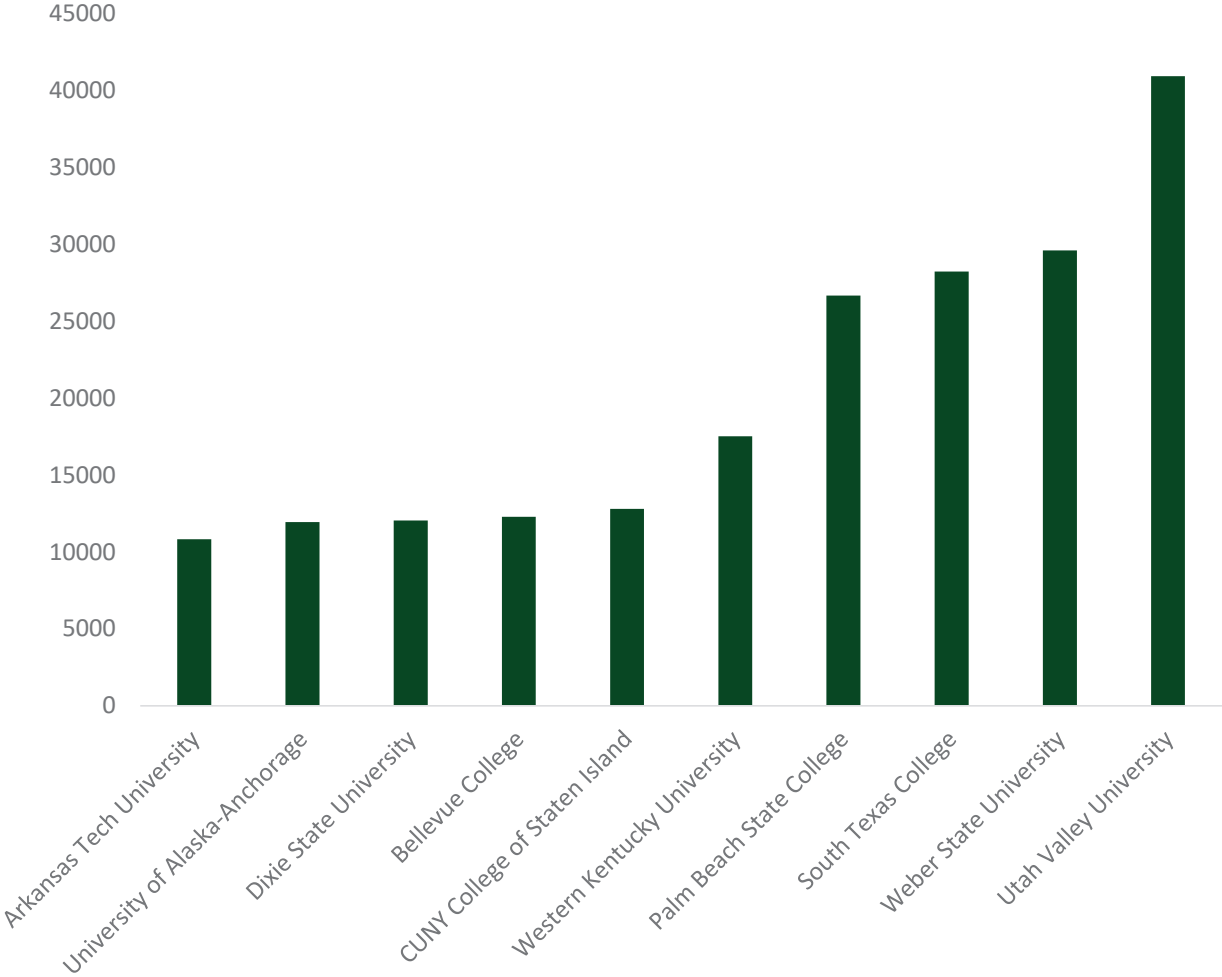


4, 6, and 8-Year Outcome Measure Graduation Rates

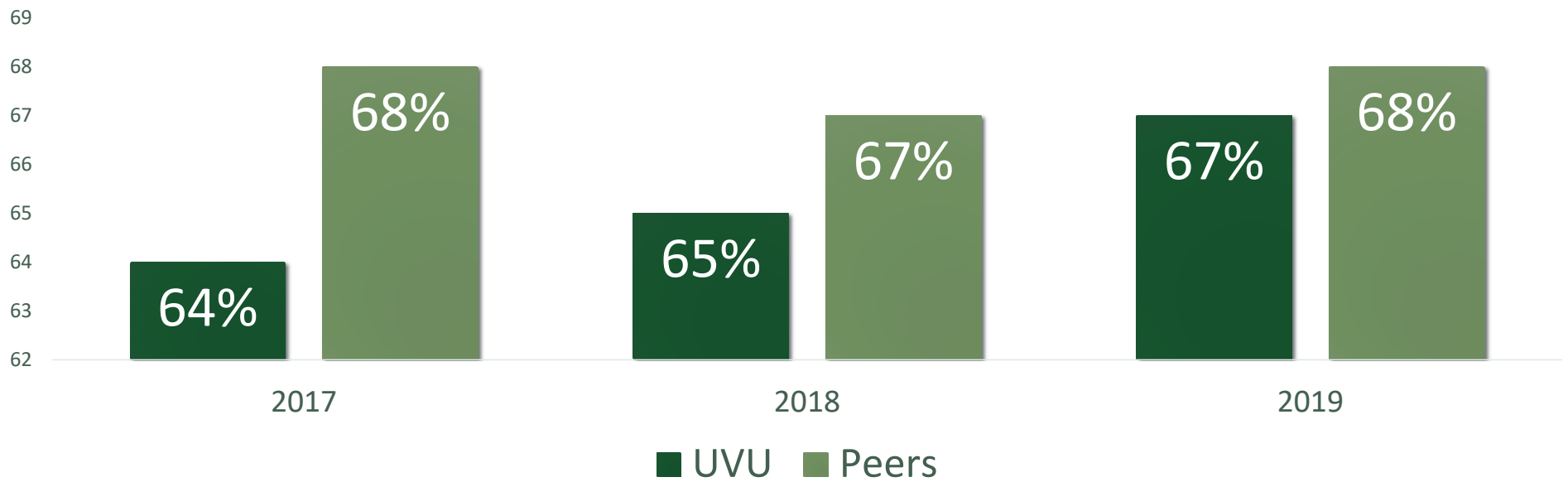


Peer Institutions

Regional Universities
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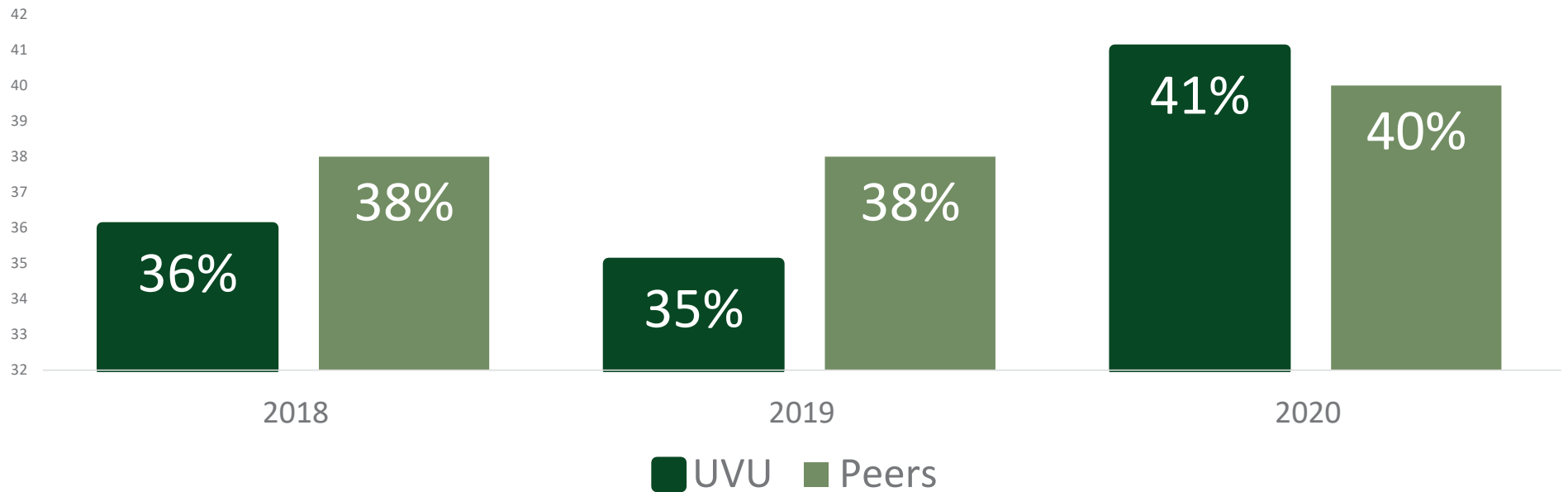


Total 2020 Enrollment, Source: IPEDS



Peer Retention Comparison

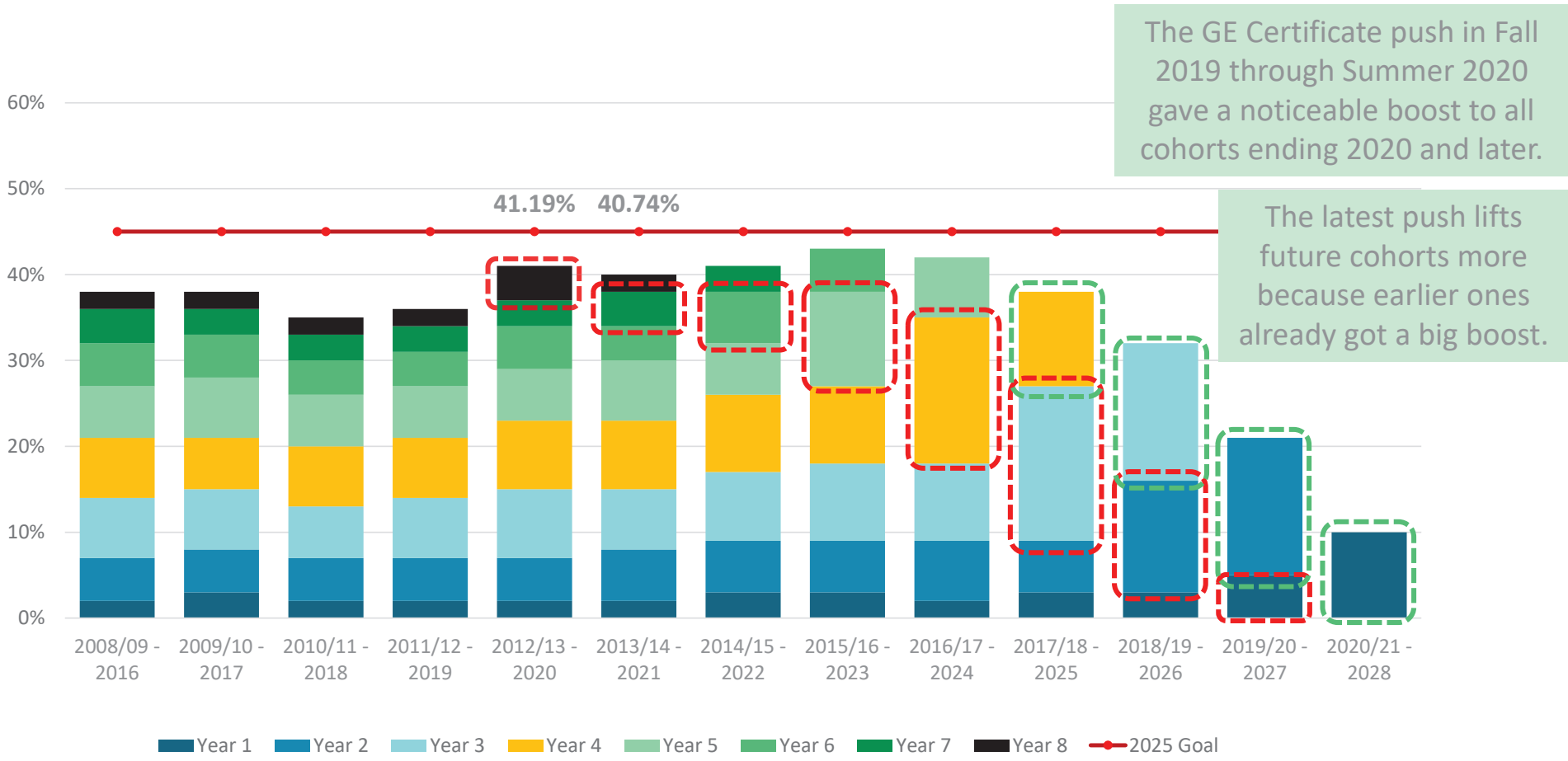
IPEDS retention (first-time, full-time, bachelor degree) retaining fall to fall. Source: IPEDS.



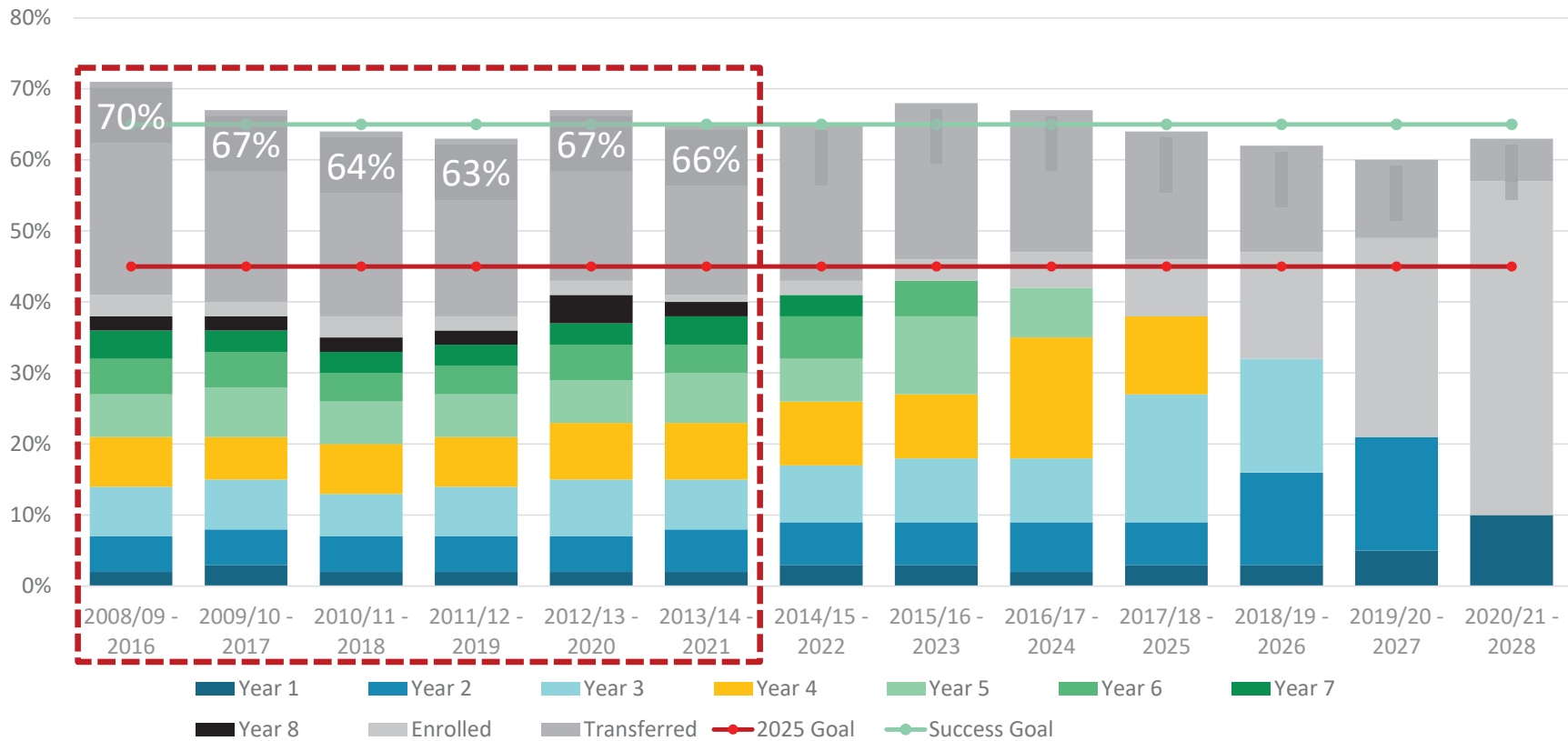
Peer Outcome Measure (8-yr grad) Comparison

IPEDS Outcome Measure (full and part-time, first-time and transfer, all degrees) completing certificate or degree within 8 years. Source: IPEDS.

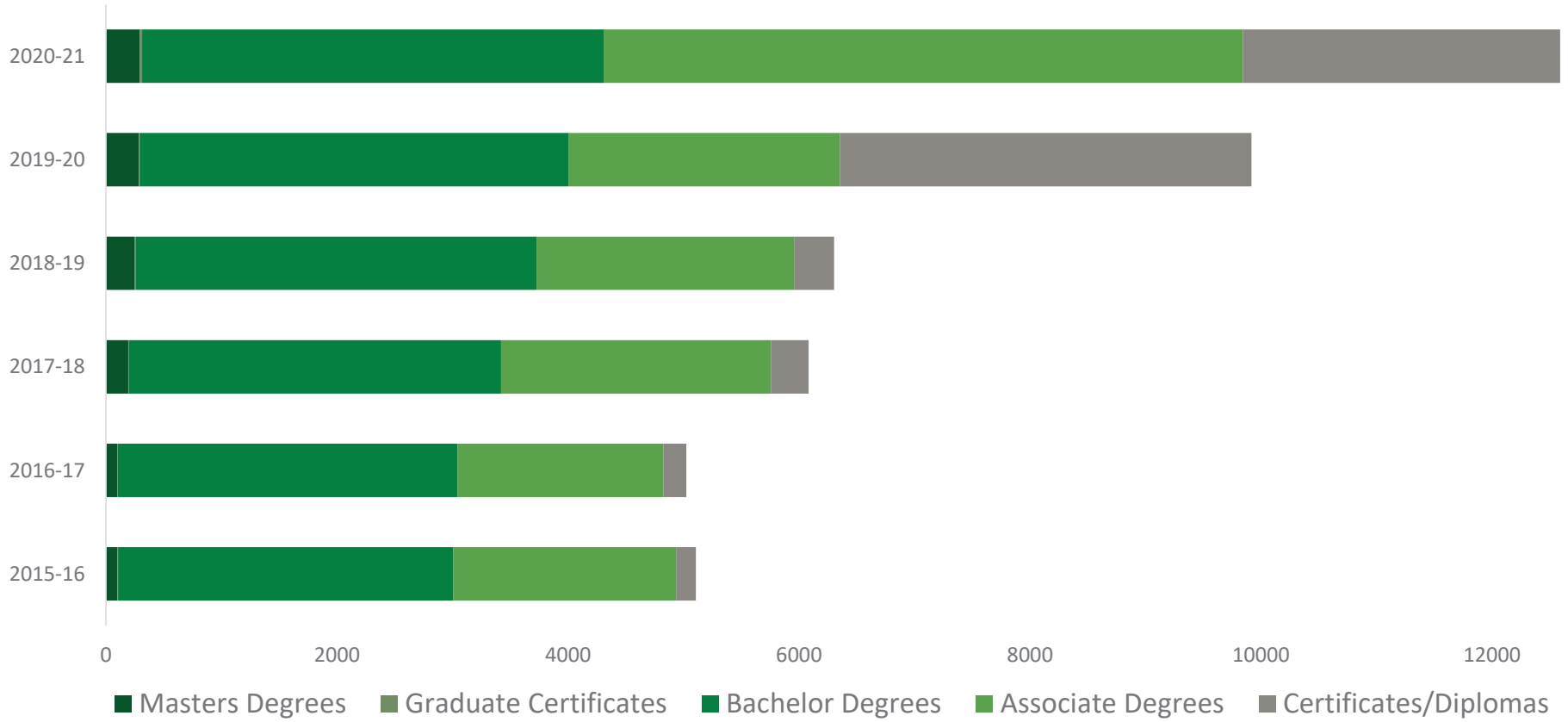
History and Current Progress of the UVU 8-Year Outcome Measure



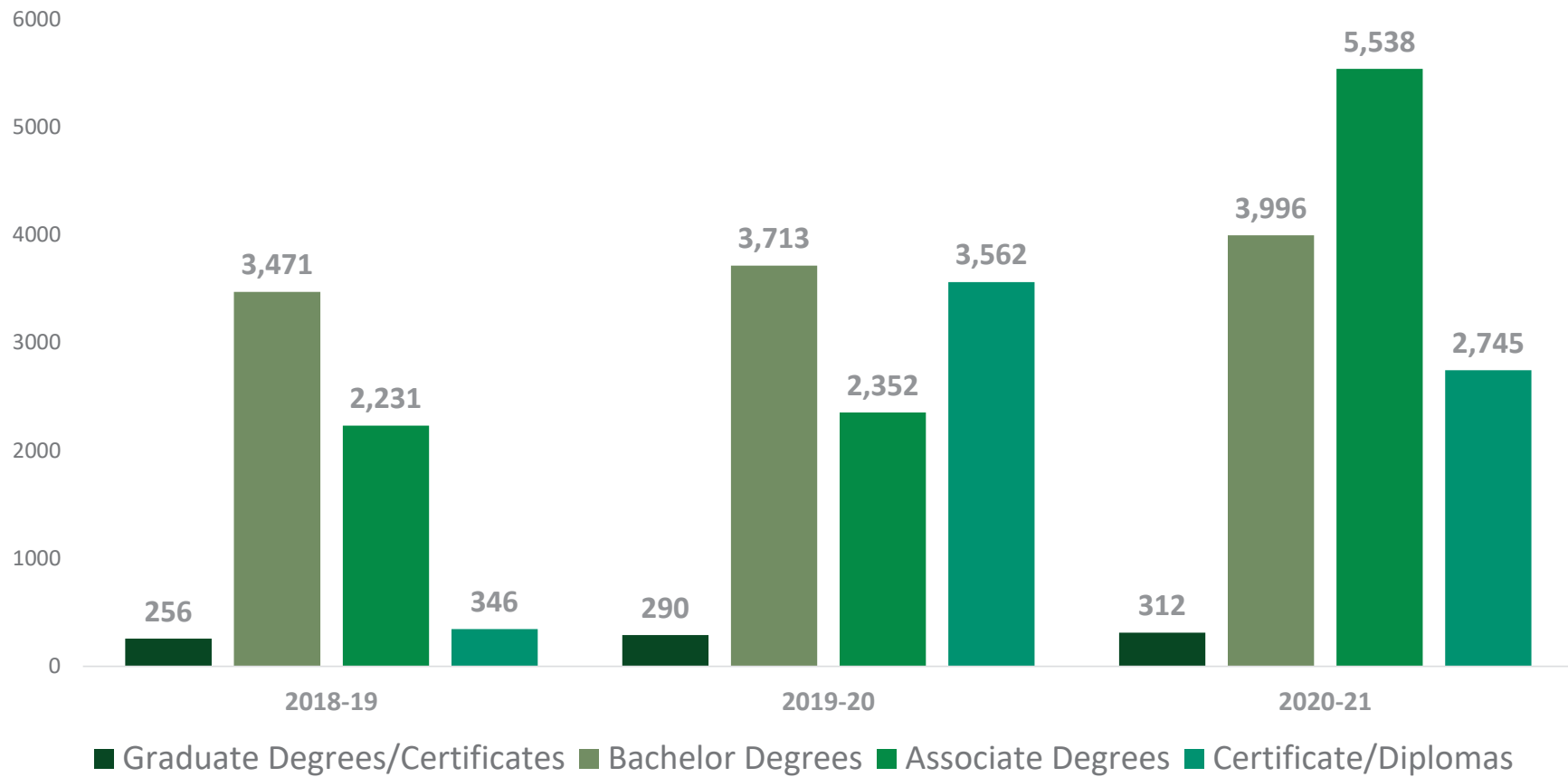
History and Current Progress of the UVU 8-Year Outcome Measure Includes Comparison to Success Measure (which includes Enrolled and Transferred)



Completions Conferred Over Time



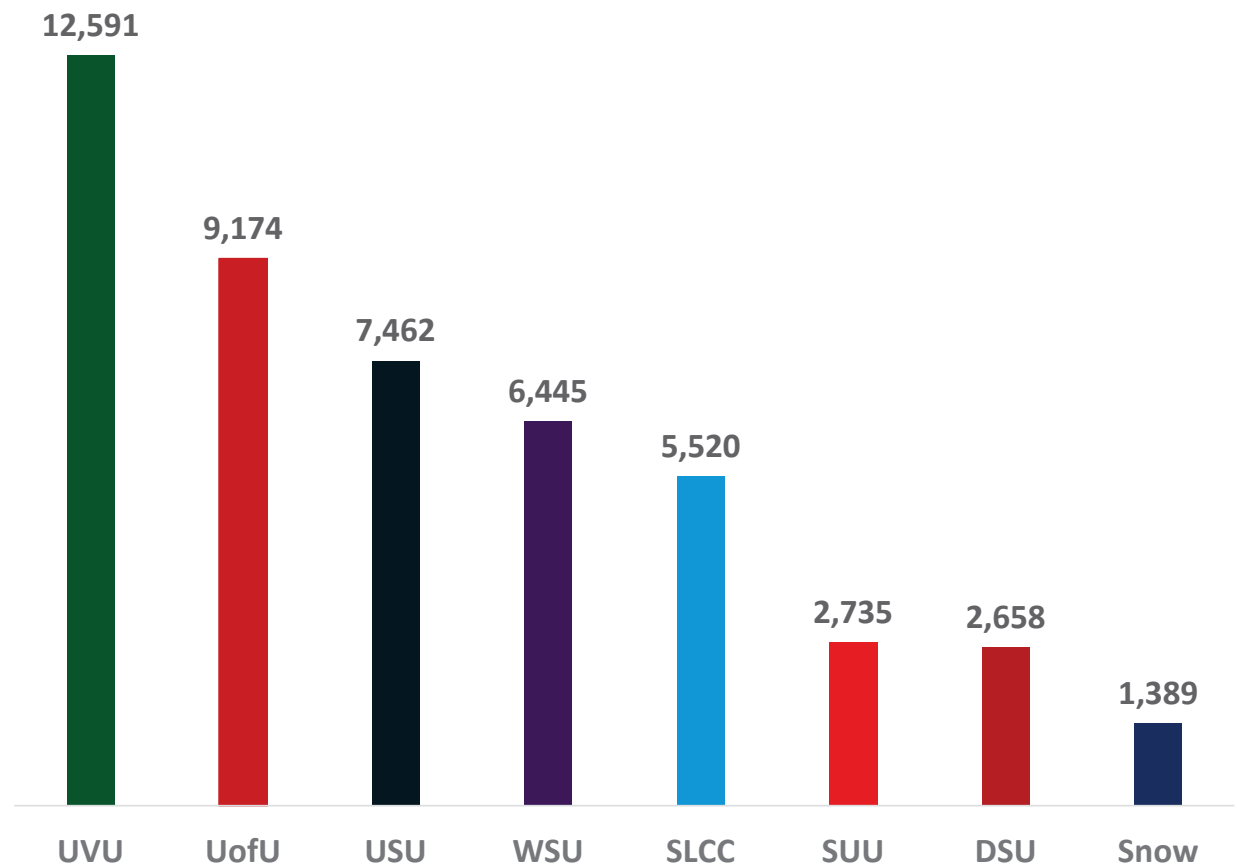
UVU Awards Granted Over Time by Degree Type



Completions Awarded by USHE Institution

2020-21 Academic Year

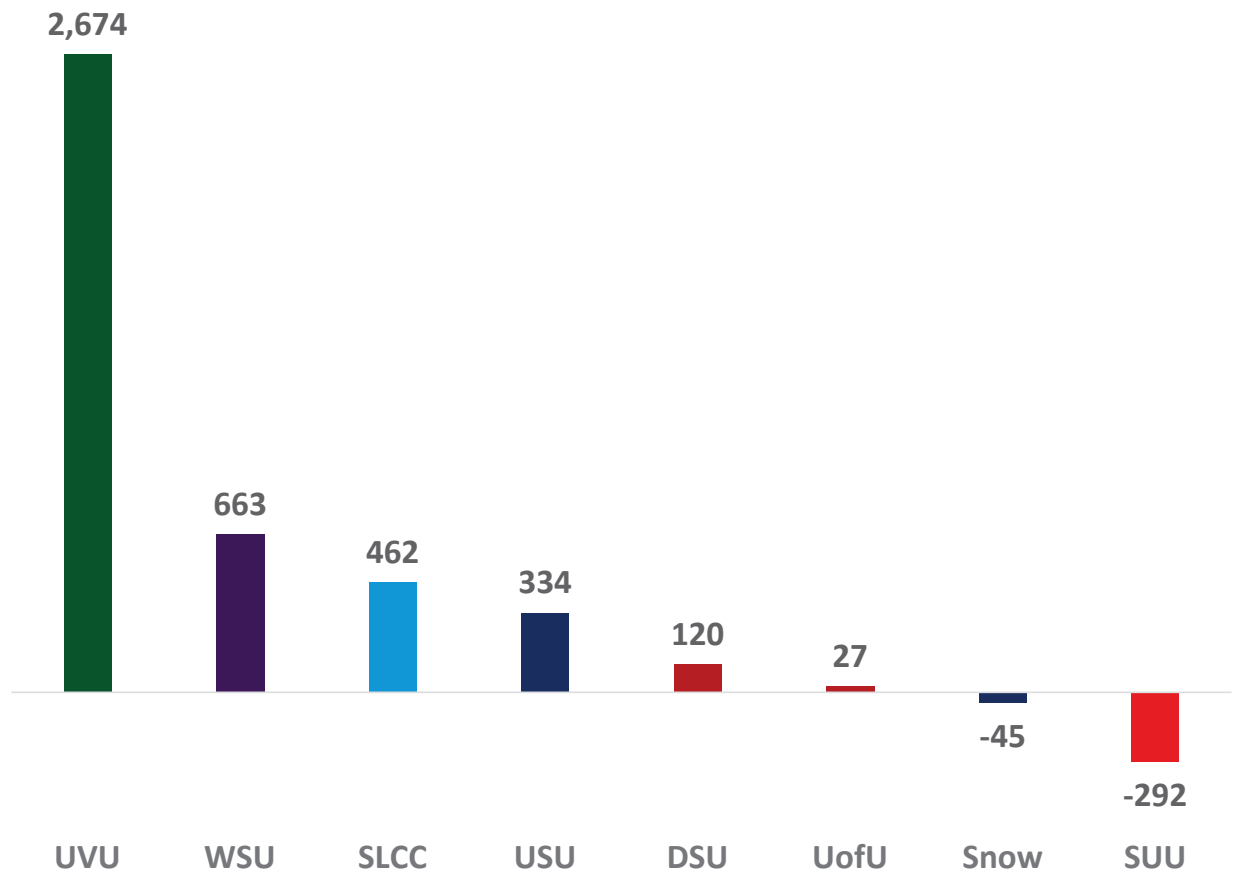
Source: USHE Data Book



Change in Completions Awarded

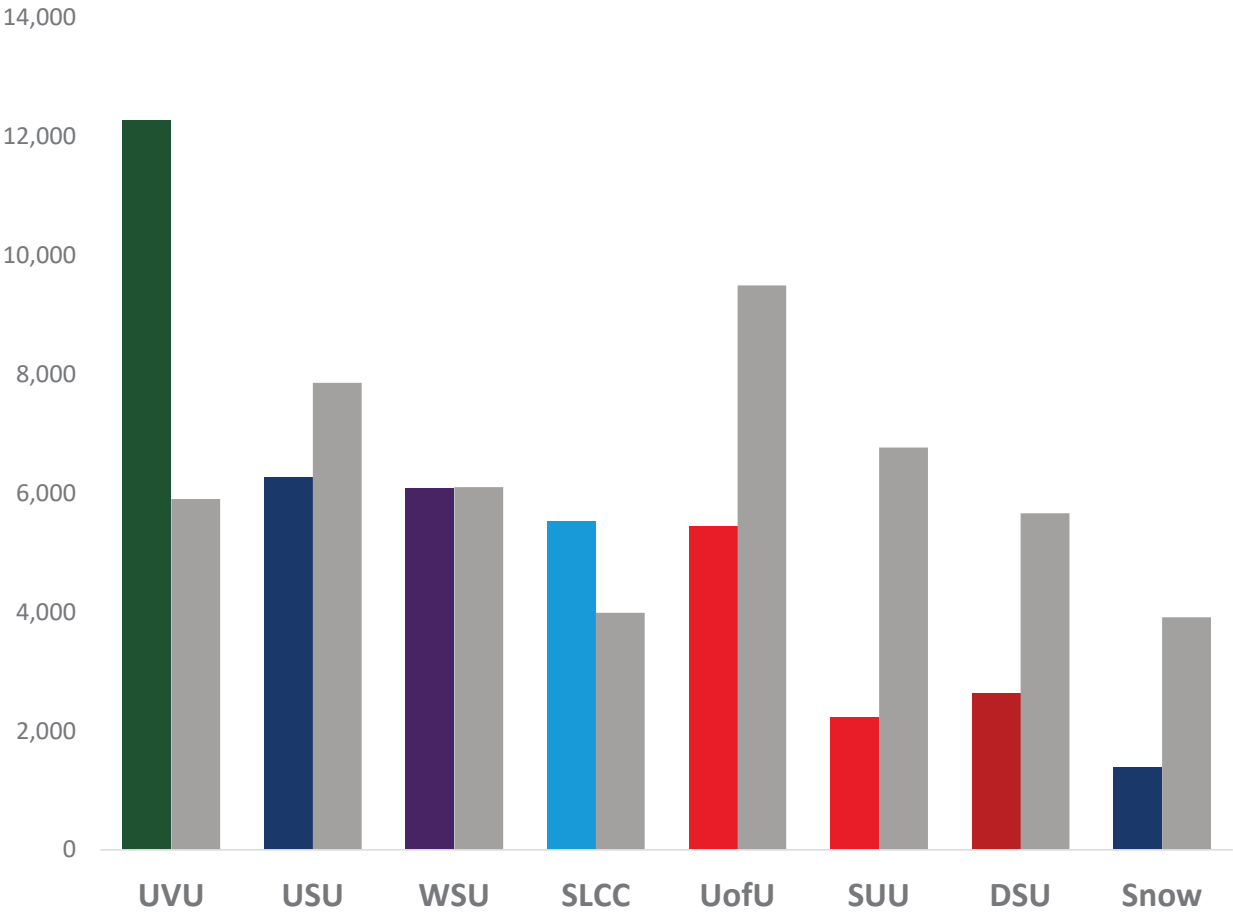
USHE Institutions 2019-20 to 2020-21

Source: USHE Data Book



Undergraduate Completions Awarded by USHE Institution with Residential Tuition and Fee Comparison

School	Degrees	Cost
UVU	12,279	\$5,906
USU	6,265	\$7,859
WSU	6,085	\$6,106
SLCC	5,520	\$3,989
UofU	5,437	\$9,500
SUU	2,224	\$6,770
DSU	2,634	\$5,662
Snow	1,389	\$3,912



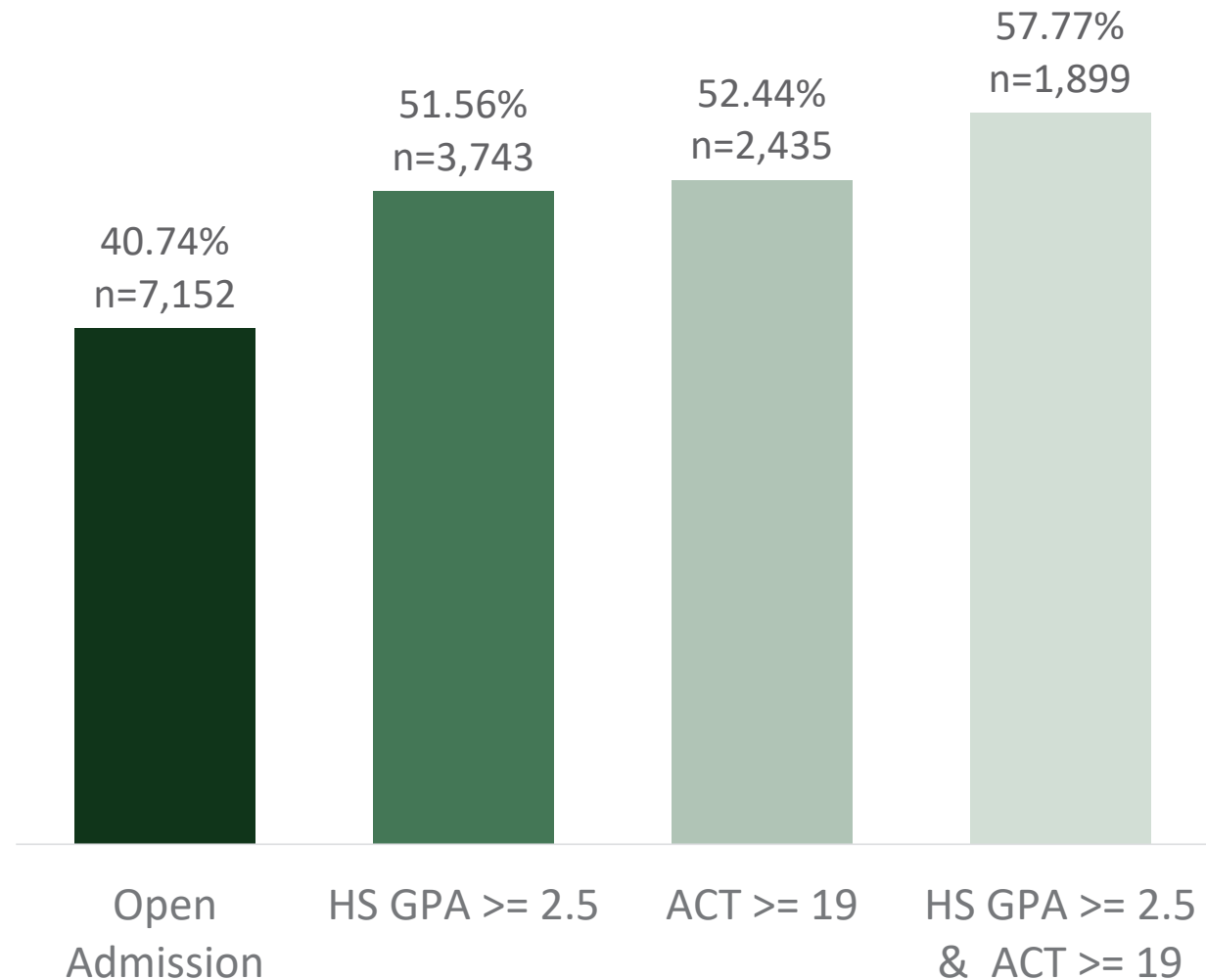
Source: 2021 USHE Databook, 2020-21 Academic Year

Potential Completion Rates by Admission Requirements

2013/2014 - 2021

If applied, this disproportionately excludes students identified as:

- Non-Traditional (25 or older)
- First Generation
- Black/African American
- Hispanic
- Native Hawaiian
- Native American



Top Reasons Why Students “Stop Out” or Leave



Finances

- *Paying for college, supporting family, relocating for housing*



Academic Integration

- *Not doing well in classes, not prepared for university-level work, loss of interest*



External Responsibilities

- *Work and family obligations, including caring for children or parents*



University Barriers

- *Course scheduling conflicts, policies and procedures, curriculum alignment issues, challenges with faculty or staff*



Social Integration

- *Not making a personal connection, difficulty adjusting to university life, no sense of belonging*



Transfer

- *Any of the above, program availability, enrolled to raise GPA and transfer to 1st choice institution*



Service

- *Full-time church missions or military service*



Health

- *Physical and mental*

COMPLETION PLAN 2.0

(2019-2022)



Course
Scheduling

First-Year
Advising &
Support

Stackable
Credentials &
Pathways

Data-driven
Intervention

General
Education

Student
Communication

Faculty
Development

High Impact
Practices

Some College,
No Degree
Outreach

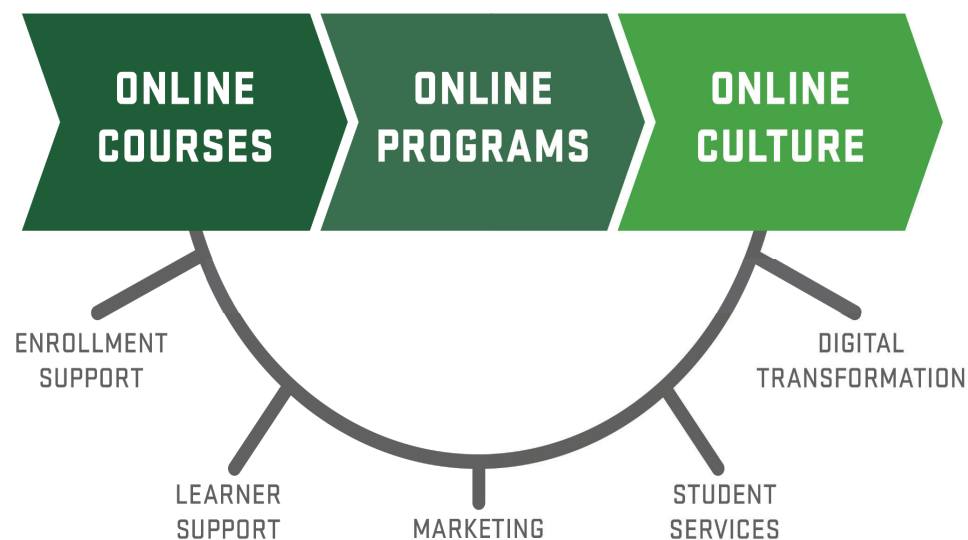
Contacted 30,300 students with 90+ credits

5,372 re-enrolled

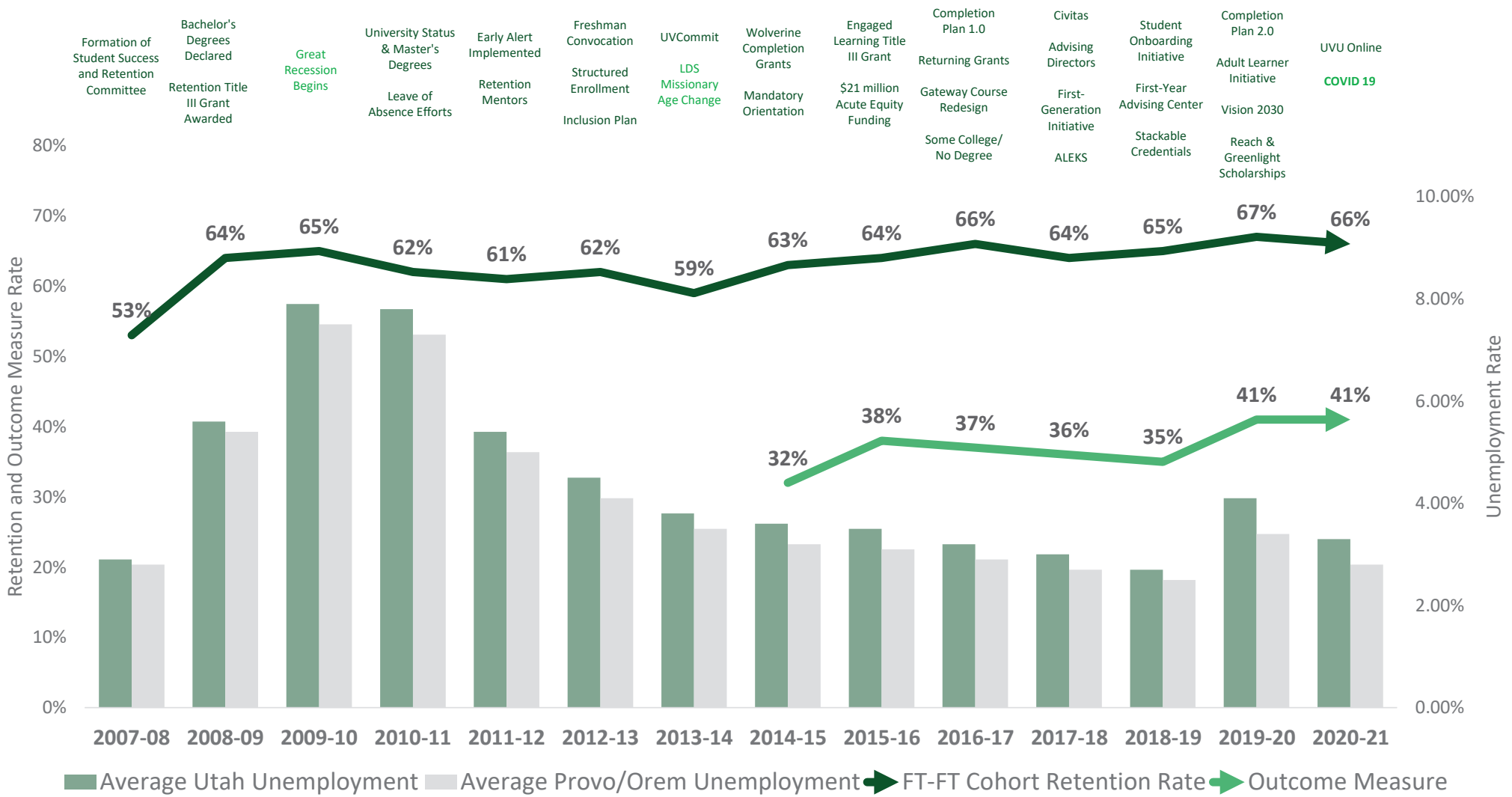
802 completed a bachelor's degree

371 completed an associate's degree

Delivering a Quality Flexible Experience



2.8.22	UG base - All	F2F	OL	Mixed Modality
N	25750	8037	5236	12468
Persistence	79%	77%	74%	82%
% Full-time	61%	52%	38%	75%
	UG – 0 to 30 cr	F2F	OL	Mixed Modality
N	6183	2476	1085	2615
Persistence	69%	68%	64%	73%
% Full-time	56%	53%	28%	70%





Every one-percentage point increase in the 8-Year Outcome Measure means that the lives of 72 students may be changed forever



UVU: A Place for You

Include | Engage | Achieve

Cabinet Meeting Agenda February 6, 2023

Time	Agenda Topic	Owner	Discussion/ Decision	Vision 2030 Strategy / Operations
3:15 p.m.	Legislative Update	Steve Anderson	Discussion	Strategy: All
3:30 p.m.	Completion Update	Michelle, David Connelly	Discussion	Strategy: Achieve
4 p.m.	High Note	Christina	Inspiration	<i>*10 Rules of Engagement</i>

Reminders and Key Dates:

February 6 – Homecoming Week – full calendar <https://www.uvu.edu/homecoming/>

February 7 – Presidential Portrait Unveiling (4:00 p.m. - Fugal Gateway)

February 8 – UVSELF

February 8 – UVU Day on the Hill (noon – 1:30 p.m.)

February 9 – Alumni Awards Dinner (reminder to RSVP)

UVU Athletics Schedule: <https://gouvuvu.com/>

Noorda Schedule: <https://www.uvu.edu/thenoorda/>

NEW Annual Report: <https://www.uvu.edu/annual-report/>

NEW Vision 2030 site: <https://www.uvu.edu/vision2030/>



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UVU's Student Demographics



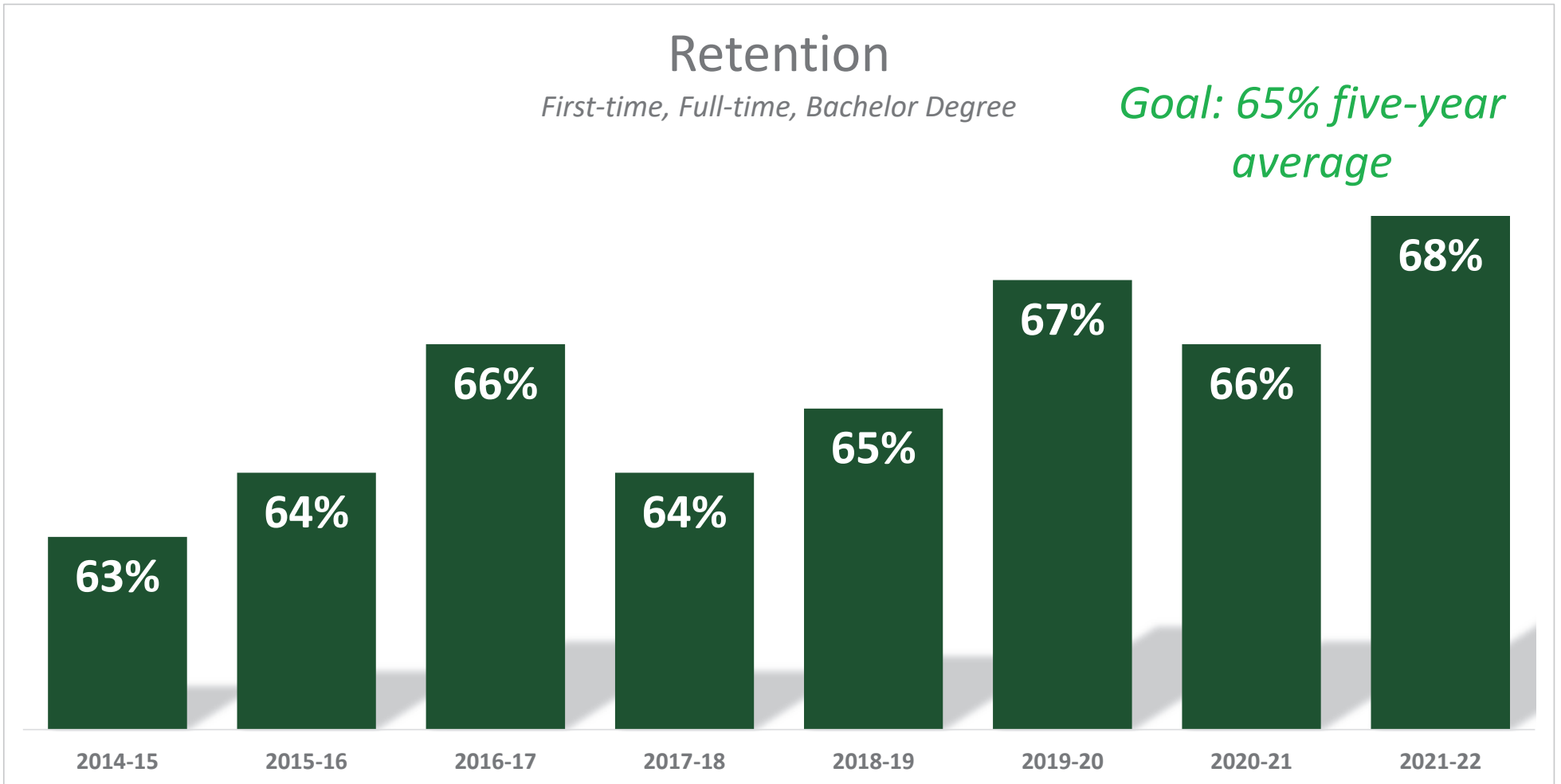
Source: UVU Office of Institutional Research, Fall 2022 Undergraduates

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- 40% are part-time students
- 30% are non-traditional (25+)
- 36% are married or in a partnership
- 15% support at least one child who is 18 years old or younger
- 20% students of color
- 83% are employed; 29% work 31 or more hours per week
- 46% of new students require math remediation
- Debt adverse ideologies

Retention

First-time, Full-time, Bachelor Degree

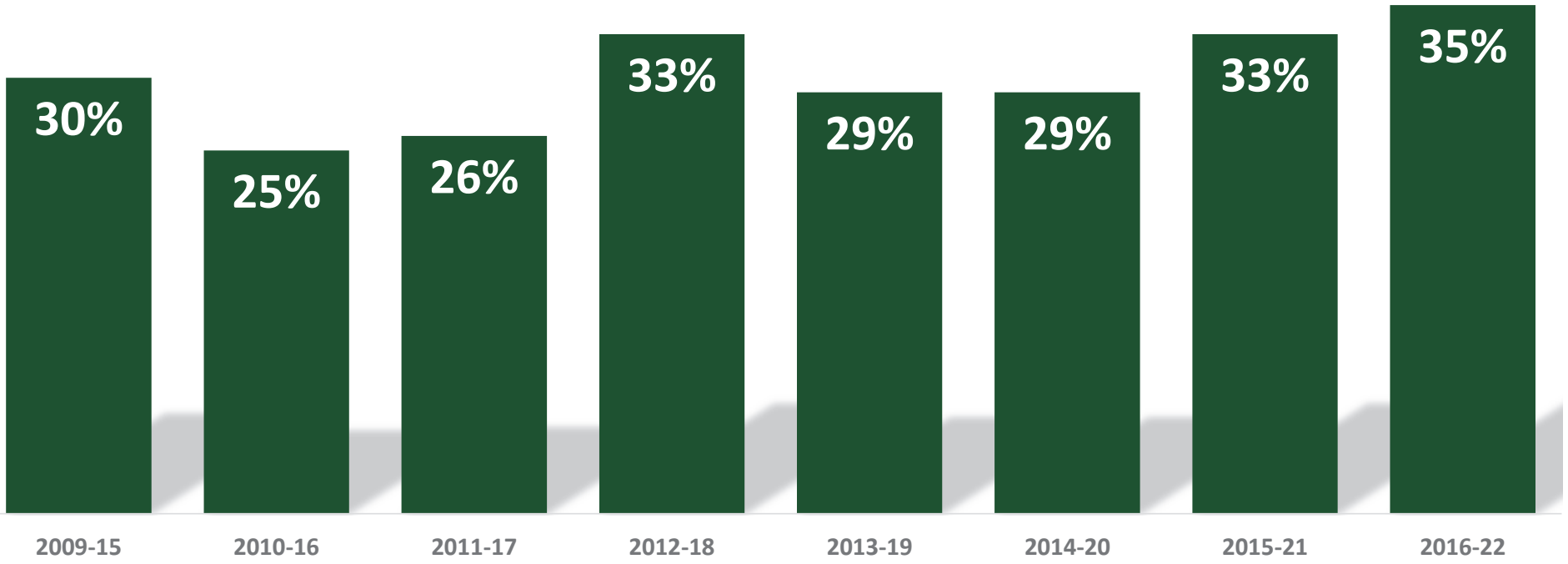
Goal: 65% five-year average



6-Year Graduation

First-time, Full-time, Bachelor Degree

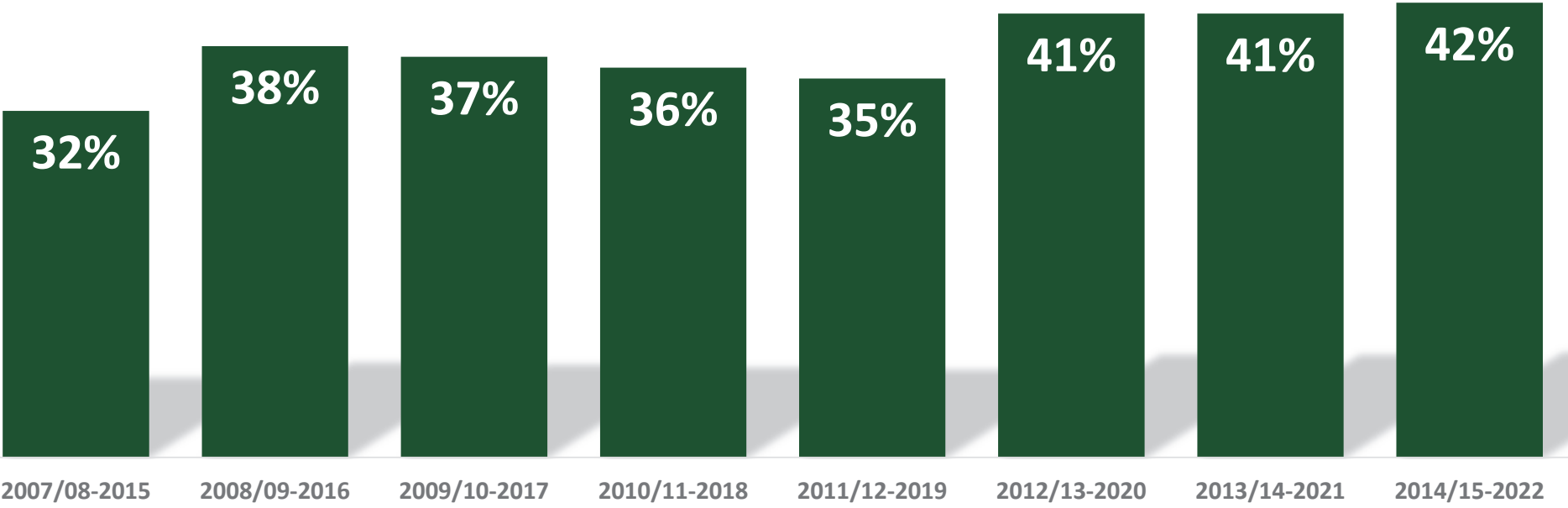
*Goal: 37% by 2027**



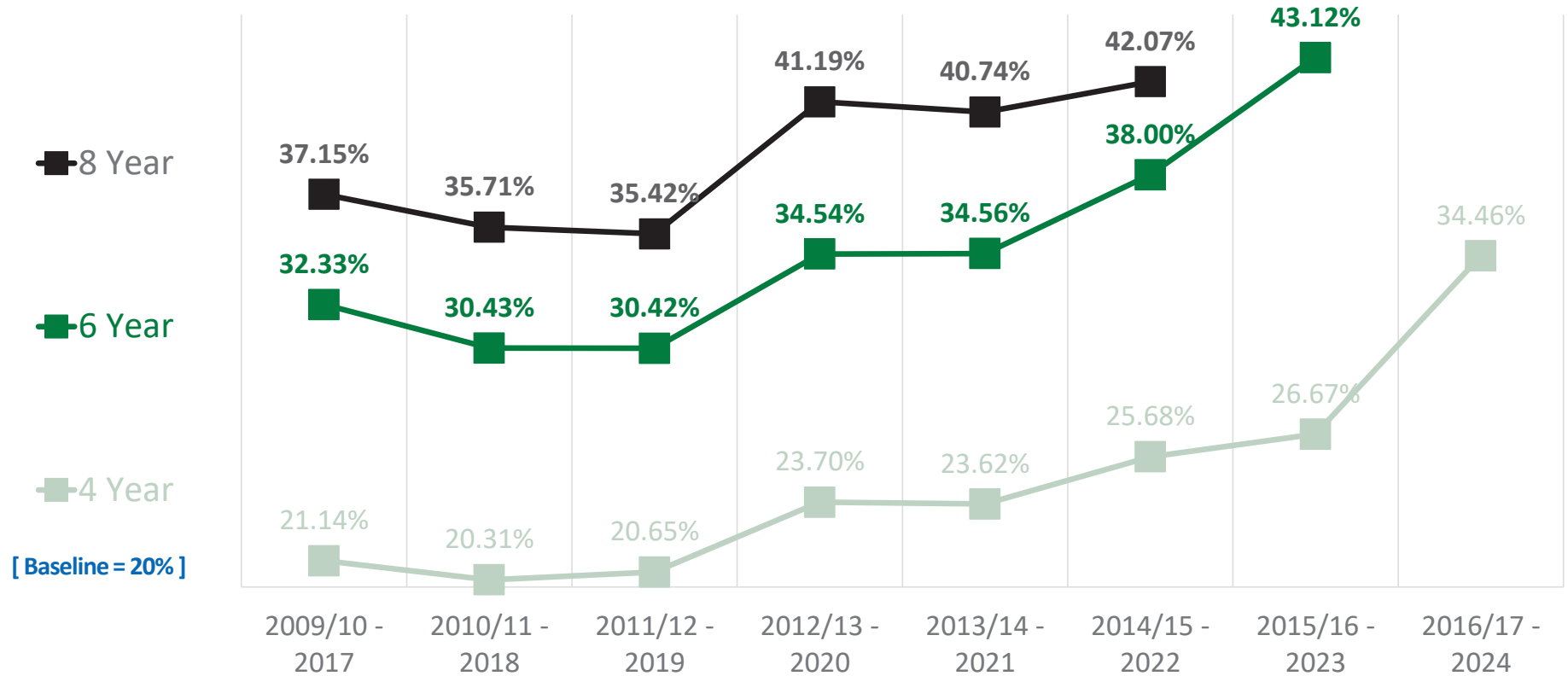
8-Year Graduation Outcome Measure

All Students (Includes all degrees, part-time, transfer)

Goal: 45% by 2025



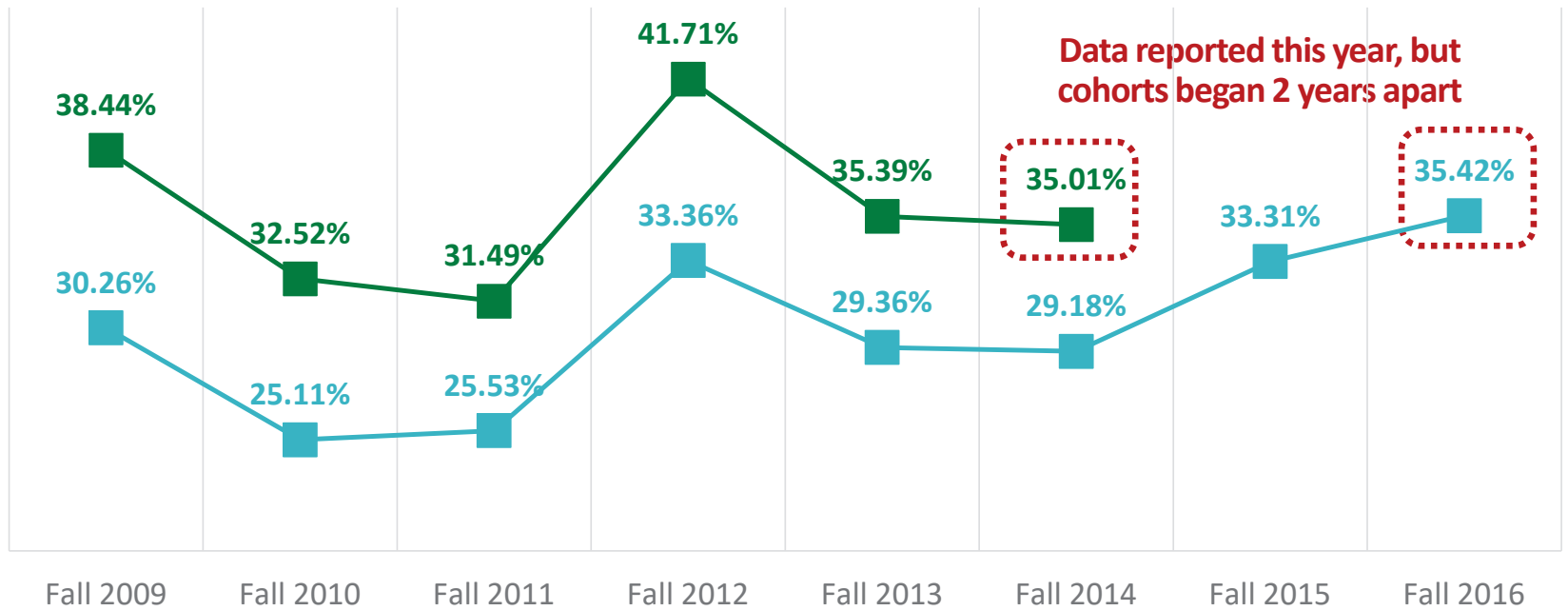
4, 6, and 8-Year Outcome Measure Graduation Rates



Coordinating 6-Year and 8-Year Bachelor Graduation Rates using same starting Cohort (First-Time, Full-Time, Fall)

■ Graduation Rate Bachelor 200%

■ Graduation Rate Bachelor 150%

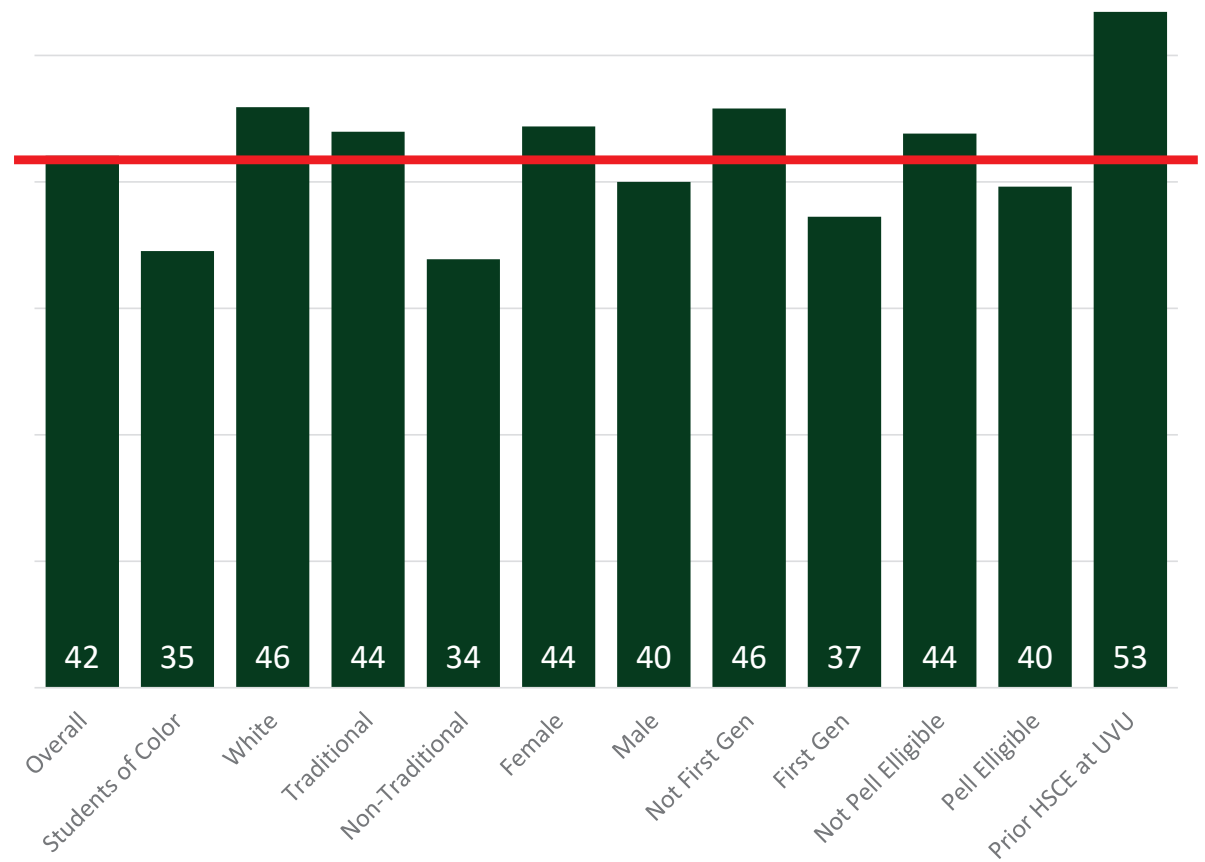


[Baseline = 20%]

8-Year Outcome Measure Graduation Rates by Student Demographic

2014/15 -2022 ALL Student Cohort
(First-Time or Transfer; Full or Part-
Time; starting Summer, Fall, or Spring)

Completing ANY degree in 8 Years



Peer Institutions

Regional Universities

Arkansas Tech University

CUNY College of Staten Island

Utah Tech University

University of Alaska-Anchorage

Weber State University

Western Kentucky University

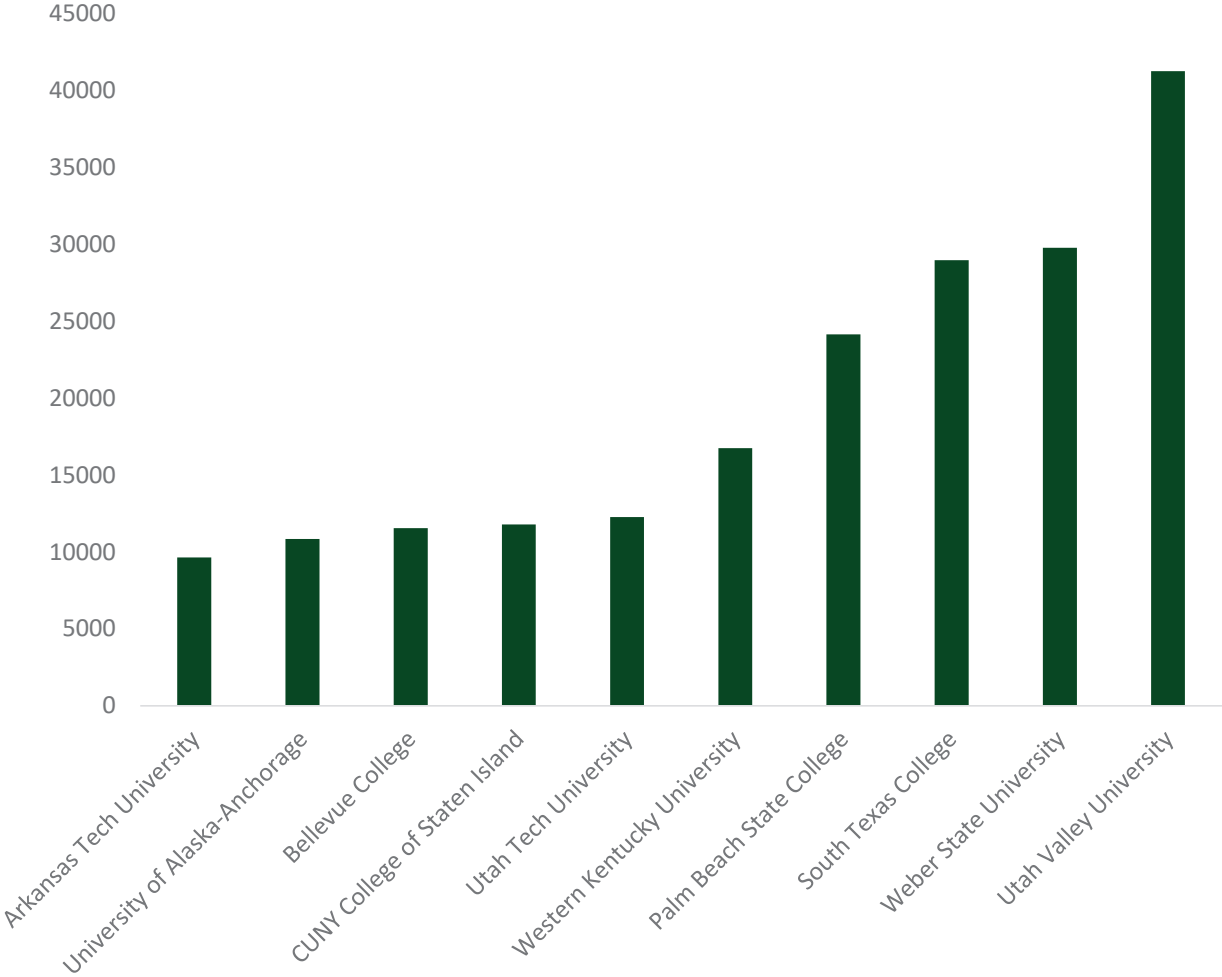
Emerging Dual Mission Colleges

Bellevue College

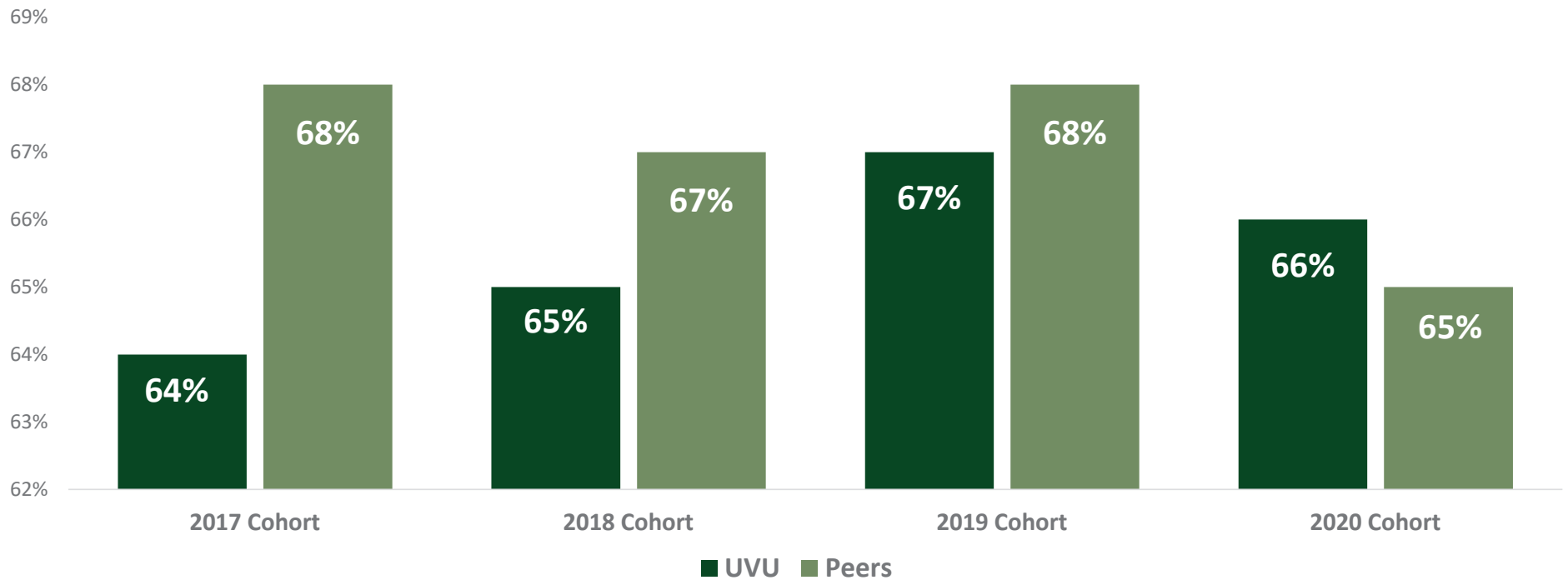
Palm Beach State College

St. Petersburg College

South Texas College

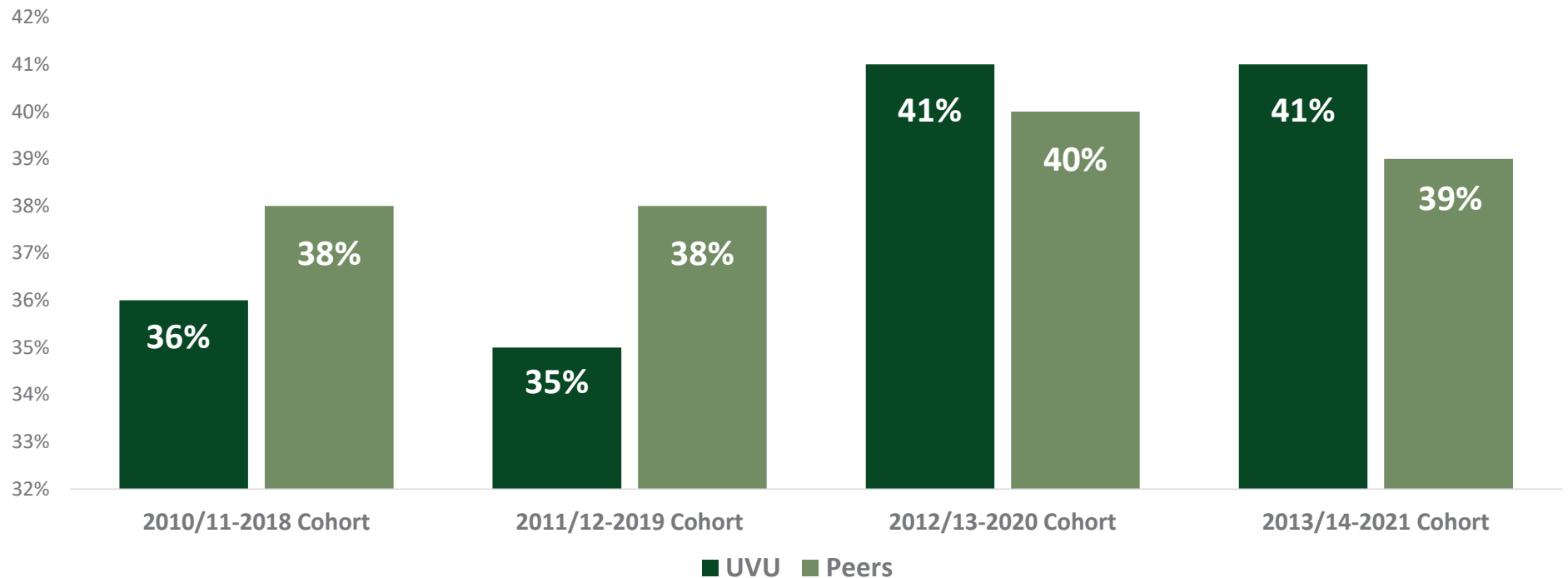


Total Fall 2021 Enrollment, Source: IPEDS



Peer Retention Comparison

IPEDS retention (first-time, full-time, bachelor degree) retaining fall to fall. Source: IPEDS.



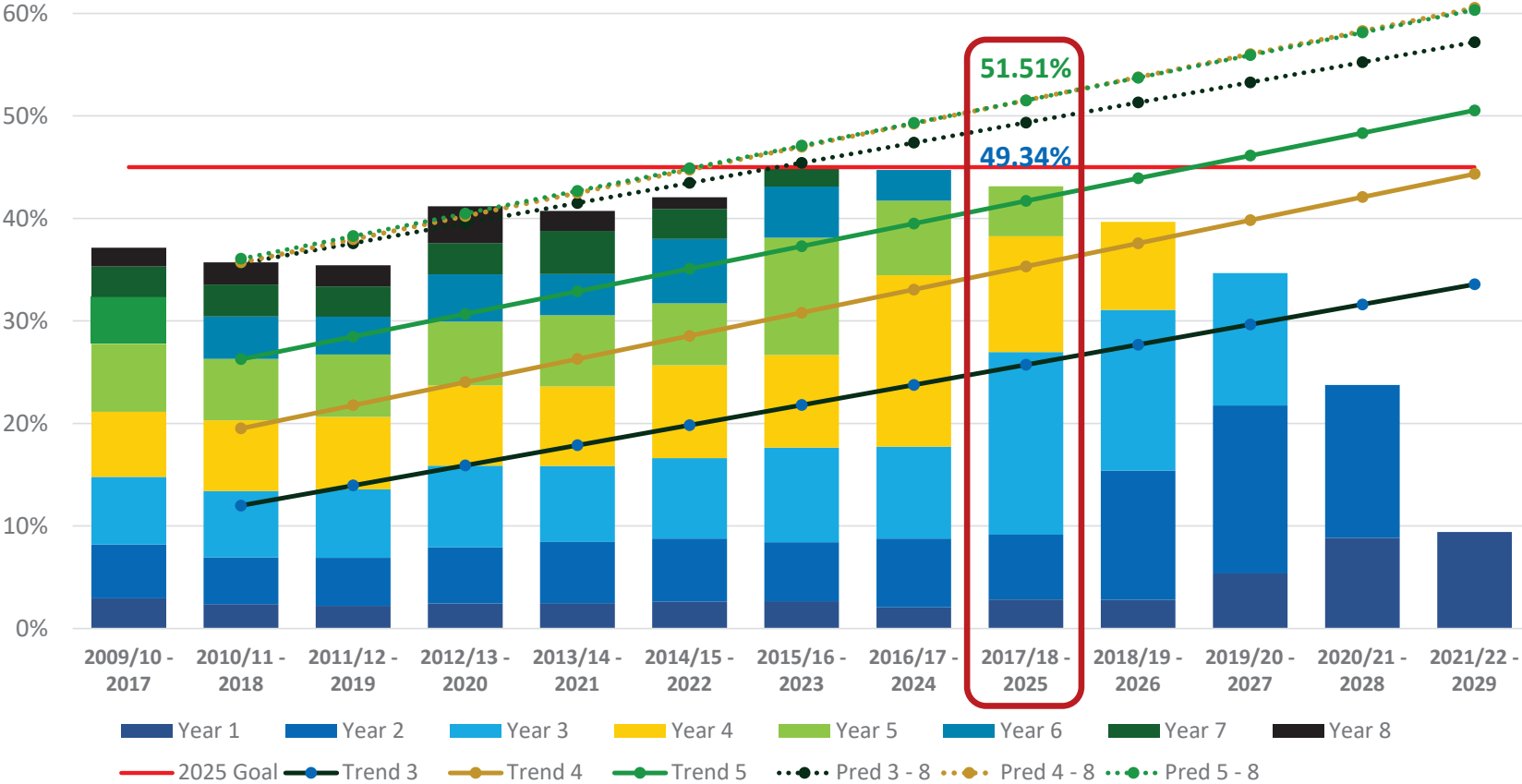
Peer Outcome Measure (8-yr grad) Comparison

IPEDS Outcome Measure (full and part-time, first-time and transfer, all degrees) completing certificate or degree within 8 years.

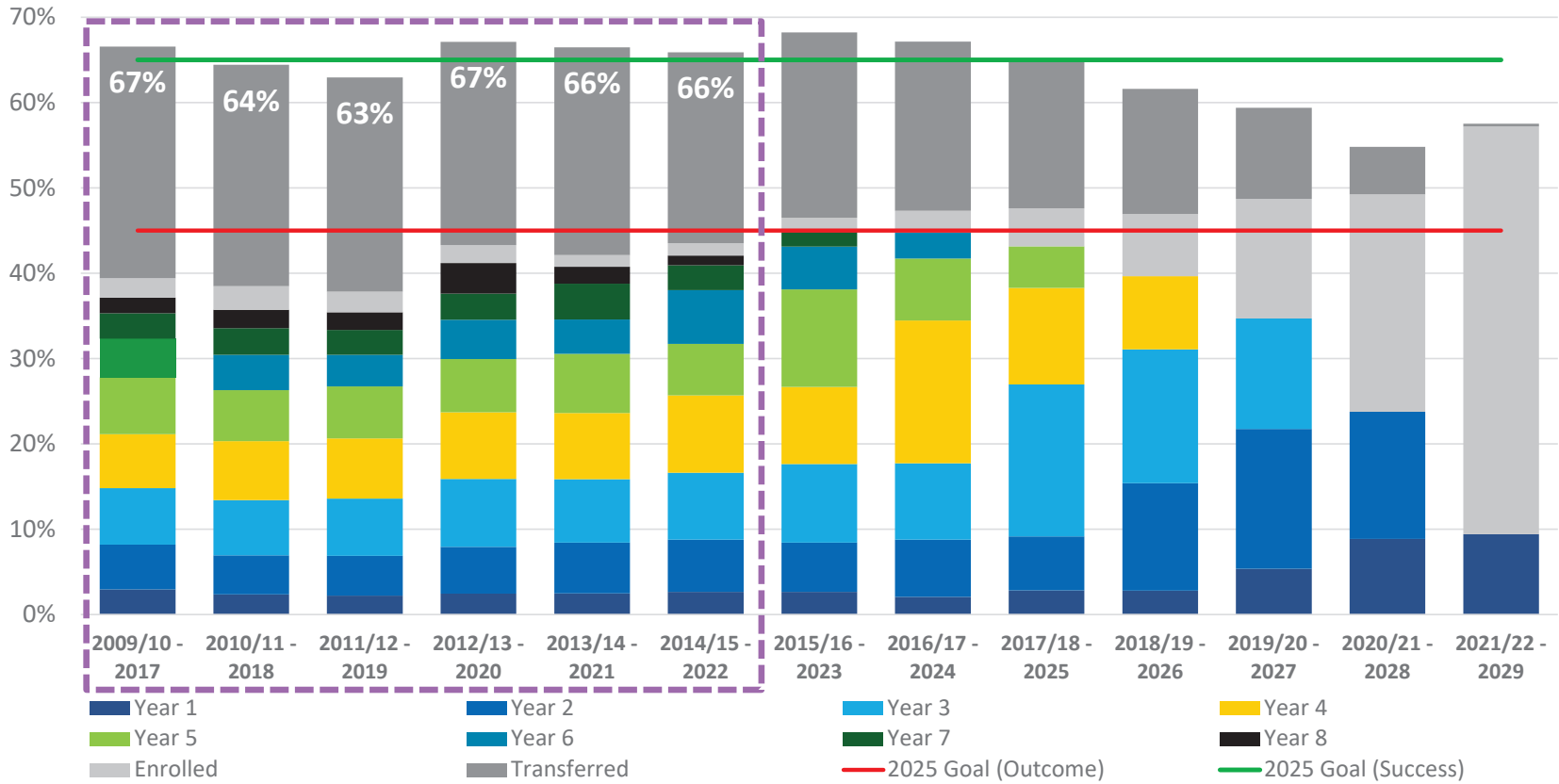
Source: IPEDS

History and Current Progress of the UVU 8-Year Outcome Measure

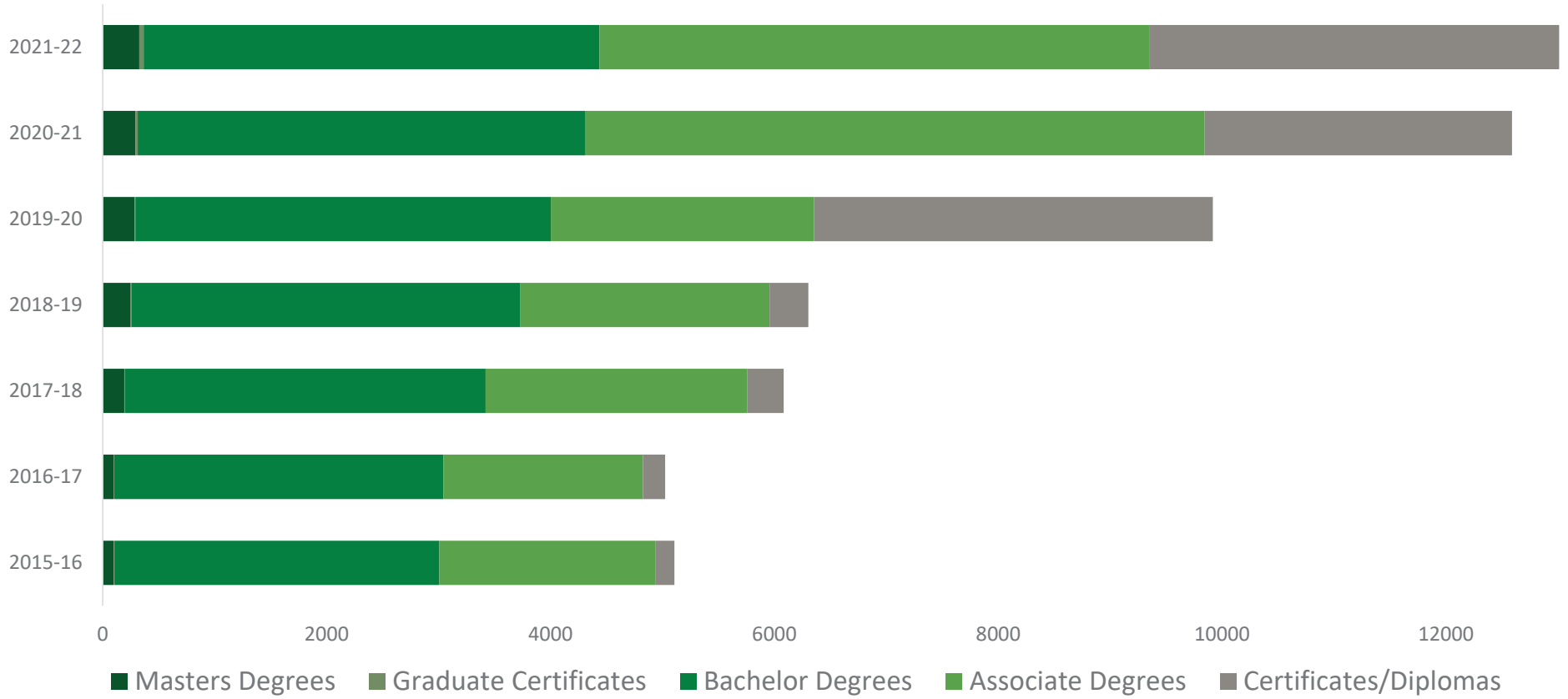
2025 Year 8 Trendline Predictions: 49.34% – 51.51%



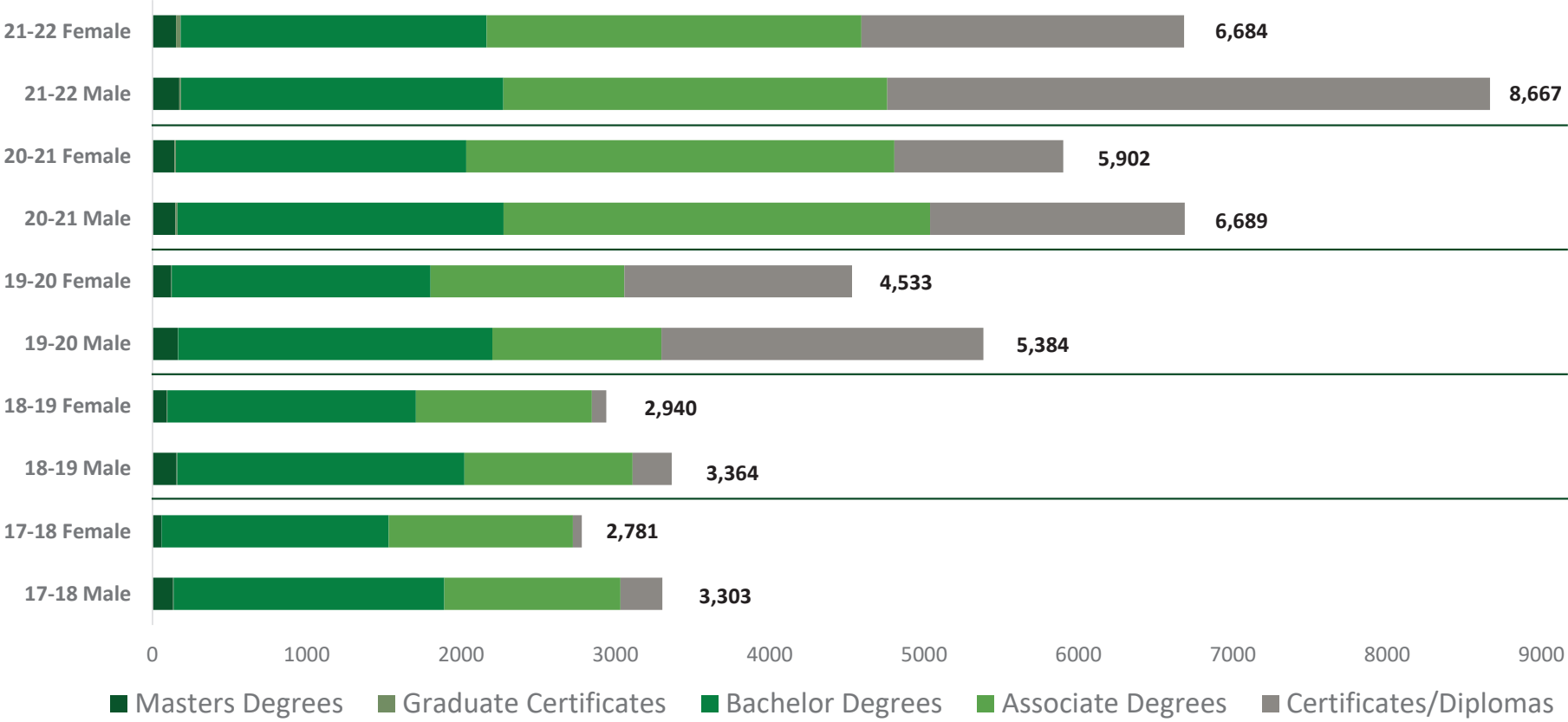
History and Current Progress of the UVU 8-Year Outcome Measure Includes Comparison to Success Measure (which includes Enrolled and Transferred)



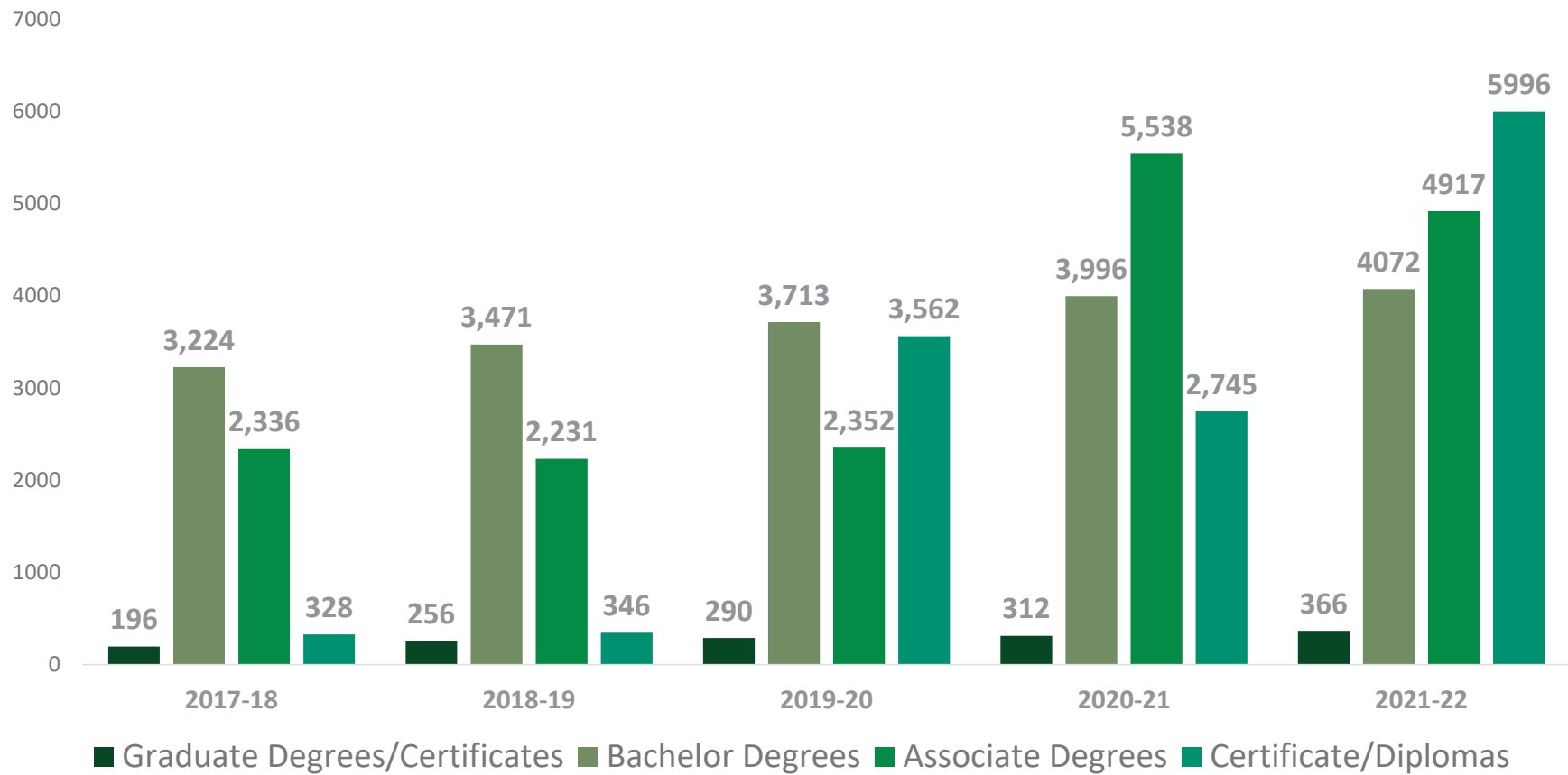
Completions Conferred Over Time



Completions Conferred Over Time by Gender



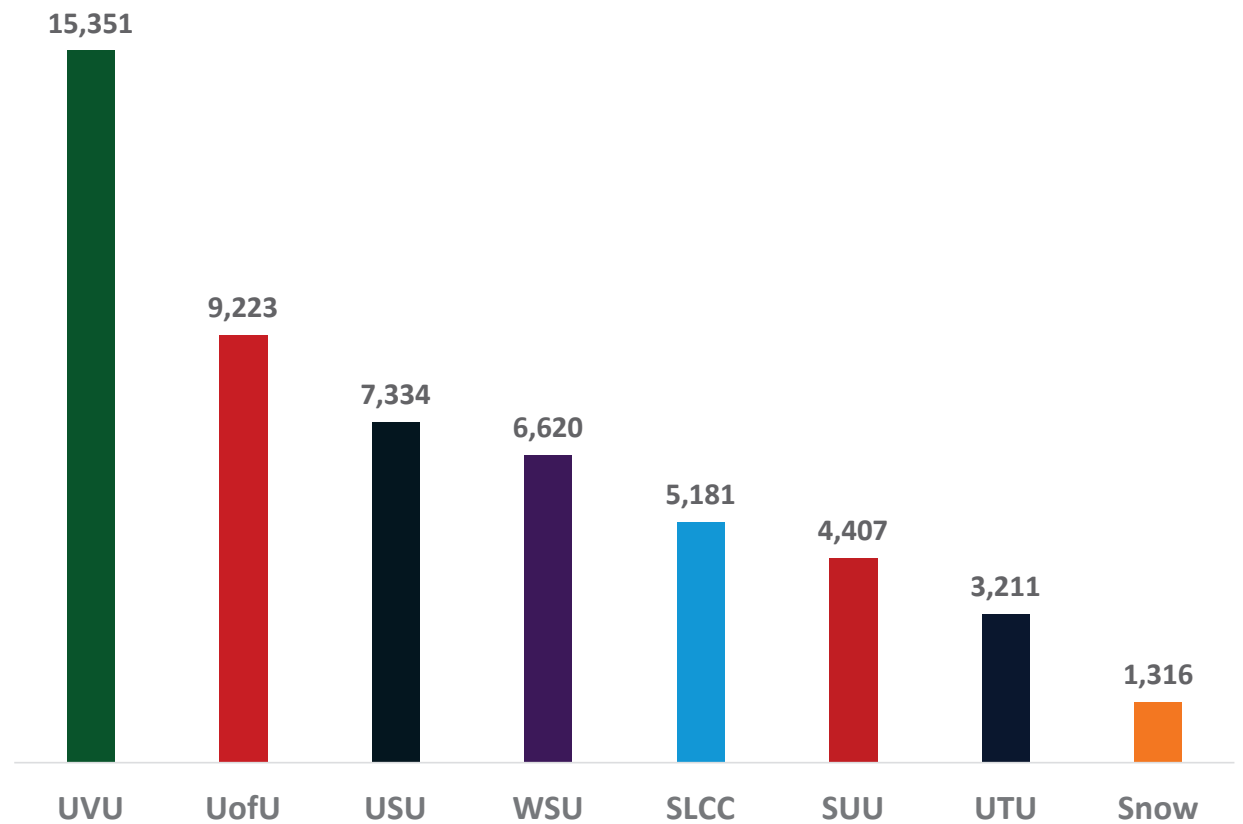
UVU Awards Granted Over Time by Degree Type



Completions Awarded by USHE Institution

2021-22 Academic Year

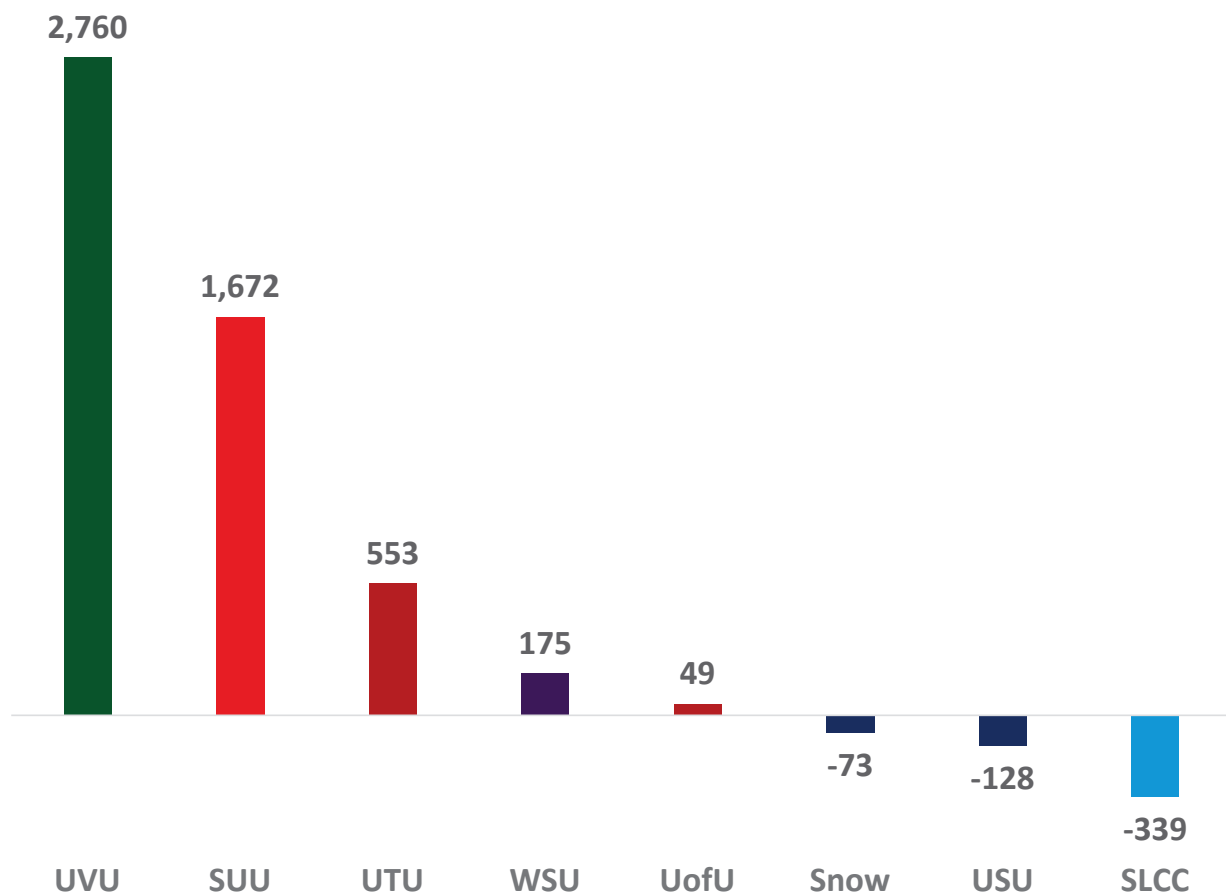
Source: USHE Data Book, Tab B



Change in Completions Awarded

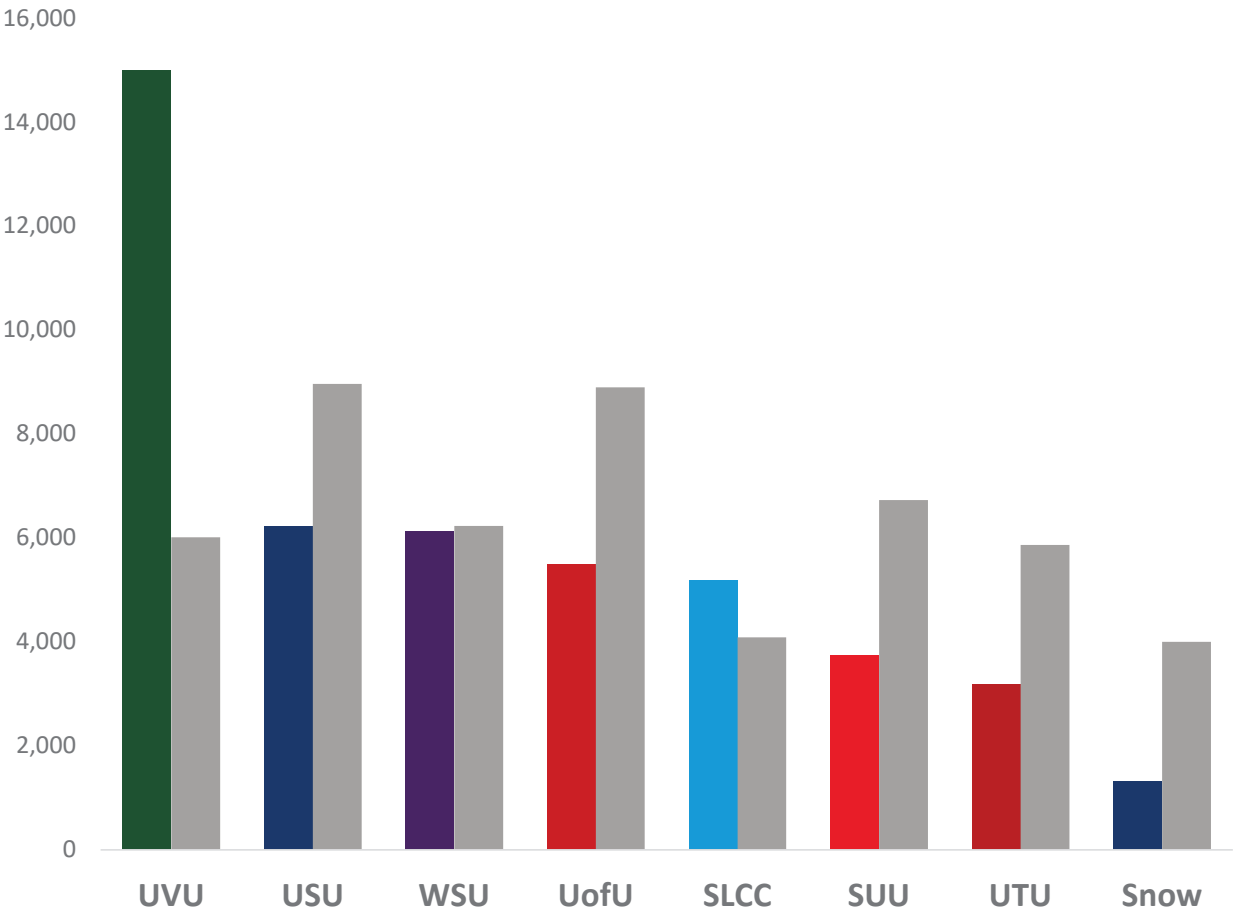
USHE Institutions 2020-21 to 2021-22

Source: USHE Data Book, Tab B



Undergraduate Completions Awarded by USHE Institution with Residential Tuition and Fee Comparison

School	Degrees	Cost
UVU	14,985	\$6,010
USU	6,214	\$8,960
WSU	6,116	\$6,228
UofU	5,498	\$8,960
SLCC	5,181	\$4,086
SUU	3,734	\$6,726
UTU	3,177	\$5,862
Snow	1,316	\$4,000



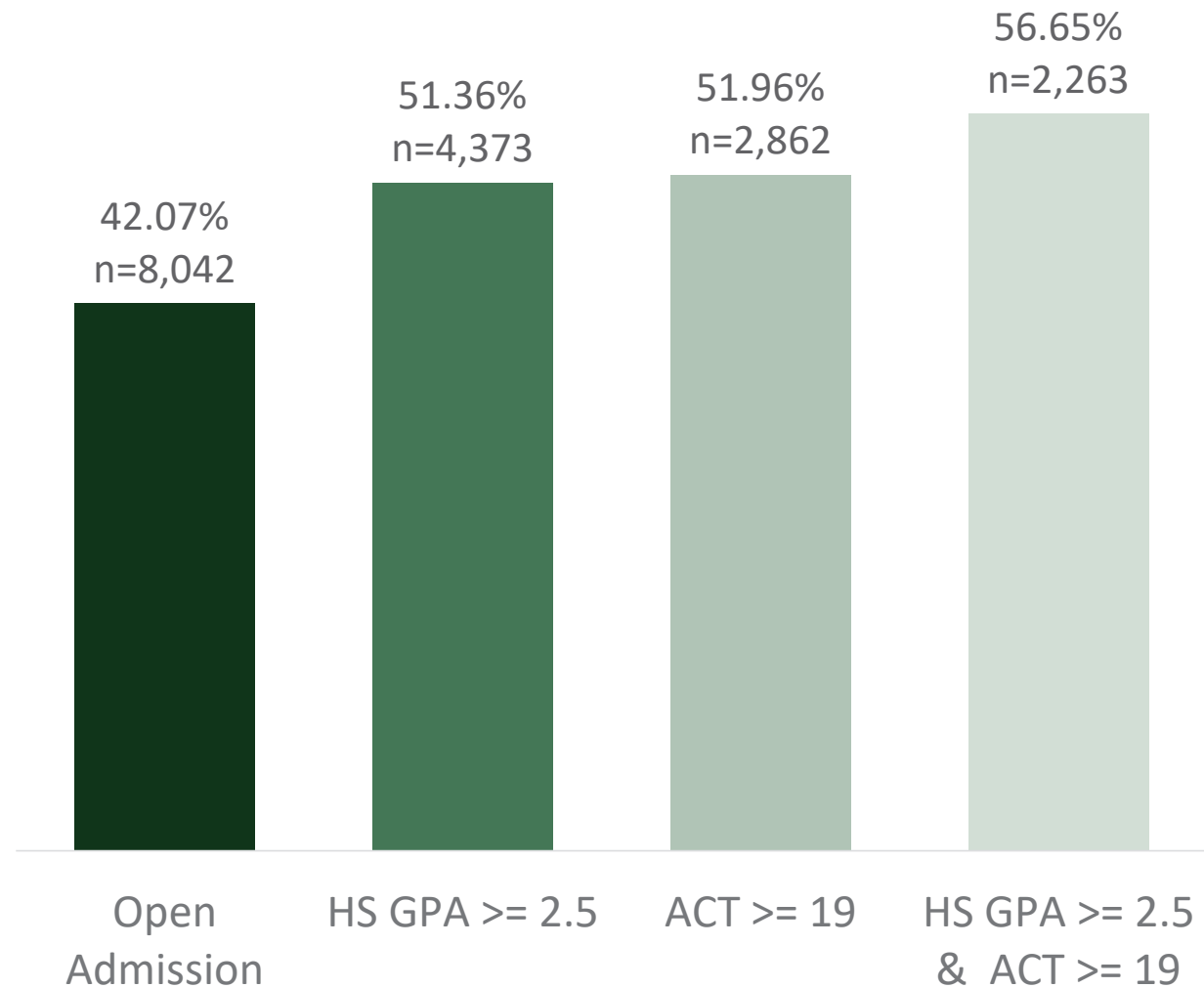
Source: 2022 USHE Databook, Tab B and E, 2021-22 Academic Year

Potential Completion Rates by Admission Requirements

2014/2015 - 2022

If applied, this disproportionately excludes students identified as:

- Non-Traditional (25 or older)
- First Generation
- Black/African American
- Hispanic
- Native Hawaiian
- Native American

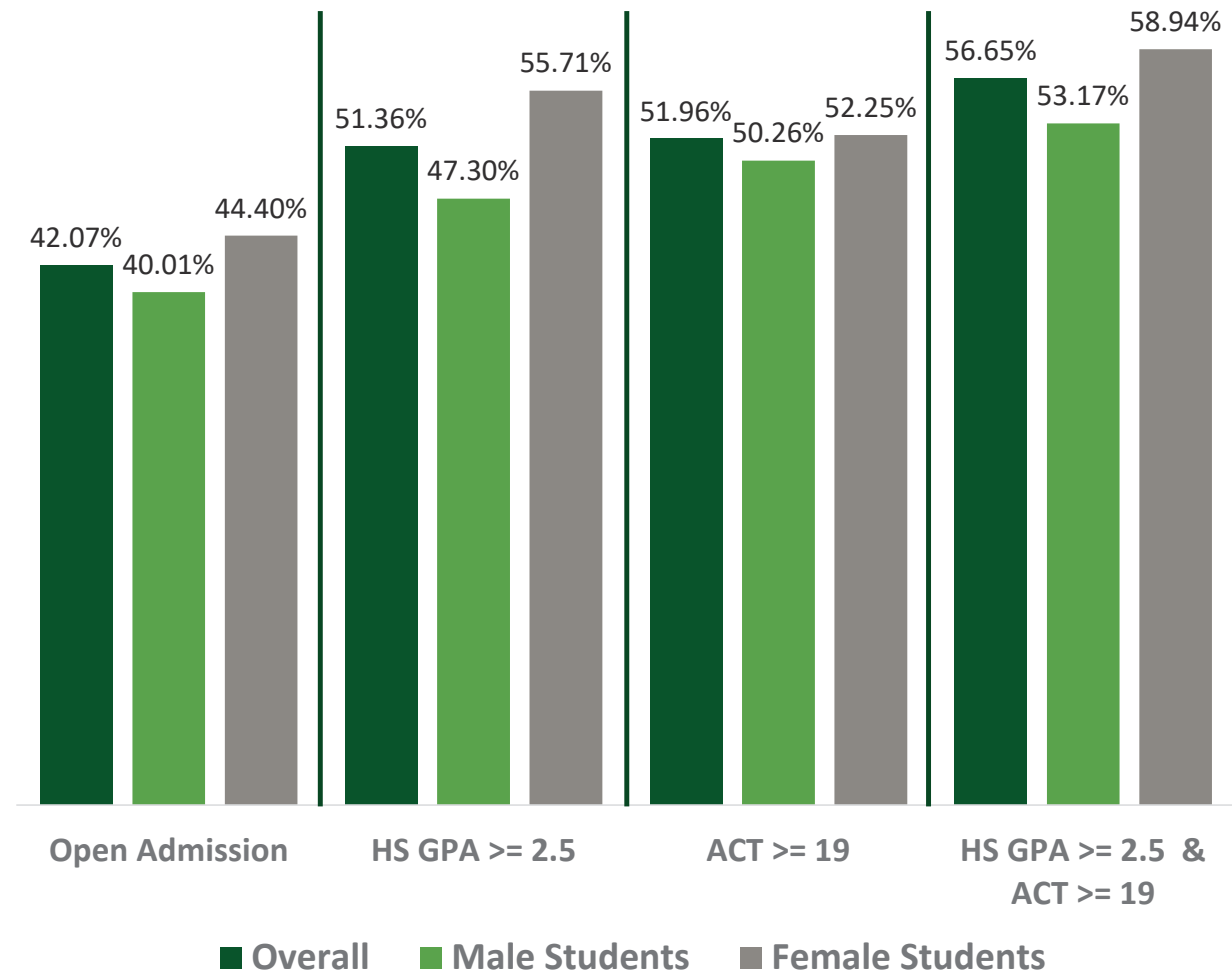


Potential Completion Rates by Admission Requirements

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Top Reasons Why Students “Stop Out” or Leave



Finances

- *Paying for college, supporting family, relocating for housing*



Academic Integration

- *Not doing well in classes, not prepared for university-level work, loss of interest*



External Responsibilities

- *Work and family obligations, including caring for children or parents*



University Barriers

- *Course scheduling conflicts, policies and procedures, curriculum alignment issues, challenges with faculty or staff*



Social Integration

- *Not making a personal connection, difficulty adjusting to university life, no sense of belonging*



Transfer

- *Any of the above, program availability, enrolled to raise GPA and transfer to 1st choice institution*



Service

- *Full-time church missions or military service*



Health

- *Physical and mental*

COMPLETION PLAN 3.0

(2022-2025)



Course
Scheduling

Student
Communication

First-Year Focus

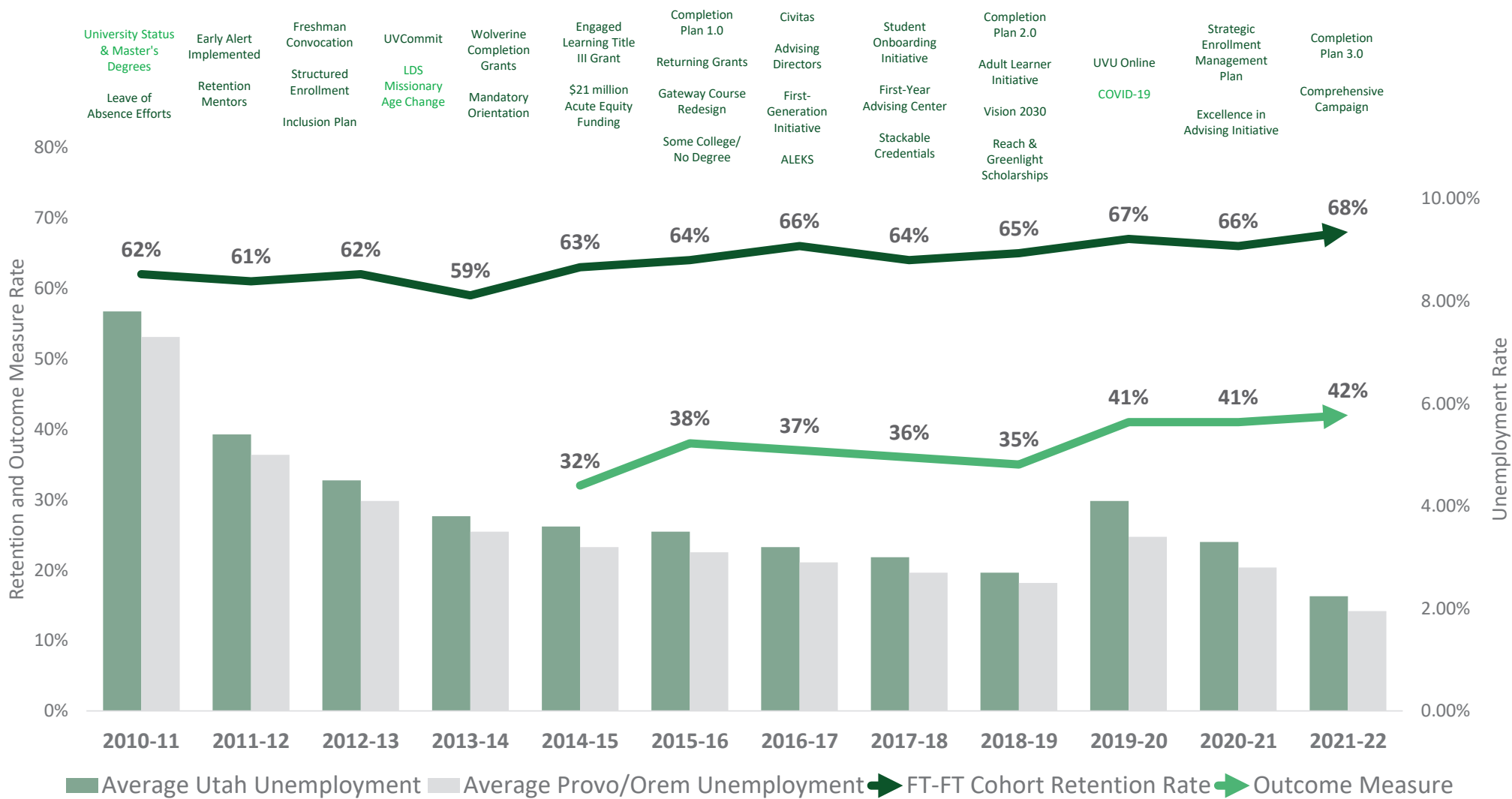
Finances

Data-Informed
Outreach &
Support

Academic
Advising

Adult Learner
Support

Transfer
Student
Initiative



University Status & Master's Degrees
Leave of Absence Efforts

Early Alert Implemented
Retention Mentors

Freshman Convocation
Structured Enrollment
Inclusion Plan

UVCommit
LDS Missionary Age Change

Wolverine Completion Grants
Mandatory Orientation

Engaged Learning Title III Grant
\$21 million Acute Equity Funding

Completion Plan 1.0
Returning Grants
Gateway Course Redesign
Some College/No Degree

Civitas
Advising Directors
First-Generation Initiative
ALEKS

Student Onboarding Initiative
First-Year Advising Center
Stackable Credentials

Completion Plan 2.0
Adult Learner Initiative
Vision 2030
Reach & Greenlight Scholarships

UVU Online
COVID-19

Strategic Enrollment Management Plan
Excellence in Advising Initiative

Completion Plan 3.0
Comprehensive Campaign

■ Average Utah Unemployment
 ■ Average Provo/Orem Unemployment
 ➤ FT-FT Cohort Retention Rate
 ➤ Outcome Measure



Every one-percentage point increase in the 8-Year Outcome Measure means that the lives of 72 students may be changed forever



UVU: A Place for You

Include | Engage | Achieve

Cabinet Meeting Agenda January 22, 2024

Time	Agenda Topic	Owner	Discussion/ Decision	Vision 2030 Strategy / Operations
3:00 p.m.	Rankings Update	Bryant Larsen	Discussion	Include, Engage, Achieve
3:30 p.m.	Completion Update	Andrew Stone, David Connelly	Discussion	Achieve
3:50 p.m.	Alumni Outreach	Bryant Larsen, Rynell Lewis	Discussion	Engage
4:20 p.m.	2023-24 PBA Requests – Tied to Performance Funding	Jim, Scott Wood	Discussion and Decision	Include, Engage, Achieve
4:45 p.m.	Band Competition	Wayne	Discussion and Decision	Achieve
4:55 p.m.	High Note	Christina	Inspiration	Ten Rules of Engagement

Reminders and Key Dates:

January 24 – UVSelf

January 25 – Board of Trustees

January 26 – President Tuminez presentation to HEAS (university presentations from 7 a.m. until noon)

January 29 – Meeting with BYU Executive Team/Cabinet

January 31 – State of the University and All-Advisory Board Meeting

UVU Athletics Schedule: <https://gouvu.com/>

Noorda Schedule: <https://www.uvu.edu/thenoorda/>



Student Completion Update

2024
UTAH VALLEY UNIVERSITY



UVU's mission and approach is unique!

As an open admission institution with an integrated dual mission, UVU has few true peers.



66% of all public US institutions are open admission for first-time undergraduates



28% of all public US institutions that offer bachelor's degrees are open admission for first time undergraduates

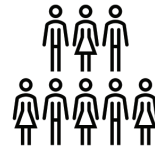


16% of all public US institutions that offer masters degrees are open admission for first-time undergraduates



Student Demographics

UVU's Student Demographics



44,653 Total Enrollment



37% First Generation Students



18% Adult Learners (25+)



20% Students of Color



37% Undergraduates are PT*



78% Are employed, 25% work at least 31 hours/week*

Source: UVU Office of Institutional Research, Fall 2023 Undergraduates
*Excludes Concurrent Enrollment Students

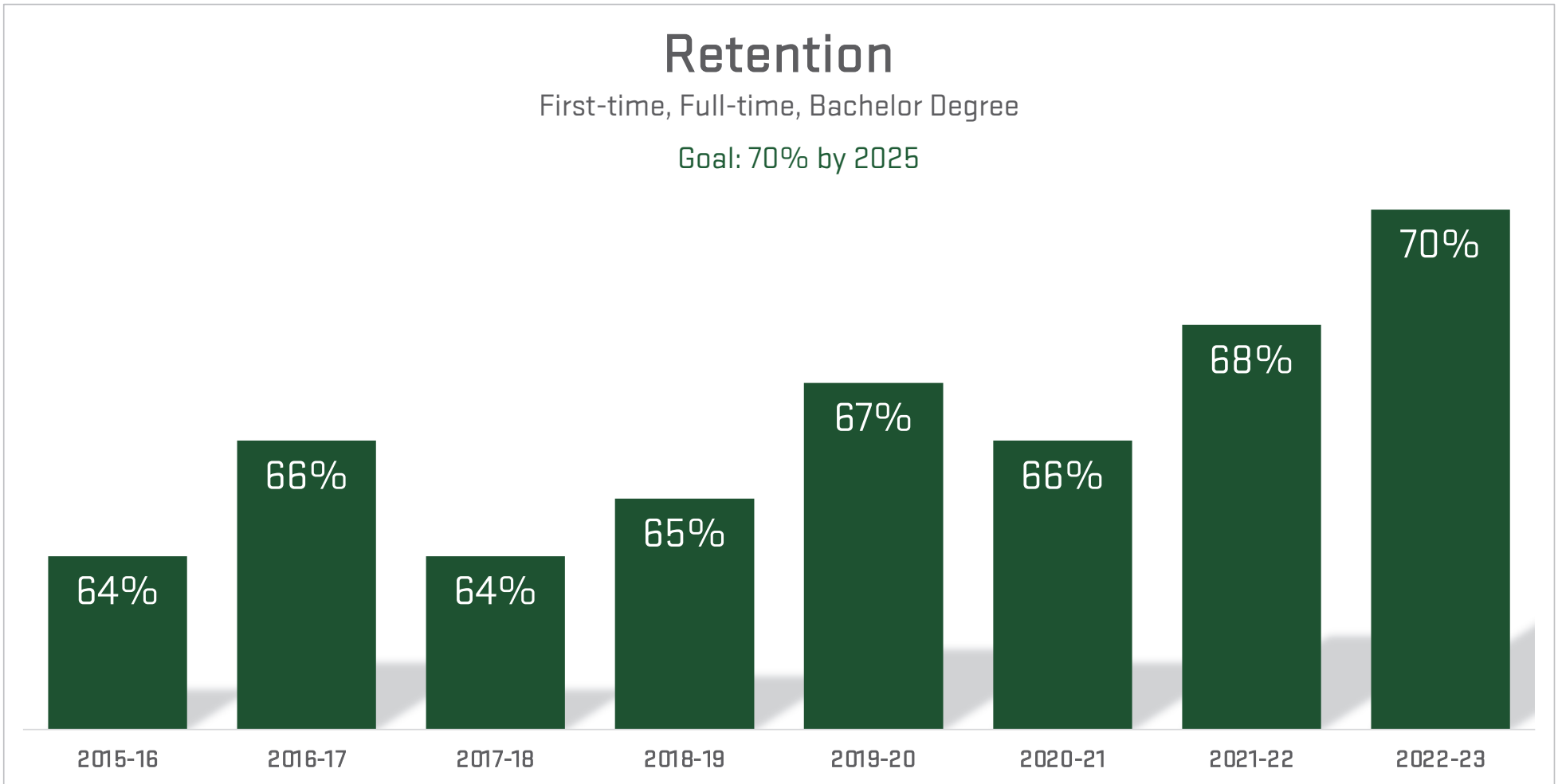


Student Retention, Graduation & Outcome Measure

Retention

First-time, Full-time, Bachelor Degree

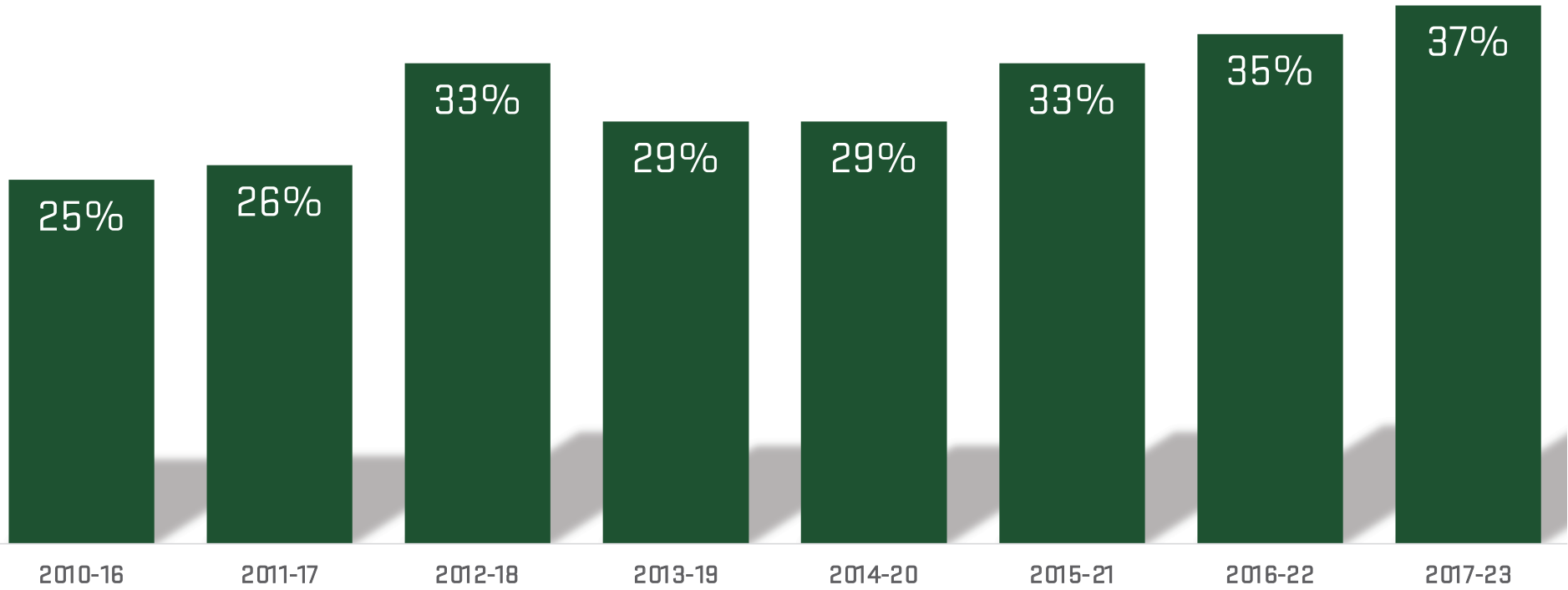
Goal: 70% by 2025



6-Year Graduation

First-time, Full-time, Bachelor Degree

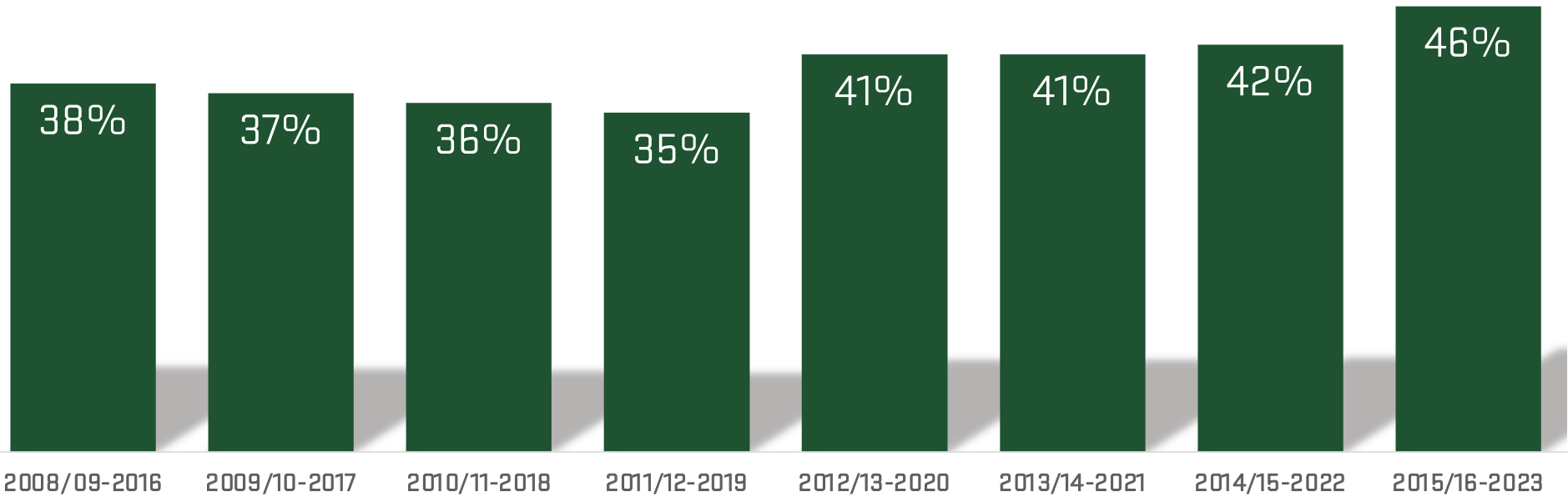
Goal: 37% by 2027

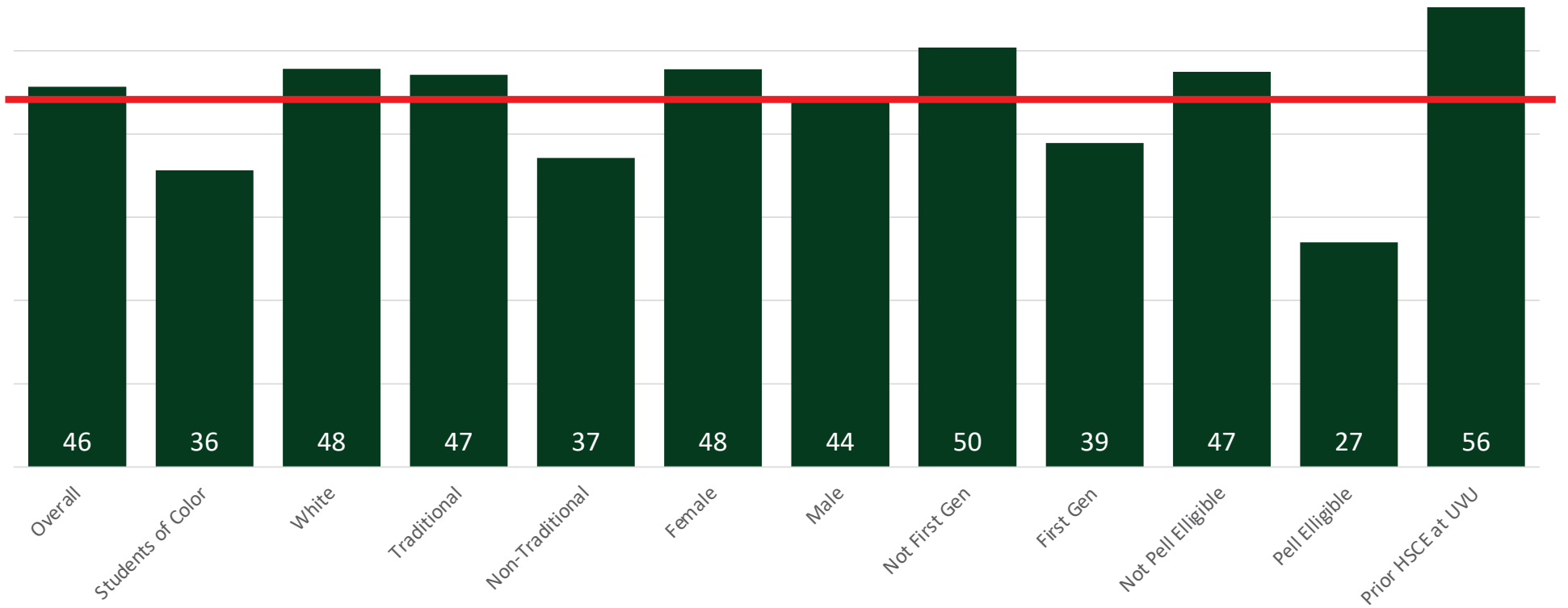


8-Year Graduation Outcome Measure

All Students (Includes all degrees, part-time, transfer)

Goal: 45% by 2025





8-Year Outcome Measure Graduation Rates by Student Demographic

*2015/16 -2023 ALL Student Cohort (First-Time or Transfer;
Full or Part-Time; starting Summer, Fall, or Spring)*

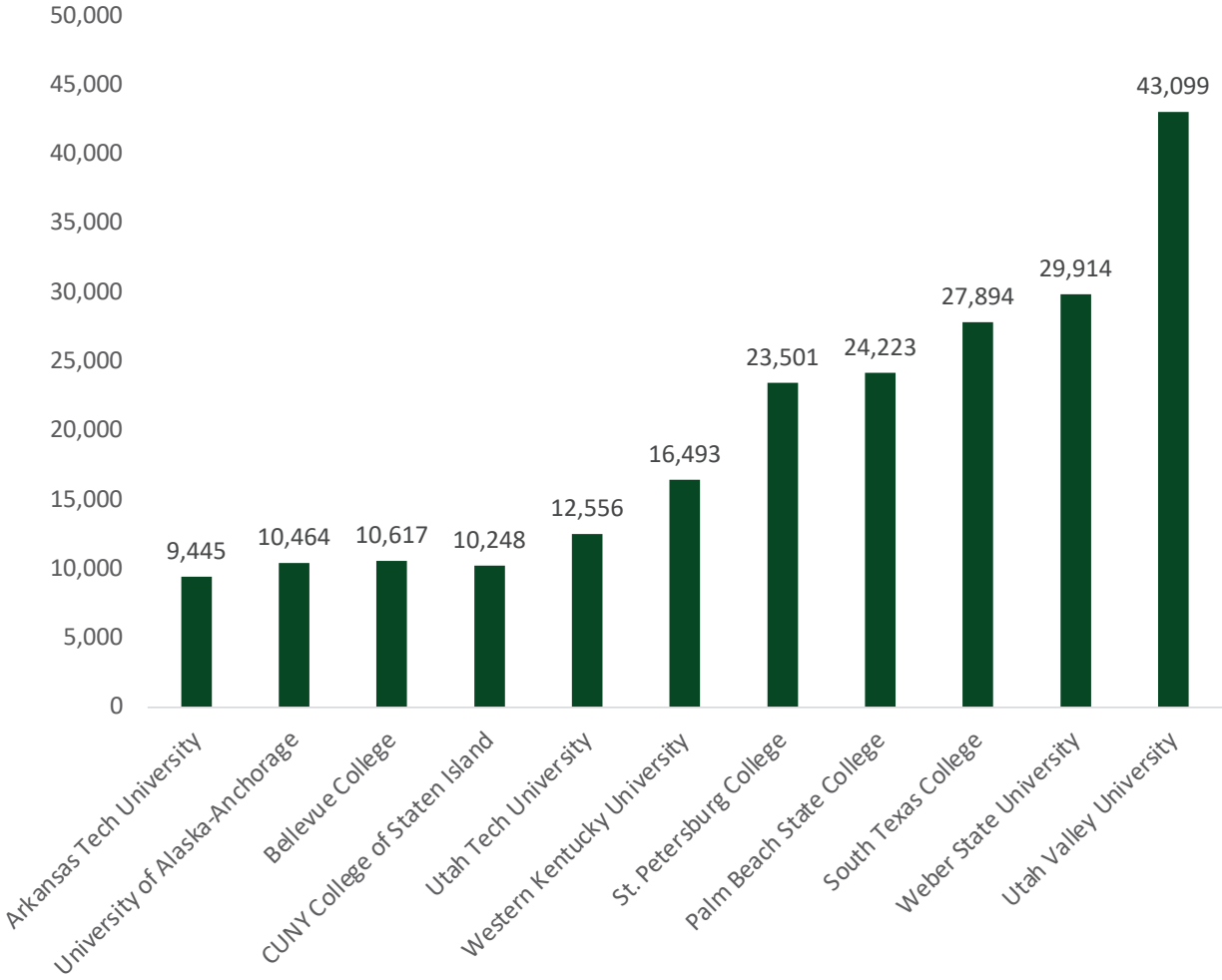
Completing ANY degree in 8 Years



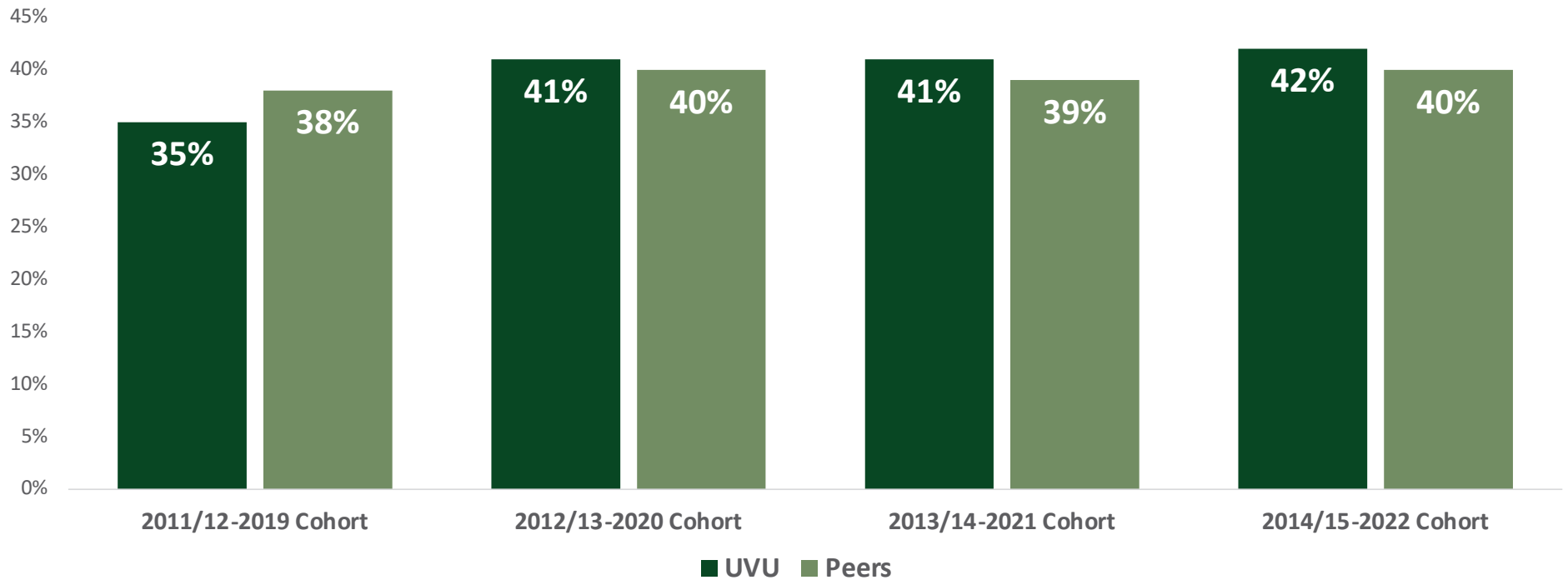
Peer Comparison

Peer Institutions

Regional Universities
Arkansas Tech University
CUNY College of Staten Island
Utah Tech University
University of Alaska-Anchorage
Weber State University
Western Kentucky University
Emerging Dual Mission Colleges
Bellevue College
Palm Beach State College
St. Petersburg College
South Texas College

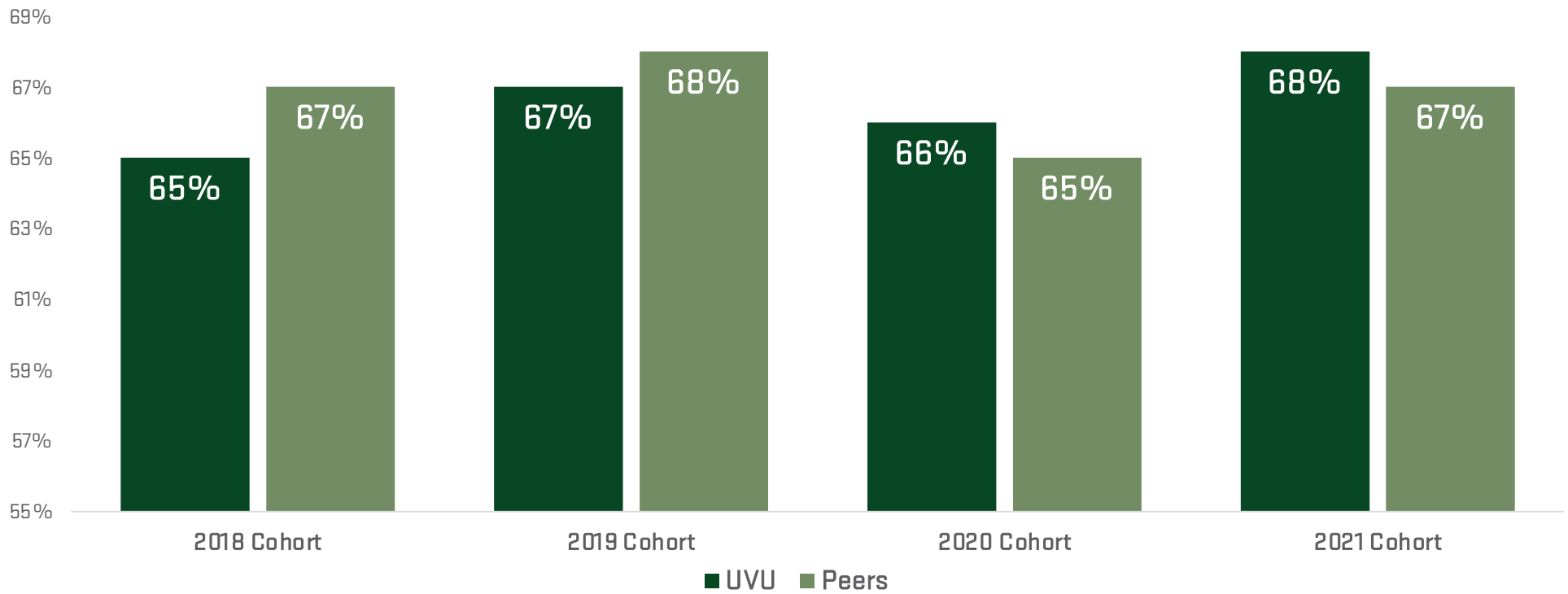


Total Fall 2022 Enrollment, Source: IPEDS



Peer Outcome Measure (8-yr grad) Comparison

IPEDS Outcome Measure (full and part-time, first-time and transfer, all degrees) completing certificate or degree within 8 years.



Peer Retention Comparison

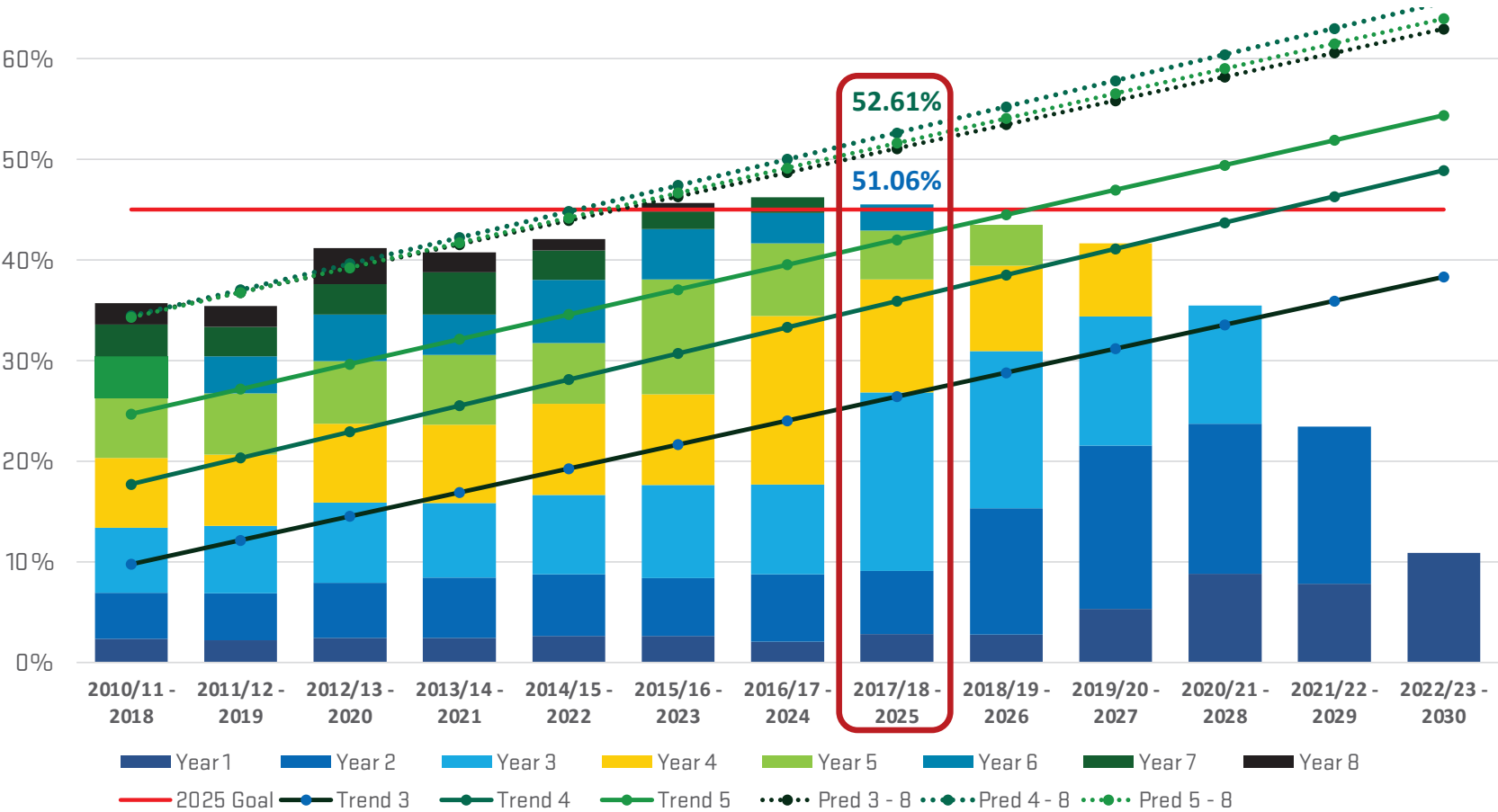
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Trend Predictions

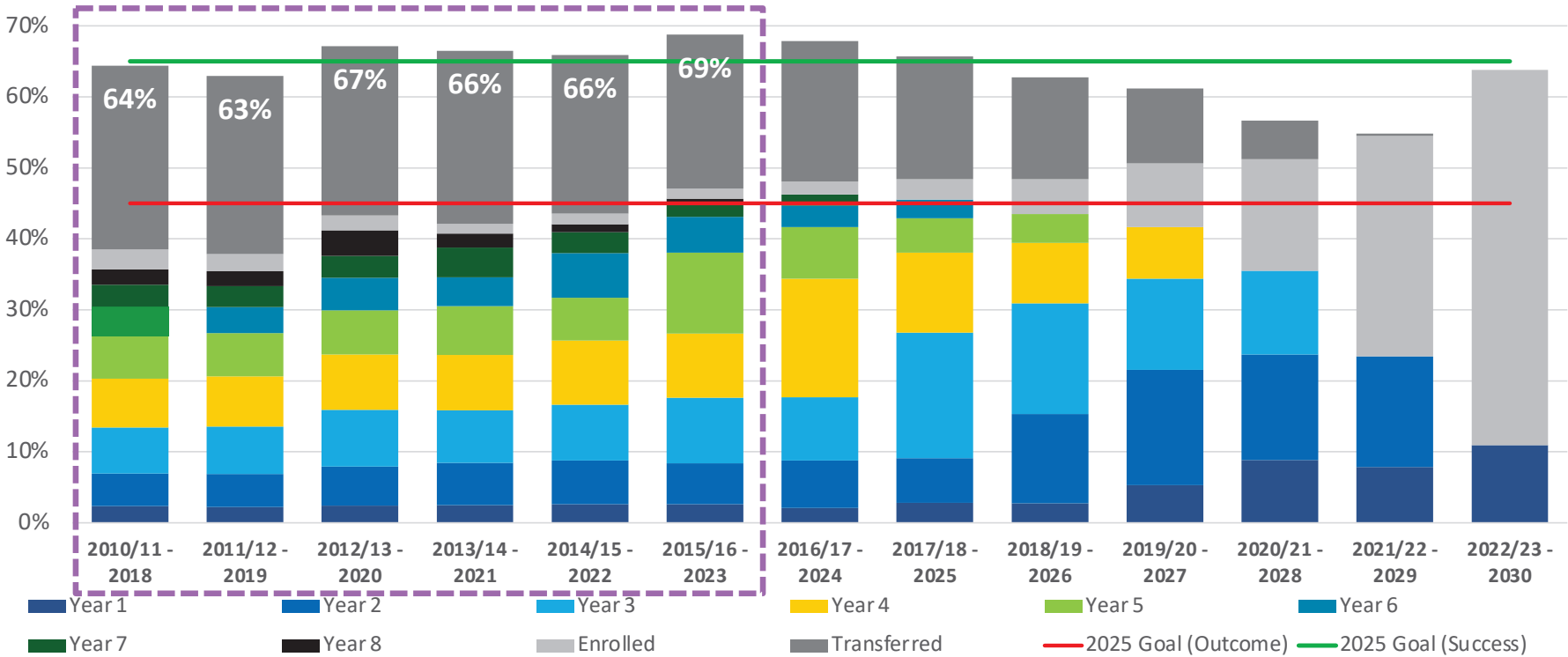
History and Current Progress of the UVU 8-Year Outcome Measure

2025 Year 8 *Straight Lines* Trend Predictions: 51.06% - 52.61%



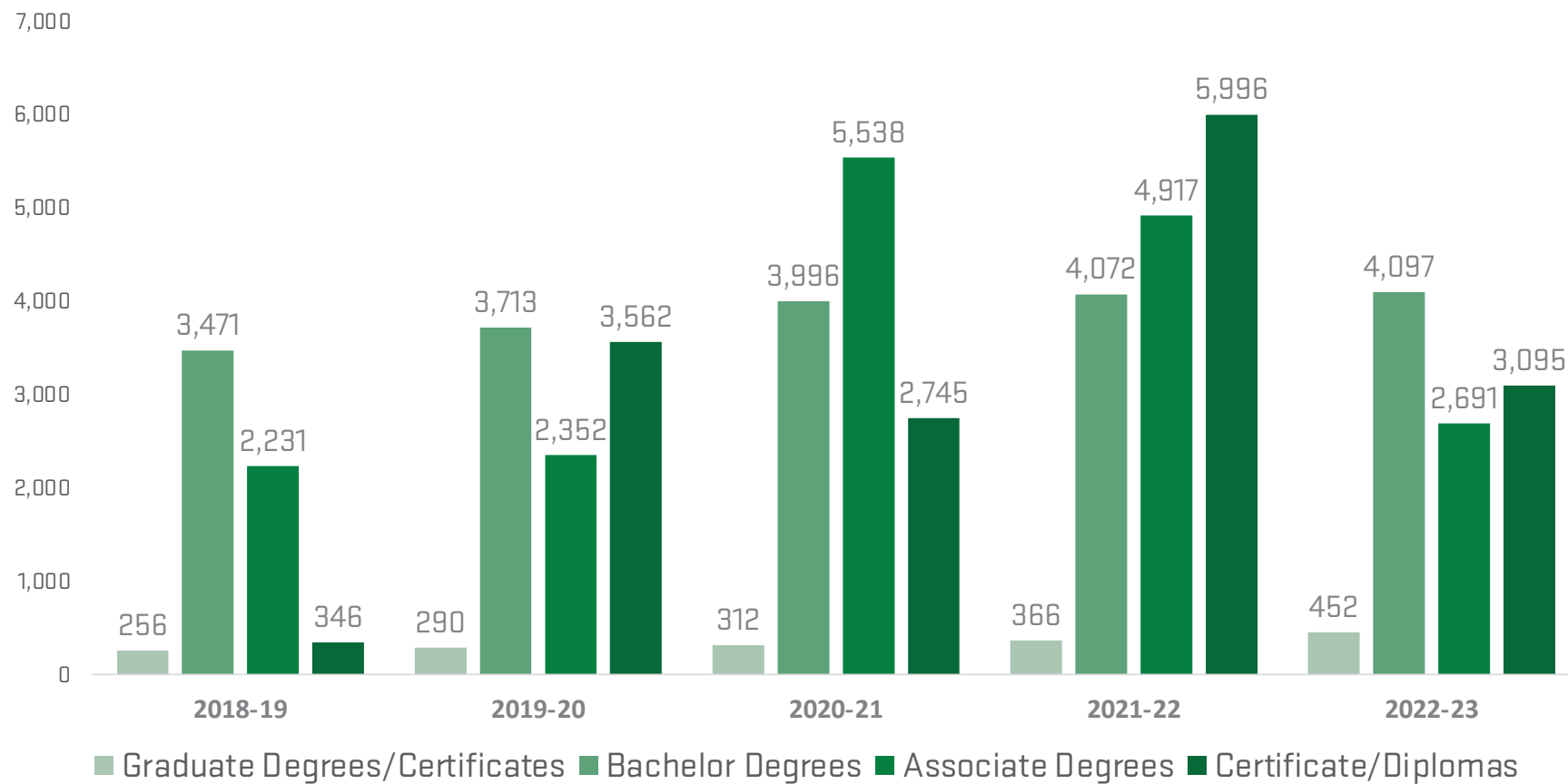
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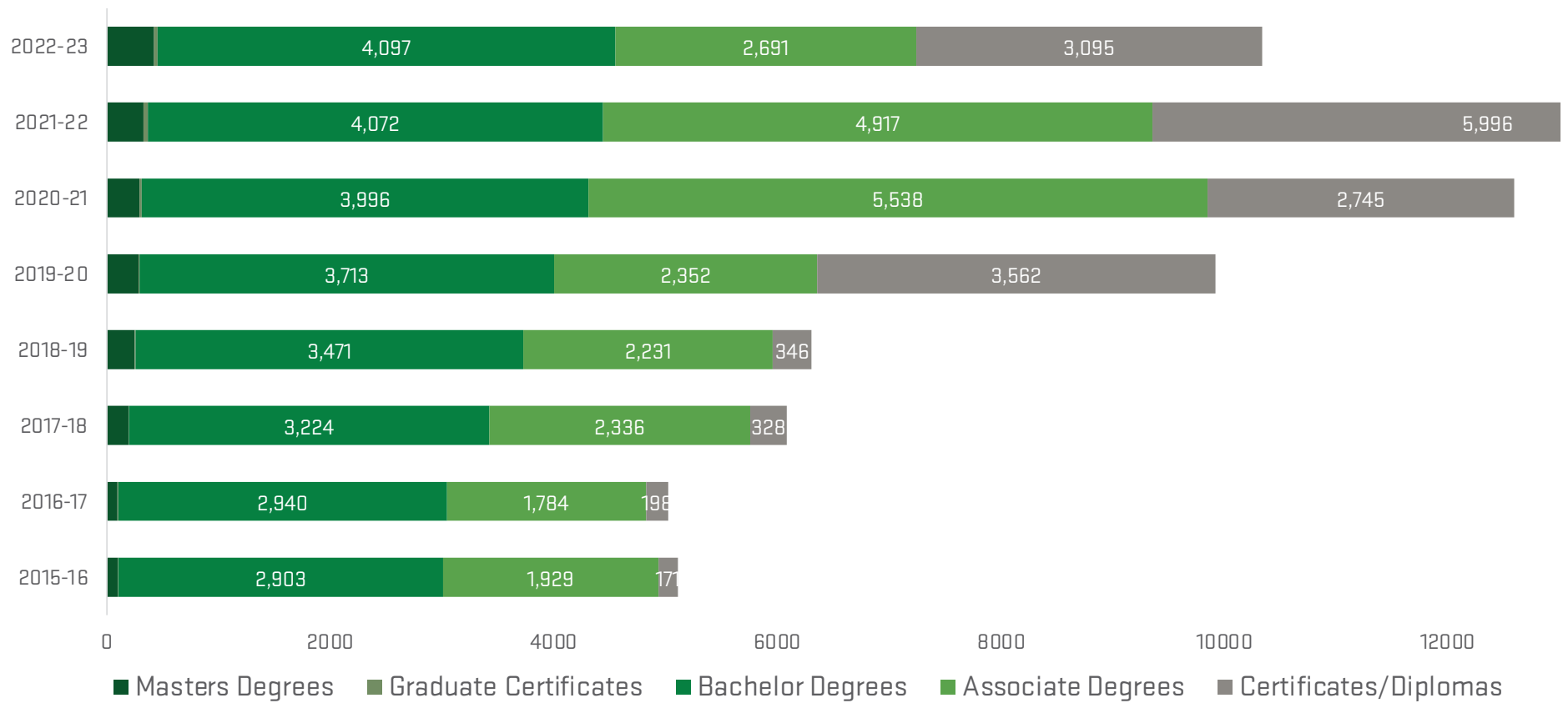




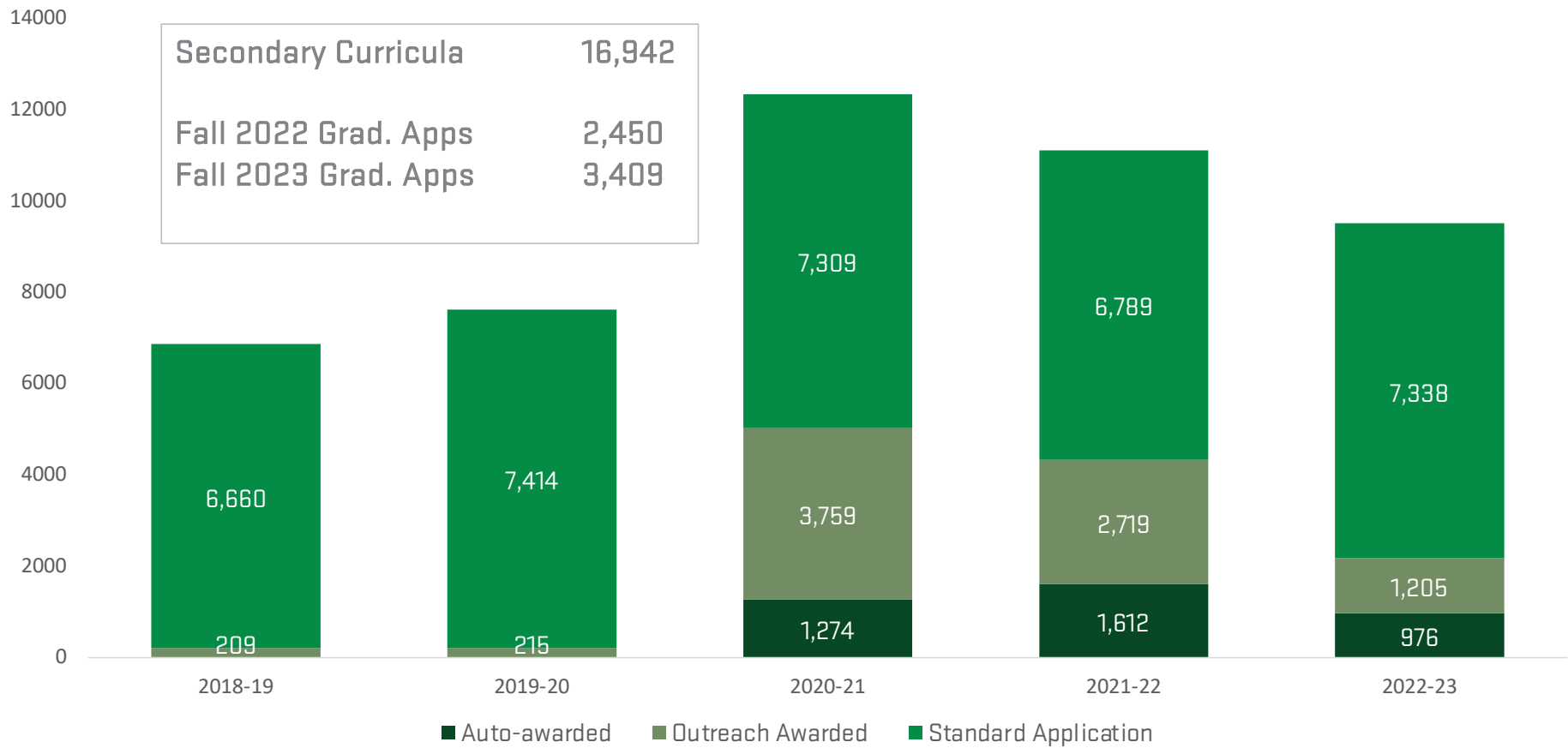
Degrees Awarded



UVU Awards Granted Over Time by Degree Type



Completions Conferred Over Time



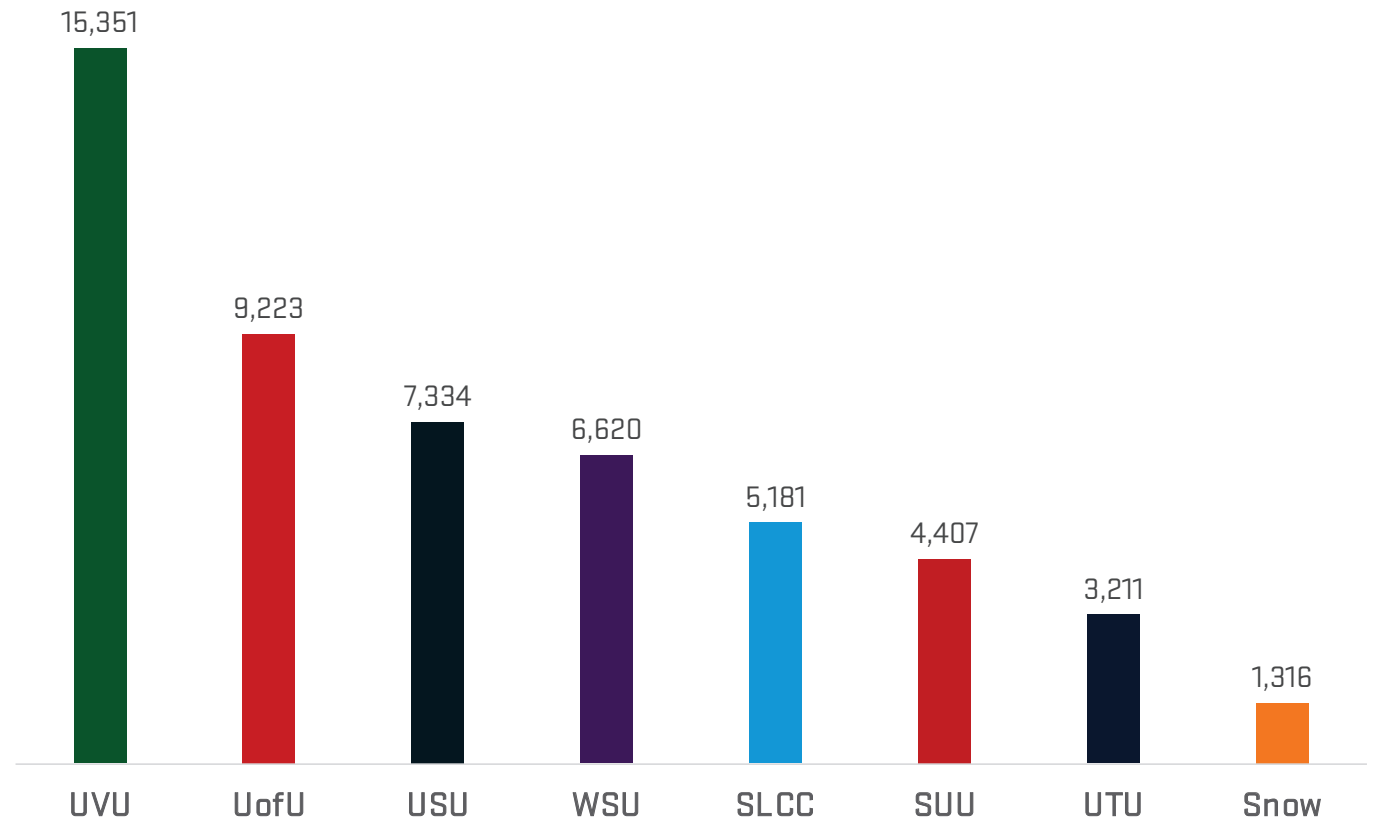
Graduation Outreach & Auto-awarding



USHE Comparison

Completions Awarded by USHE Institution

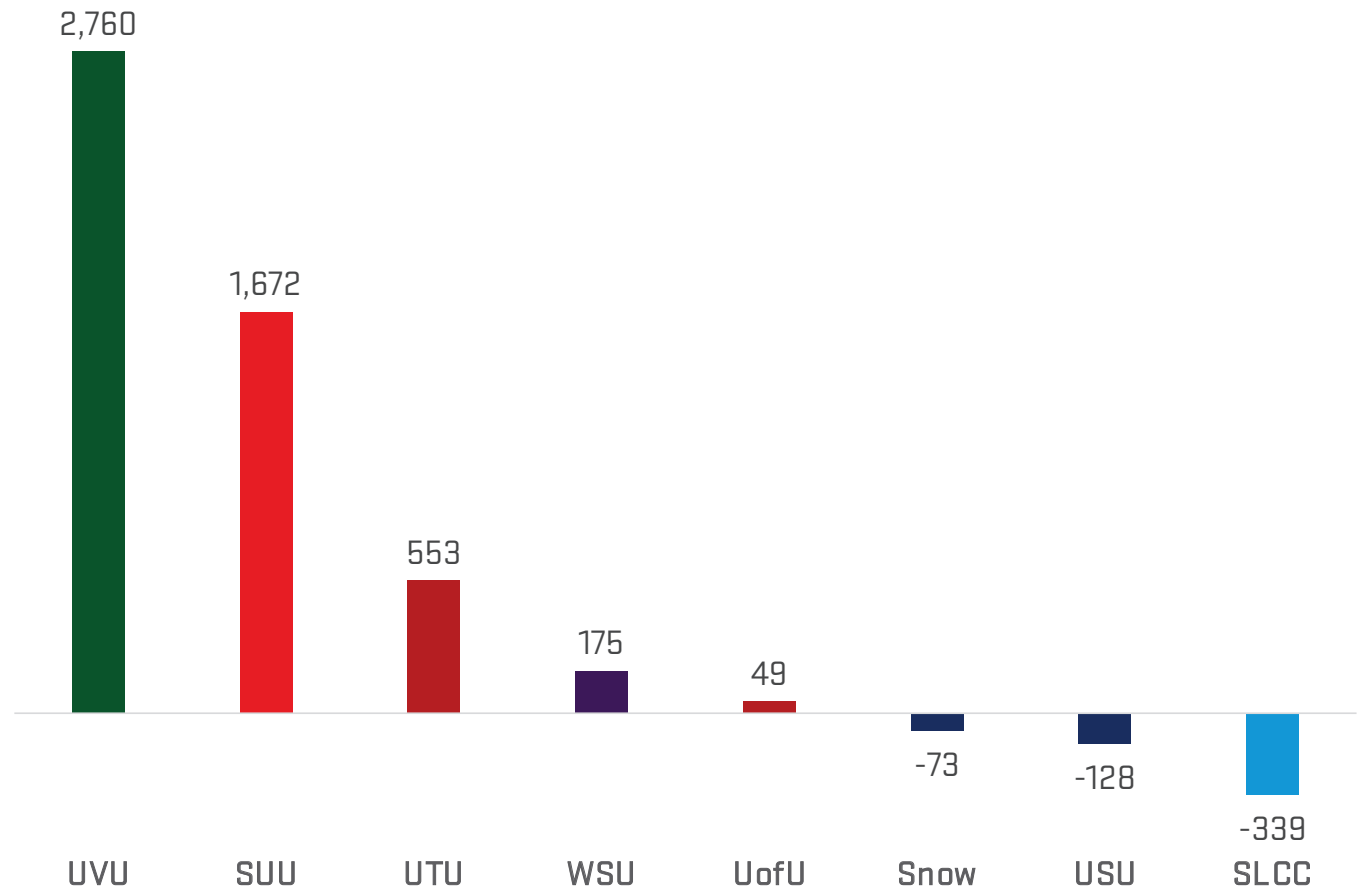
2021-22 Academic Year



Source: *Source: USHE Data Book, Tab B*

Change in Completions Awarded

USHE Institutions 2020-21 to 2021-22

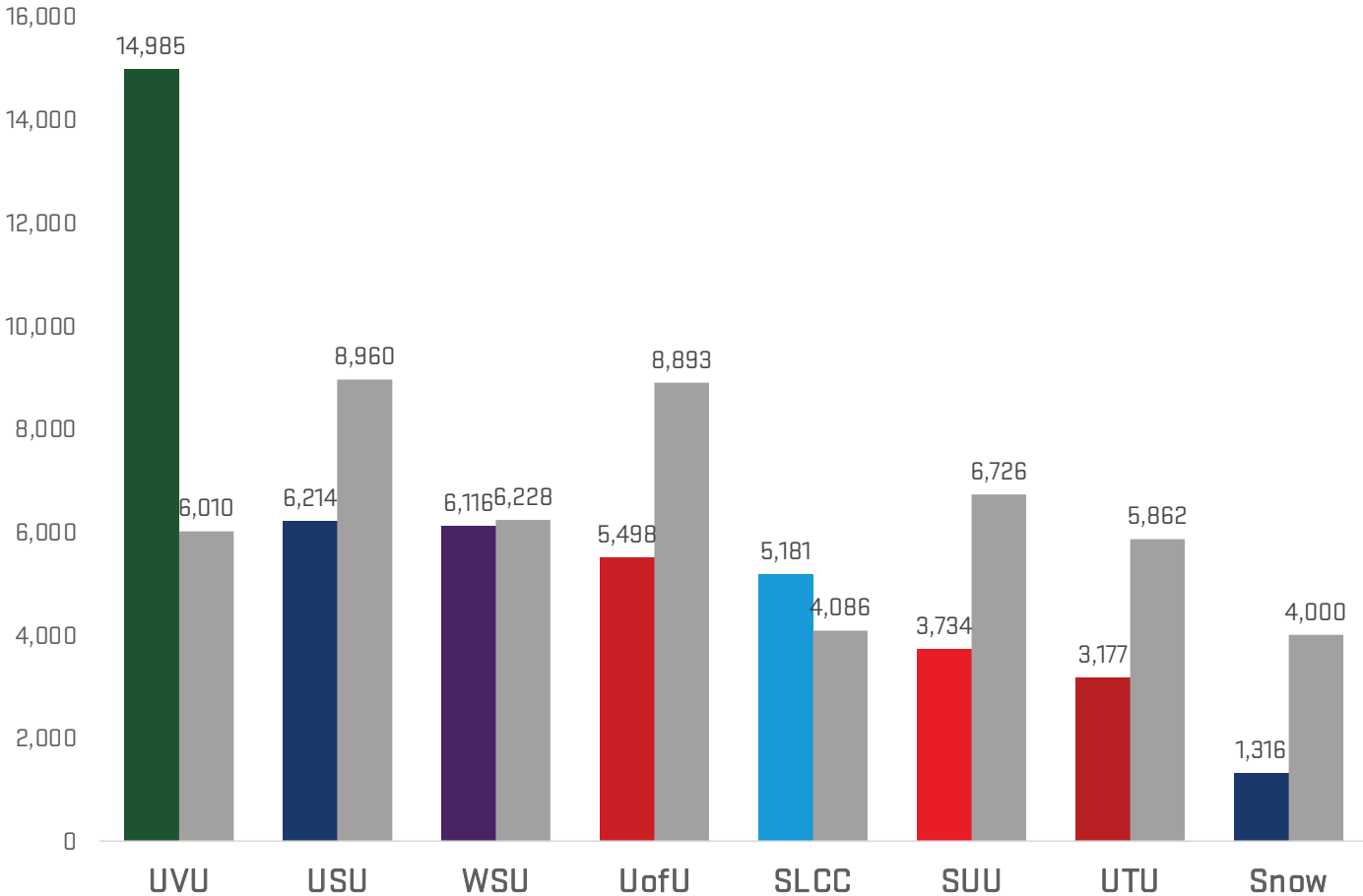


Source: *Source: USHE Data Book, Tab B*

Undergraduate Completions Awarded by USHE Institutions

Residential Tuition and Fee Comparison

School	Degrees	Cost
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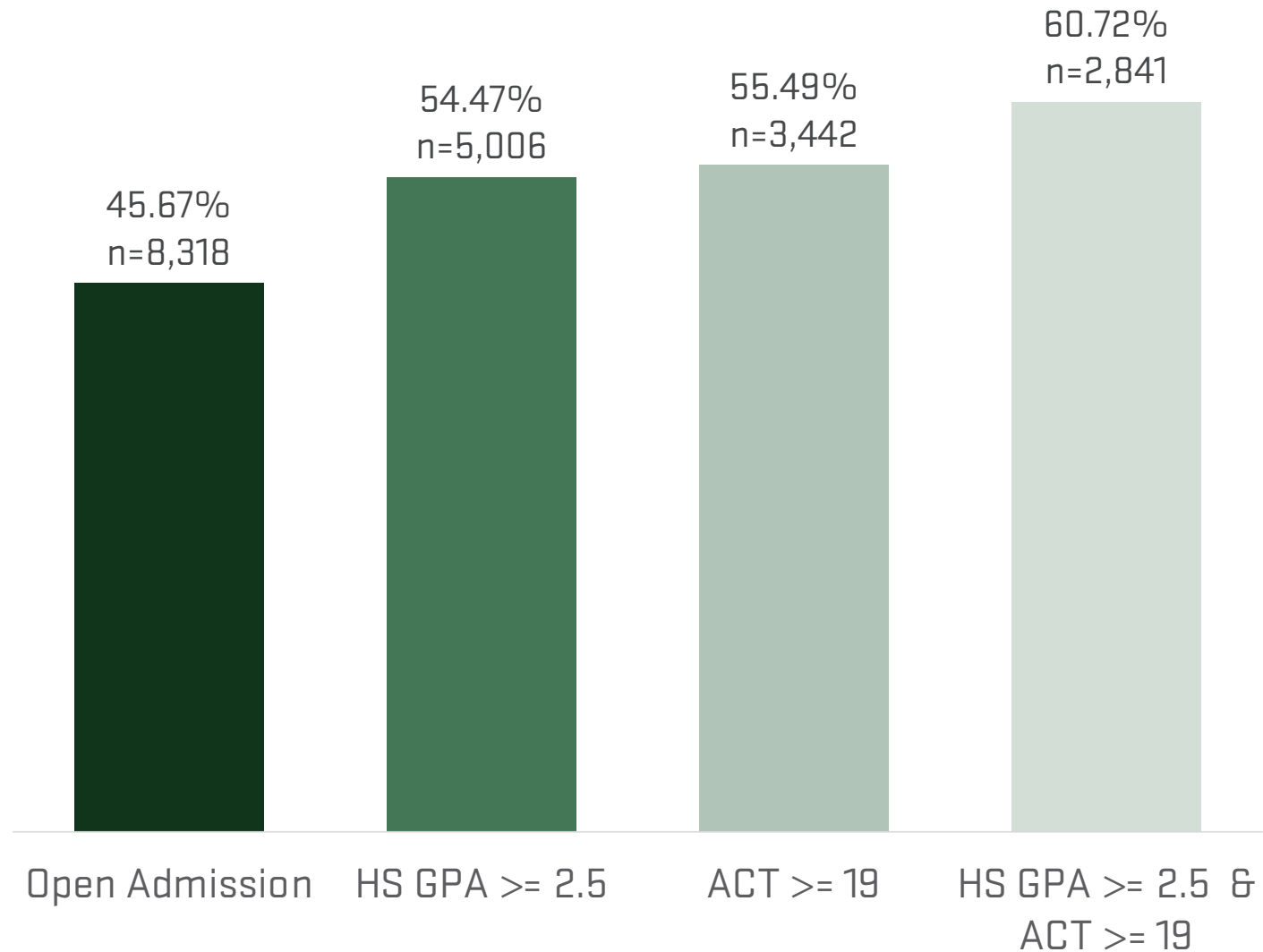


Source: 2022 USHE Databook, Tab B and E, 2021-22 Academic Year

Potential Completion Rates by Admission Requirements

2015/2016 - 2023

If applied, this disproportionately excludes students identified as:
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First Generation
Black/African American
Hispanic
Native Hawaiian
Native American





Non-returning Student Survey



Finances- *Paying for college, supporting family, relocating for housing*



Academic Integration- *Not doing well in classes, not prepared for university-level work, loss of interest*



External Responsibilities- *Work and family obligations, including caring for children or parents*



University Barriers- *Course scheduling conflicts, policies and procedures, curriculum alignment issues, challenges with faculty or staff*



Social Integration- *Not making a personal connection, difficulty adjusting to university life, no sense of belonging*



Transfer- *Any of the above, program availability, enrolled to raise GPA and transfer to 1st choice institution*

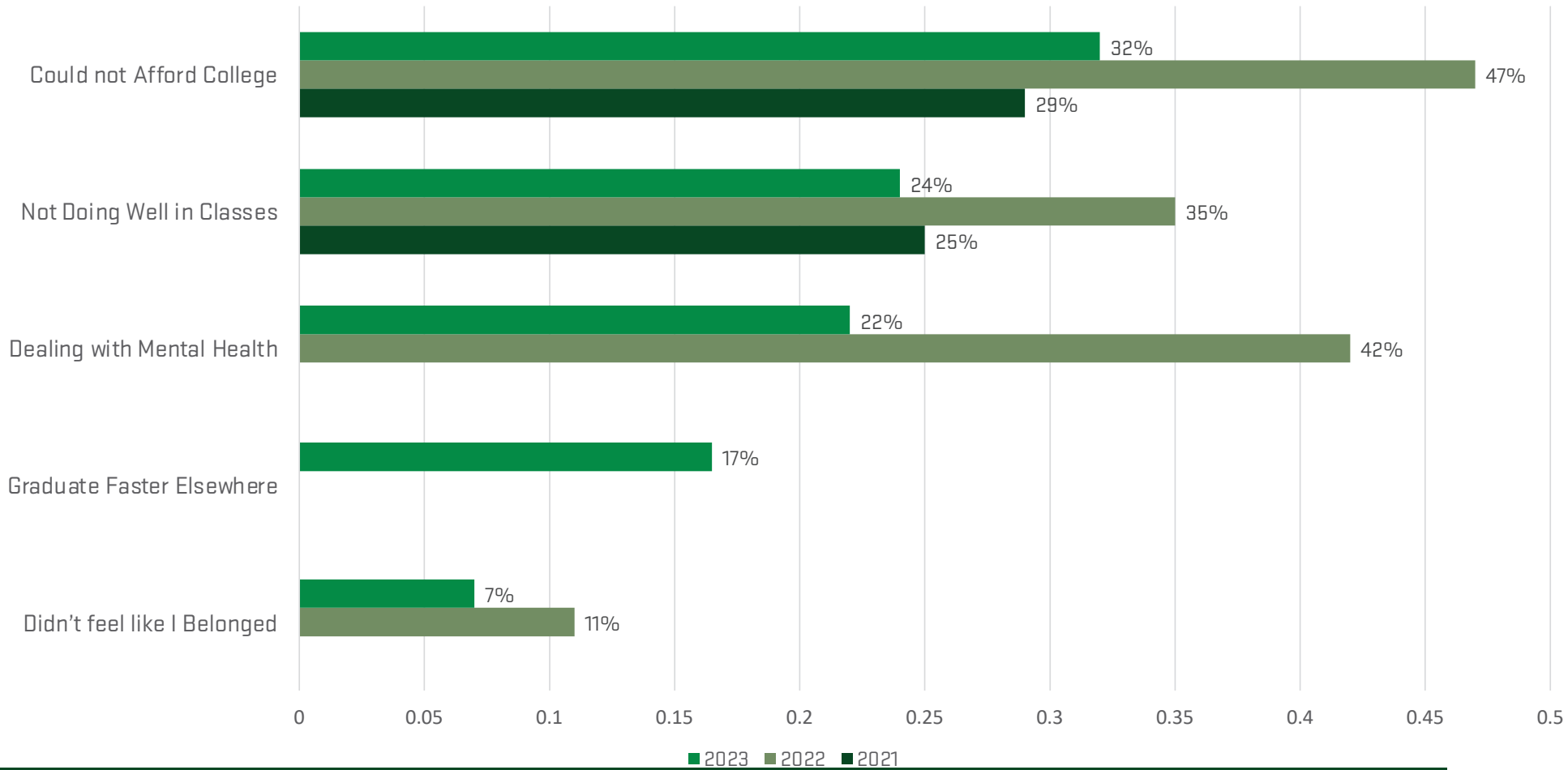


Service- *Full-time church missions or military service*



Health- *Physical and mental*

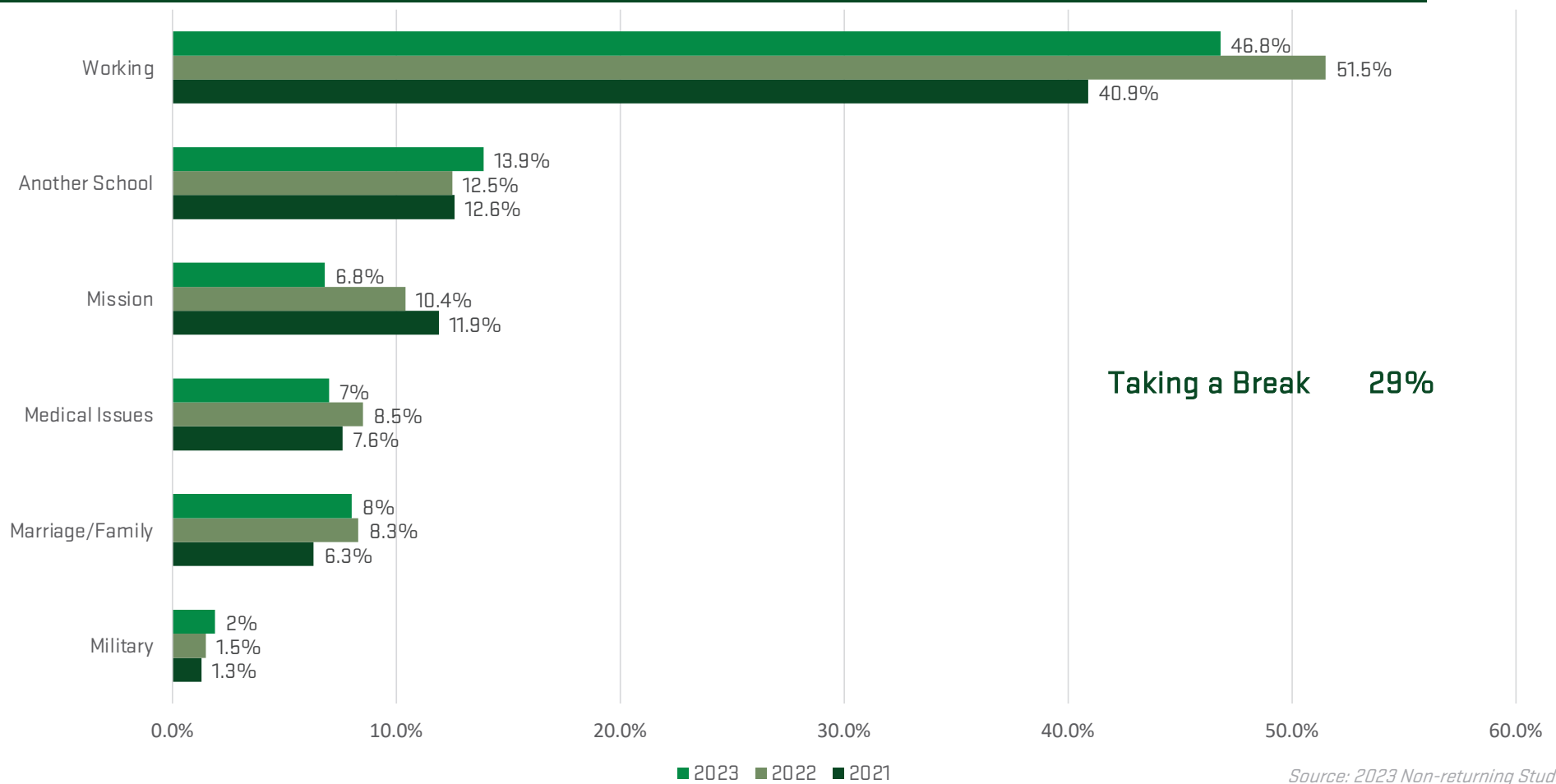
Top Reasons why Students “Stop Out” or Leave



Top Reasons why Students “Stop Out” or Leave

Source: 2023 Non-returning Student Survey

Stop out Activities



Source: 2023 Non-returning Student Survey



Next Steps



Completion Plan 3.0

2022-2025

New committee structure with continued emphasis in each of the following areas:

Course
Scheduling

Student
Communication

First-Year Focus

Finances

Data-Informed
Outreach &
Support

Academic
Advising

Adult Learner
Support

Transfer
Student
Initiative

Executive Team

SEM & Completion Steering Committee

SEM Recruitment Committee

SEM Completion Committee

SEM Data Committee

New Student Recruitment Committee

Continuing Student Completion
Committee

Concurrent Enrollment Recruitment
Committee

Re-engagement Retention Committee

Graduate Recruitment & Completion
Committee

Graduation & Completion Committee

Online Student Recruitment Committee

International Recruitment Committee

UFLC Committee

School & College Recruitment
Committees



Wrap Up & Questions



Every one-percentage point increase in the 8-year outcome measure means that the lives of 83 students may be changed forever



UVU: A Place for You

Include | Engage | Achieve