

**Vision 2030: Include
Strategy #1a: Increase Accessibility to & Flexibility of Education Through a Coordinated Physical & Digital Presence**

Broaden UVU Educational Offerings Across Delivery Modalities

Digital Transformation Beach Picture: A-Z

User Experience

Students & Faculty Have Consistent Experiences with Technology

Technology is Primed & Ready on Day 1

Students Easily Access & Act on Information via Their Intranet/Mobile

Employees Easily Access & Act on Information via Their Intranet/Mobile

Students Easily Access Necessary Technology On & Off Campus

Support & Service

Monitor Systems' Statuses & Fixes Issues Before Users Adversely Affected

UVU Campuses Have Reliable Networks & Cellular Coverage

Academic Master Plan

Meet Region's Diverse Educational Needs

Identify & Address Student Needs for Improving Life & Livelihood

Host Programs on Campuses & Sites to Serve Local Educational Needs

Develop Nimble Program Approval & Elimination Processes

Programs Provide Support, Opportunities, & Pathways

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

Completion Plan 3.0

Course Scheduling

Increase Access to High-Quality, Flexible Course Delivery Options

Implement a Student-Centric Course Scheduling Process

Increase General Education Course Access During Semester Blocks

First-Year Focus

Develop & Deliver a First-Year Seminar

Track Parallel Plans for Highly Competitive Programs

Facilities Master Plan

Maximize Main Campus Capacity

Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Inclusion Plan

Expand Access & Student Success

Expand Flexible Delivery Course Offerings

Sustainability Plan

Culture & Learning

Develop New Academic Programming

Vision 2030: Include
Strategy #1a: Increase Accessibility to & Flexibility of Education Through a Coordinated Physical & Digital Presence

Improve Access to Campuses

Sustainability Plan

Transportation

Increase UTA Ridership

Achieve Bicycle Friendly University Status

Improve Pedestrian Infrastructure

Facilities Master Plan

Improve Vehicular, Transit, & Pedestrian Circulation Systems

Expanded Roadways

Linking to Light Rail

Bus Rapid Transit Lines

Future TRAX Expansion

Bike & Pedestrian Friendly Walkway

Trail Systems

Planning for Parking

Academic Master Plan

Appropriate Programs at Appropriate Facilities

Programs at Main Campus

Programs at Vineyard Campus

Programs at Lehi Campus

Programs at Wasatch Campus

Programs at Provo Airport

Programs at West Campus

Vision 2030: Include
Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Enhance the Cultural Competence of Students, Faculty, & Staff through Robust Curricula, Trainings, & Development Opportunities

Academic Master Plan

Collective Responsibility for Student Success

Enhance the Culture of Shared
Governance & Accountability

Recruit, Hire, & Support Outstanding &
Diverse Faculty

Inclusion Plan

Expand Access & Student Success

Support Professional Development
Opportunities

Build Capacity for Stronger Community
& Networks

Academic Engagement & Intercultural Development

Reinforce Inclusion, Diversity, & Equity
in Academic Units

Advance Relevant Education &
Resources

Promote Programming & Learning
Opportunities Across Campus

Vision 2030: Include
Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Grow Resources, Services, and Support for Historically Underrepresented Students to Increase Enrollment, Persistence, & Completion

Inclusion Plan

Expand Access & Student Success

Remove Any Language & Communication Ambiguities

Expand Flexible Delivery Course Offerings

Minimize Financial Barriers

Increase Transparency & Student-Centered Information

Enhance Student Participation & Engagement

Academic Engagement & Intercultural Development

Strengthen Co-Curricular & Curricular Learning Opportunities

Reinforce Inclusion, Diversity, & Equity in Academic Units

Advance Relevant Education & Resources

Promote Programming & Learning Opportunities Across Campus

Support Institutional Commitments to Inclusion, Diversity, & Equity

Increased Sense of Belonging

Prioritize Personal & Physical Safety

Amplify a Safe & Supportive Environment

Implement Effective Recruitment & Retention Strategies

Sustain Assessment, Accountability, & Institutional Commitments

Promote & Expand Assessment, Accountability, & Ownership

Develop More Inclusive Policies & Practices

Develop & Embed Communications on Key Inclusion, Diversity, & Equity

Sustain Organizational Resources & Support

Completion Plan 3.0

Course Scheduling

First-Year Focus

Data-Informed Outreach & Support

Adult Learner Support

Student Communication

Finances

Academic Advising

Transfer Student Initiative

Academic Master Plan

Meet Region's Diverse Educational Needs

Identify & Address Student Needs for Improving Life & Livelihood

Increase Representation & Support for Underrepresented Groups

Empower Students Through General Education

Improve Effectiveness of General Education

Collective Responsibility for Student Success

Design High Quality Curriculum

Support Student Success Through Mentoring & Career Exploration

Foster Highly Effective Teaching & Engaged Learning

Enhance the Culture of Shared Governance & Accountability

Recruit, Hire, & Support Outstanding & Diverse Faculty

Expand the Capacity of the University Community to Foster Student Success

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

Educational Pathways Include Academic Skills & Career Preparation

USHE Strategic Plan

System Leadership

Engage Boards of Trustees on Delegated Responsibilities

Reevaluate Presidential Evaluation & R&R Processes

Leverage Board Policies & System Leadership to Close Attainment Gaps

Access

Inform High School Students on Academic & Financial Options

Simplify Institutional Admissions Processes

Support Institutions in Helping Students Secure Their Basic Needs

Completion

Facilitate Completion & Transfer Among Institutions within the System

Standardize Awarding of Credit for Prior Learning for Completion

Ensure Supports for Student Mental Health & Campus Safety

Expand Supportive Entry-Level Education Practices

Workforce Alignment

Align Education with Workforce Demands to Result in Career Placements

Initiate Industry Feedback Loops with the Utah Board of Higher Education

Develop Priorities, Policies, & Funding Requests for Workforce Programs

Increase Stakeholder Collaboration for Workforce Programs

Increase Student Participation in High-Quality Work-Based Learning

Vision 2030: Include
Strategy #1b: Strengthen Campus Inclusivity & Grow the Enrollment & Completion Rates of Historically Underrepresented Students

Establish UVU as a National Model for Basic Needs Support & a Well-Being Continuum

Inclusion Plan

Expand Access & Student Success

Minimize Financial Barriers

Increased Sense of Belonging

Prioritize Personal & Physical Safety

Amplify a Safe & Supportive Environment

USHE Strategic Plan

Access

Support Institutions in Helping Students
Secure Their Basic Needs

Completion

Ensure Institutional Supports for Student
Mental Health & Campus Safety

Completion Plan 3.0

First-Year Focus

Assess & Strengthen Campus-Wide Peer Programs

Increase Campus-Wide Collaboration to Support First-Year Students

Finances

Improve Financial/Financial Aid Literacy

Data-Informed Outreach & Support

Utilize Predictive Analytics for Student Outreach & Support

Academic Master Plan

Collective Responsibility for Student Success

Expand the Capacity of the University Community to Foster Student Success

Vision 2030: Include
 Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment

Demonstrate Effective Use of Tax Funds

Academic Master Plan

Digital Transformation Beach Picture: A-Z

Adequate Resources & Capacity to Achieve Academic Goals

Dx Internal Improvements

Manage Resources & Expenditures to Optimize Cost Effectiveness for Students

Implement a Strategic Financial Plan for Product & Service Offerings

Implement a Financial Model to Inform Decisions about Commitments

Establish a Prioritization Initiative for All Credit & Non-Credit Offerings

USHE Strategic Plan

Sustainability Plan

System Leadership

Access

Operations

Transportation

Provide Oversight for Institutional Roles & Missions & Program Offerings

Improve Financial Transparency & Understanding

Plan for Carbon Neutrality

Increase UTA Ridership

Implement Shared Services

Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Invest in Energy Efficient Projects

Achieve Bicycle Friendly University Status

Affordability

Commit to Sustainable Building Practices

Improve Pedestrian Infrastructure

Improve Financial Transparency & Understanding

Reduce Waste

Expand Electric Vehicle Charging Capacity

Coordinate & Optimize Financial Aid

Partner with Vendors to Promote Sustainability

Reduce UVU Owned Fleet Emissions

Increase Completion of the Free Application for Federal Student Aid

Nature & Ecosystems

Culture & Learning

Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Reduce Water Consumption

Increase Employee Sustainability Literacy

Increase Use of Native Plants

Integrate Sustainability into UVU's Mission, Vision, & Image

Expand Tree Cover

Increase Student Involvement in Sustainability

Build Community Gardens

Expand Composting

Facilities Master Plan

Inclusion Plan

Maximize Main Campus Capacity

Relocate Non-Academic Facilities & Services Off Main Campus

Expand Access & Student Success

Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Innovatively Develop Athletics Facilities

Minimize Financial Barriers

Make Accessible & Community Integrated Sites

Develop Facilities & Administrative Support Services

Coordinate Academic Facilities with the Academic Master Plan

Improve Vehicular, Transit, & Pedestrian Circulation Systems

Expanded Roadways

Linking to Light Rail

Bus Rapid Transit Lines

Future TRAX Expansion

Bike & Pedestrian Friendly Walkway

Trail Systems

Planning for Parking

Vision 2030: Include
 Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment

Maintain Low Tuition & Fee Rates

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

Foster Collaboration with PreK-12 to Design Effective Pathways

Adequate Resources & Capacity to Achieve Academic Goals

Manage Resources & Expenditures to Optimize Cost Effectiveness for Students

Implement a Financial Model to Inform Decisions about Commitments

Establish a Prioritization Initiative for All Credit & Non-Credit Offerings

Digital Transformation Beach Picture: A-Z

Dx Internal Improvements

Implement a Strategic Financial Plan for Product & Service Offerings

USHE Strategic Plan

System Leadership

Provide Oversight for Institutional Roles & Missions & Program Offerings

Engage Board of Trustees on Delegated Responsibilities

Access

Inform High School Students on Academic & Financial Options

Affordability

Improve Financial Transparency & Understanding

Coordinate & Optimize Financial Aid

Increase Completion of the Free Application for Federal Student Aid

Ensure Institutions Maintain Strong Fiscal Health & Operational Efficiency

Completion

Facilitate Completion & Transfer Among Institutions within the System

Standardize Awarding of Credit for Prior Learning for Completion

Sustainability Plan

Operations

Plan for Carbon Neutrality

Invest in Energy Efficient Projects

Commit to Sustainable Building Practices

Reduce Waste

Partner with Vendors to Promote Sustainability

Transportation

Increase UTA Ridership

Achieve Bicycle Friendly University Status

Improve Pedestrian Infrastructure

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Culture & Learning

Increase Employee Sustainability Literacy

Integrate Sustainability into UVU's Mission, Vision, & Image

Increase Student Involvement in Sustainability

Facilities Master Plan

Maximize Main Campus Capacity

Effectively Plan for Physical Facilities & Infrastructure to Meet Demands

Relocate Non-Academic Facilities & Services Off Main Campus

Innovatively Develop Athletics Facilities

Make Accessible & Community Integrated Sites

Develop Facilities & Administrative Support Services

Coordinate Academic Facilities with the Academic Master Plan

Inclusion Plan

Expand Access & Student Success

Minimize Financial Barriers

Improve Vehicular, Transit, & Pedestrian Circulation Systems

Expanded Roadways

Linking to Light Rail

Bus Rapid Transit Lines

Future TRAX Expansion

Bike & Pedestrian Friendly Walkway

Trail Systems

Planning for Parking

**Vision 2030: Include
Strategy #1C: Sustain Our Commitment to Affordability, Value, & Return on Investment**

Increase Access to Need-Based Grants & Scholarships

Academic Master Plan

Adequate Resources & Capacity to Achieve Academic Goals

Increase External Funding

USHE Strategic Plan

Access

Inform High School Students on Academic & Financial Options

Affordability

Coordinate & Optimize Financial Aid

Increase Completion of the Free Application for Federal Student Aid

Inclusion Plan

Expand Access & Student Success

Remove Any Language & Communication Ambiguities

Minimize Financial Barriers

Increase Transparency & Student-Centered Information

Increased Sense of Belonging

Implement Effective Recruitment & Retention Strategies

Completion Plan 3.0

Student Communication

Establish a Student Communication Governance Committee

Develop an Operational Student Communication Model

Establish a Student Communication Policy & Guidelines

Standardize & Consolidate Communication Technology & Systems

Create myUVU for Students Event Portal with Filters/Categories

Consolidate Appropriate UVU Emails Into a Regularly Distributed Newsletter

Purchase or Develop CRM Product

First-Year Focus

Assess & Strengthen Campus-Wide Peer Programs

Increase Campus-Wide Collaboration to Support First-Year Students

Finances

Increase the Percentage of Headcount Packaged with Federal Aid

Increase Endowed Scholarships Available to Students

Improve Financial/Financial Aid Literacy

Data-Informed Outreach & Support

Utilize Predictive Analytics for Student Outreach & Support

Identify & Address Barriers to Timely Completion

Adult Learner Support

Develop Web Assets to Guide Adult Learners to Relevant Campus Resources

Transfer Student Initiative

Assess Current Experiences; Identify & Address Barriers & Support Gaps

Improve Transfer Student Onboarding Process

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Support & Expand Engaged Learning & Teaching

Academic Master Plan

Collective Responsibility for Student Success

Design High Quality Curriculum

Enhance the Culture of Shared Governance & Accountability

Address Regional Opportunities & Challenges in a Global Context

Provide Faculty with Institutional Support to Better Engage with

Inclusion Plan

Expand Access & Student Success

Support Professional Development Opportunities

Academic Engagement & Intercultural Development

Strengthen Co-Curricular & Curricular Learning Opportunities

Sustainability Plan

Culture & Learning

Increase Employee Sustainability Literacy

Develop New Academic Programming

Community

Foster Global Engagement

Digital Transformation Beach Picture: A-Z

Community Outreach

Provide Substantial Engaged Learning Experiences for Students

Leverage the Power of Artificial Intelligence & Machine Learning

User Experience

Employees Easily Access & Act on Information via Their Intranet/Mobile

Employees Access Personalized & Curated Data

USHE Strategic Plan

Workforce Alignment

Increase Stakeholder Collaboration to Develop & Promote Workforce Programs

Research

Ensure Institutions Have Needed Support to Conduct Research

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Increase Student & Faculty Connection To and Collaboration With the Community Through Engaged Learning Opportunities

Academic Master Plan

Collective Responsibility for Student Success

Foster Engaged Learning Through Scholarship & Creative Work

Address Regional Opportunities & Challenges in a Global Context

Facilitate Opportunities for Students within Professional Communities

Utilize Faculty-Led Teams of Students to Address Community Issues

Inclusion Plan

Expand Access & Student Success

Enhance Student Participation & Engagement

Academic Engagement & Intercultural Development

Promote Programming & Learning Opportunities

Completion Plan 3.0

First-Year Focus

Increase Participation in High-Impact Practices

Digital Transformation Beach Picture: A-Z

User Experience

Students Easily Access & Act on Information via Their Intranet/Mobile

Employees Easily Access & Act on Information via Their Intranet/Mobile

USHE Strategic Plan

Workforce Alignment

Increase Student Participation in High-Quality Work-Based Learning

Research

Advocate for the Role of Research at Degree-Granting Institutions

Sustainability Plan

Culture & Learning

Increase Student Involvement in Sustainability

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Align Curricula with Regional Workforce Needs & Readiness for High-Yield, High-Demand Jobs

Academic Master Plan

USHE Strategic Plan

Meet Region's Diverse Educational Needs

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

System Leadership

Workforce Alignment

Identify & Address Student Needs for Improving Life & Livelihood

Educational Pathways Include Academic Skills & Professional Career Preparation

Increase Higher Education Alignment to Utah's Workforce

Develop Workforce Development Programs

Develop Nimble Program Approval & Elimination Processes

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Enhance Engagement with Community Leaders & Employers for Student Support & Sponsorships

Academic Master Plan

Meet Region's Diverse Educational Needs

Identify & Address Student Needs for Improving Life & Livelihood

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Engage Local, Global, & Professional Communities to Support Programs

Collaborate with PreK-12 to Design Effective Pathways

Address Regional Opportunities & Challenges in a Global Context

Gain Input from Community Groups

Sustainability Plan

Community

Host the Utah County Sustainability Coalition

Engage Local Citizens & Governments

Outreach to Business Community

Collaborate with Other Higher Education Institutions

USHE Strategic Plan

Workforce Alignment

Engage Industry to Align Education with Workforce Demands that Result in

Increase Stakeholder Collaboration to Develop & Promote Workforce Programs

Initiate Industry Feedback Loops with the Utah Board of Higher Education

Research

Advocate for the Role of Research at Degree-Granting Institutions

Vision 2030: Engage
Strategy #2a: Strengthen Engaged Learning & Community Engagement Opportunities for Students, Faculty, & Staff

Modeling & Demonstrating Exceptional Citizenship

Academic Master Plan

Digital Transformation Beach Picture: A-Z

Collective Responsibility for Student Success

Address Regional Opportunities & Challenges in a Global Context

Community Outreach

Foster Engaged Learning Through Scholarship & Creative Work

Provide Faculty with Institutional Support to Better Engage with

Recognition as a Innovator & Thought Leader in Digital Transformation

Sustainability Plan

Community

Report to AASHE STARS

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Strengthen & Expand UVU's Partnerships with Organizations & Community Resources

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Engage Local, Global, & Professional Communities to Support Programs

Address Regional Opportunities & Challenges in a Global Context

Gain Input from Community Groups

Facilities Master Plan

Relocate Non-Academic Facilities & Services Off Main Campus

Innovatively Develop Athletics Facilities

Make Accessible & Community Integrated Sites

USHE Strategic Plan

System Leadership

Increase Higher Education Alignment to Utah's Workforce

Workforce Alignment

Initiate Industry Feedback Loops with the Utah Board of Higher Education

Develop Priorities, Policies, & Funding Requests for Workforce Programs

Increase Stakeholder Collaboration for Workforce Programs

Sustainability Plan

Community

Host the Utah County Sustainability Coalition

Engage Local Citizens & Governments

Outreach to Business Community

Collaborate with Other Higher Education Institutions

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Maintain UVU's Carnegie Elective Classification for Community Engagement

Academic Master Plan

Collective Responsibility for Student Success

Design High Quality Curriculum

Foster Engaged Learning Through Scholarship & Creative Work

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Engage Local, Global, & Professional Communities to Support Programs

Address Regional Opportunities & Challenges in a Global Context

Facilitate Opportunities for Students within Professional Communities

Utilize Faculty-Led Teams of Students to Address Community Issues

Inclusion Plan

Expand Access & Student Success

Enhance Student Participation & Engagement

Academic Engagement & Intercultural Development

Strengthen Co-Curricular & Curricular Learning Opportunities

Sustainability Plan

Culture & Learning

Increase Employee Sustainability Literacy

Develop New Academic Programming

Increase Student Involvement in Sustainability

Community

Engage Local Citizens & Governments

Outreach to Business Community

Foster Global Engagement

Digital Transformation Beach Picture: A-Z

Community Outreach

Provide Substantial Engaged Learning Experiences for Students

User Experience

Students Easily Access & Act on Information via Their Intranet/Mobile

Employees Easily Access & Act on Information via Their Intranet/Mobile

USHE Strategic Plan

Workforce Alignment

Increase Stakeholder Collaboration to Develop & Promote Workforce Programs

Research

Ensure Institutions Have Needed Support to Conduct Research

Vision 2030: Engage
Strategy #2b: Enhance Engagement with Community & Industry to Meet Workforce Needs & Improve Student Job- and Life-Readiness

Expand Continuing Education

Academic Master Plan

Meet Region's Diverse Educational Needs

Identify & Address Student Needs for Improving Life & Livelihood

Host Programs on Campuses & Sites to Serve Local Educational Needs

Develop Nimble Program Approval & Elimination Processes

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

Educational Pathways Include Academic Skills & Professional Career Preparation

USHE Strategic Plan

System Leadership

Increase Higher Education Alignment to Utah's Workforce

Workforce Alignment

Develop Workforce Development Programs

Adequate Resources & Capacity

Increase External Funding

Sustainability Plan

Community

Outreach to Business Community

Vision 2030: Engage
Strategy #2c: Strengthen the Foundation for Ongoing Giving, Support, & Engagement for UVU's Students, Programs, & Priorities

Accelerate Donor Support for UVU's Mission of Educational Opportunity, Engagement, & Achievement

Academic Master Plan

Completion Plan 3.0

Adequate Resources & Capacity

Finances

Increase External Funding

Increase Endowed Scholarships Available to Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Redesign Curricula With a Focus on Stackable Credentials & Pathways

Academic Master Plan

USHE Strategic Plan

Meet Region's Diverse Educational Needs

Collective Responsibility for Student Success

Access

Identify & Address Student Needs for Improving Life & Livelihood

Design High Quality Curriculum

Inform High School Students on Academic & Financial Options

Develop Nimble Program Approval & Elimination Processes

Empower Students Through General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Improve Effectiveness of General Education

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

Collaborate with PreK-12 to Design Effective Pathways

Sustainability Plan

Culture & Learning

Develop New Academic Programming

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Strengthen Concurrent Enrollment Course Alignment, Offerings, & Participation

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

Improve Effectiveness of General Education

USHE Strategic Plan

System Leadership

Institutional Roles & Missions & Program Offerings

Access

Inform High School Students on Academic & Financial Options

Completion

Expand Supportive Entry-Level Education Practices

Completion Plan 3.0

First-Year Focus

Increase Yield of Concurrent Enrollment Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Design First-Semester Certificates Around Concurrent Enrollment Offerings

Academic Master Plan

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

Improve Effectiveness of General Education

USHE Strategic Plan

System Leadership

Institutional Roles & Missions & Program Offerings

Access

Inform High School Students on Academic & Financial Options

Completion

Expand Supportive Entry-Level Education Practices

Completion Plan 3.0

First-Year Focus

Increase Yield of Concurrent Enrollment Students

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Expand Meaningful Transfer-Credit Articulation for Students Entering & Existing UVU

Academic Master Plan

Empower Students Through General Education

Improve Effectiveness of General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

USHE Strategic Plan

System Leadership

Institutional Roles & Missions & Program Offerings

Increase Higher Education Alignment to Utah's Workforce

Completion

Facilitate Completion & Transfer Among Institutions in the System

Access

Inform High School Students on Academic & Financial Options

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Increase Stackable Pathways from MTECH

Academic Master Plan

Empower Students Through General Education

Improve Effectiveness of General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility with Entry Points & Credentialing

USHE Strategic Plan

System Leadership

Institutional Roles & Missions & Program Offerings

Increase Higher Education Alignment to Utah's Workforce

Completion

Facilitate Completion & Transfer Among Institutions in the System

Vision 2030: Achieve
Strategy #3a: Increase Completion Through Comprehensively Designed, Stackable Curricula, & Appropriate Credit for Prior Learning

Increase Credits Students Receive for Prior Learning

Academic Master Plan

USHE Strategic Plan

Meet Region's Diverse Educational Needs

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Completion

Identify & Address Student Needs for Improving Life & Livelihood

Carefully Design Curricula to Facilitate Completion & Student Success

Standardize Awarding of Credit for Prior Learning for Completion

Educational Pathways Have Flexibility with Entry Points & Credentialing

Completion Plan 3.0

Adult Learner Support

Develop Credit for Prior Learning Comprehensive Tracking System

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Improve the Ability to Attract & Retain Highly Effective Faculty

Academic Master Plan

Inclusion Plan

Meet Region's Diverse Educational Needs

Collective Responsibility for Student Success

Academic Engagement & Intercultural Development

Increased Sense of Belonging

Increase Representation & Support for Underrepresented Groups

Recruit, Hire, & Support Outstanding & Diverse Faculty

Reinforce Inclusion, Diversity, & Equity in Academic Units

Prioritize Personal & Physical Safety

Advance Relevant Education & Resources

Amplify a Safe & Supportive Environment

Reinforce Inclusion, Diversity, & Equity in Academic Units

Implement Effective Recruitment & Retention Strategies

Promote Programming & Learning Opportunities

Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

Promote & Expand Assessment, Accountability, & Ownership

Develop More Inclusive Policies & Practices

Develop & Embed Communications on Key, Inclusive Activities

Sustain Organizational Resources & Support

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Increase Faculty Support for Student Success

Academic Master Plan

Collective Responsibility for Student Success

Foster Highly Effective Teaching

Enhance the Culture of Shared Governance

Recruit, Hire, & Support Outstanding & Diverse Faculty

Adequate Resources & Capacity to Achieve Academic Goals

Support Faculty Who Desire to Create Open Educational Resources

Inclusion Plan

Expand Access & Student Success

Support Professional Development Opportunities

Build Capacity for Stronger Communities & Networks

Increase Sense of Belonging

Amplify a Safe & Supportive Environment

Implement Effective Recruitment & Retention Strategies

Academic Engagement & Intercultural Development

Reinforce Inclusion, Diversity, & Equity in Academic Units

Advance Relevant Education & Resources

Promote Programming & Learning Opportunities

Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

Promote & Expand Assessment, Accountability, & Ownership

Develop More Inclusive Policies & Practices

Develop & Embed Communications on Key, Inclusive Activities

Sustain Organizational Resources & Support

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Increase Participation in the Higher Education Academy

Academic Master Plan

Collective Responsibility for Student Success

Foster Highly Effective Teaching

Inclusion Plan

Expand Access & Student Success

Support Professional Development Opportunities

Build Capacity for Stronger Communities & Networks

Academic Engagement & Intercultural Development

Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

Promote & Expand Assessment, Accountability, & Ownership

Sustain Organizational Resources & Support

Vision 2030: Achieve
Strategy #3b: Support Completion Through Excellence in Teaching, Scholarship, & Creative Activities

Improve Online Course Development & Delivery

Academic Master Plan

Inclusion Plan

Meet Region's Diverse Educational Needs

Collective Responsibility for Student Success

Expand Access & Student Success

Academic Engagement & Intercultural Development

Develop Nimble Program Approval & Elimination Processes

Design High Quality Curriculum

Expand Flexible Delivery Course Offerings

Strengthen Co-Curricular & Curricular Learning Opportunities

Foster Highly Effective Teaching

Build Capacity for Stronger Communities & Networks

Enhance the Culture of Shared Governance

Empower Students Through General Education

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Improve Effectiveness of General Education

Carefully Design Curricula to Facilitate Completion & Student Success

Digital Transformation Beach Picture: A-Z

Completion Plan 3.0

Community Outreach

User Experience

Course Scheduling

Provide Substantial Engaged Learning Experiences for Students

Consistent Experiences With Technology

Increase Access to High-Quality, Flexible Course Delivery Options

Leverage the Power of Artificial Intelligence & Machine Learning

Technology is Primed & Ready on Day 1

Students Easily Access & Act on Information via Their Intranet/Mobile

Employees Easily Access & Act on Information via Their Intranet/Mobile

Students Easily Access Necessary Technology On & Off Campus

Support & Service

Monitor Systems' Statuses & Fixes Issues Before Users Adversely Affected

Vision 2030: Achieve
Strategy #3c: Improve Completion Through Seamless Processes, Comprehensive Services, & Excellent Staff

Improve the Transition From K-12 to Higher Education

Academic Master Plan

Collective Responsibility for Student Success

Provide Mentoring, Advising, & Career Exploration Supports

Expand the Capacity of the University Community to Foster Student Success

Programs Provide Integrated Support, Opportunities, & Pathways for Student Success

Carefully Design Curricula to Facilitate Completion & Student Success

Educational Pathways Have Flexibility With Entry Points & Credentialing

Educational Pathways Include Academic Skills & Professional Career Preparation

Collaborate with PreK-12 to Design Effective Pathways

Empower Students Through General Education

Improve Effectiveness of General Education

Inclusion Plan

Expand Access & Student Success

Remove Any Language & Communication Ambiguities

Increase Transparency & Student-Centered Information

Increased Sense of Belonging

Prioritize Personal & Physical Safety

Amplify a Safe & Supportive Environment

USHE Strategic Plan

System Leadership

Increase Higher Education Alignment to Utah's Workforce

Completion

Expand Supportive Entry-Level Education Practices

Access

Inform High School Students on Academic & Financial Options

Simplify Institutional Admissions Processes

Completion Plan 3.0

First-Year Focus

Restore & Strengthen Structured Enrollment

Develop & Deliver a First-Year Seminar

Provide First-Year Students with First Semester Course Schedules

Assess & Strengthen Campus-Wide Peer Programs

Increase Campus-Wide Collaboration to Support First-Year Students

Completion Plan 3.0

Course Scheduling

Student Communication

First-Year Focus

Finances

Data-Informed Outreach & Support

Academic Advising

Adult Learner Support

Transfer Student Initiative

Vision 2030: Achieve
Strategy #3c: Improve Completion Through Seamless Processes, Comprehensive Services, & Excellent Staff

Invest in the Recruitment, Onboarding, & Professional Development of Staff to Increase Quality & Effectiveness

Academic Master Plan

Meet Region's Diverse Educational Needs

Increase Representation & Support for Underrepresented Groups

Collective Responsibility for Student Success

Recruit, Hire, & Support Outstanding & Diverse Faculty

Inclusion Plan

Academic Engagement & Intercultural Development

Reinforce Inclusion, Diversity, & Equity in Academic Units

Advance Relevant Education & Resources

Reinforce Inclusion, Diversity, & Equity in Academic Units

Promote Programming & Learning Opportunities

Support Institutional Commitments to Inclusion, Diversity, & Equity

Sustain Assessment, Accountability, & Institutional Commitments

Promote & Expand Assessment, Accountability, & Ownership

Develop More Inclusive Policies & Practices

Develop & Embed Communications on Key, Inclusive Activities

Sustain Organizational Resources & Support

Increased Sense of Belonging

Prioritize Personal & Physical Safety

Amplify a Safe & Supportive Environment

Implement Effective Recruitment & Retention Strategies